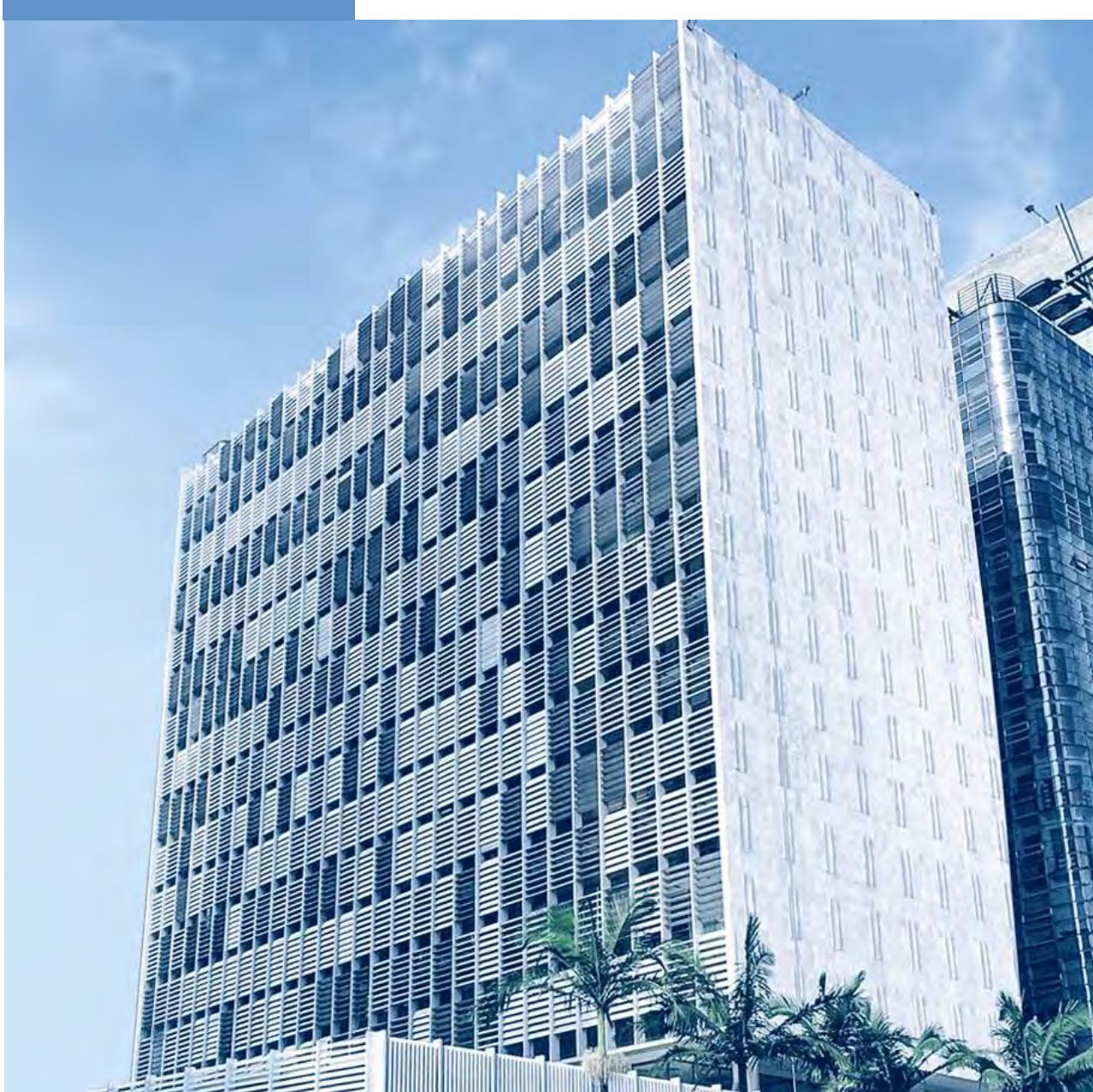


ITAÚSA



Itaúsa Headquarters | Paulista Avenue - São Paulo/Brazil

Interim Financial Statements

September 30, 2021

São Paulo, November 8, 2021 – We present the Management Report of Itaúsa S.A. (Itaúsa or Company) for the third quarter of 2021 (3Q21). The Financial Statements have been prepared in accordance with the standards established by the Accounting Pronouncement Committee (CPC) and approved by the Brazilian Securities and Exchange Commission (CVM), as well as the International Financial Reporting Standards (IFRS).

Executive Summary

Recurring net income

R\$2.7 billion

▲35% vs. 3Q20

Net Asset Value (NAV)

R\$118 billion

▲27% vs. 3Q20

Recurring ROE

17.7% p.y.

▲6.5 p.p. vs. 9M20

Itaúsa highlights

- Sound and consistent results, driven by all business segments outperforming.
- R\$1.3 billion declared in gross earnings as interest on capital (R\$0.15472/share) with payment to be made through April 29, 2022, in addition to the R\$2.6 billion declared in the last 12 months.
- Merger of XPart into XP Inc. approved on October 1, 2021, this asset has become Itaúsa's second largest investment in market value.
- Investment worth R\$2.6 billion in Aegea Saneamento completed and recognition of its results in equity in the earnings of investees as from July 2021.
- Panorama Itaúsa 2021, the Annual Public Meeting with Investors, was held and followed by over 10,000 people.
- Advancements in market communications with the launch of institutional advertising campaign, newsletter @Itaúsa, and ESG documentary.

R\$ million	3Q21	3Q20	Change	9M21	9M20	Change
PROFITABILITY AND RETURN¹						
Net Income	2,361	1,784	32.4%	8,082	3,394	138.1%
Recurring Net Income	2,675	1,975	35.4%	7,927	4,487	76.6%
Return on Equity (%) ²	15.4%	13.3%	2.1 p.p.	18.1%	8.4%	9.7 p.p.
Recurring Return on Equity (%) ²	17.4%	14.7%	2.7 p.p.	17.7%	11.2%	6.5 p.p.
BALANCE SHEET						
Total Assets	70,712	58,079	21.8%	70,712	58,079	21.8%
Net Debt	4,024	239	1,584%	4,024	239	1,584%
Stockholders' Equity	62,602	54,494	14.9%	62,602	54,494	14.9%
CAPITAL MARKET						
Market Value ³	93,607	74,015	26.5%	93,607	74,015	26.5%
Average Daily traded Volume (ADTV) ⁴	353	274	28.7%	346	308	12.3%

(1) Attributable to controlling stockholders.

(2) ROE annualized.

(3) Calculated based on the closing price of preferred shares on September 30, 2021 and does not include treasury shares.

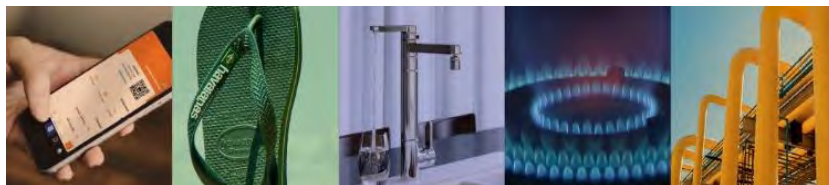
(4) It includes Itaúsa's preferred shares (ITSA4) traded on B3.



Message from Management

“We remain attentive to the evolution of the economic scenario in Brazil and in the world and its developments for our investment portfolio”

Alfredo Setubal
Itaúsa's CEO



Macroeconomic Scenario

In the international scenario, long-lasting monetary stimulus packages and major economies bouncing back are continuing to support a favorable environment in spite of attention towards inflation risks. With respect to Brazil, the Covid-19 vaccination program has been advancing at a very fast pace, providing for easing of the restrictions imposed on the economic activity. Market remains cautious amid expectations of Brazil's GDP growth for 2021, affected by the volatility of exchange rates, inflation on an ascending curve and the expected rise in the basic interest rate (SELIC), which may make the scenario challenging to the performance of the Brazilian economy in the short term.

Portfolio Performance

Portfolio companies have again reported major improvements in operating results. The banking sector has witnessed an increase in loan portfolio, a better financial margin and lower volume of expected losses from credit operations, coupled with the efficient control over general and administrative expenses, rising below inflation, and driving higher profits. Alpargatas and Dexco continue to post record results, with increases in the volume of sales of consumer goods and civil construction materials, as well as in net revenue and EBITDA, despite pressures on the cost of certain inputs. It is worth mentioning that this has been the best quarter of Dexco's history. The gas distribution and transportation segments, represented by NTS and Copa Energia, also recorded higher revenues. A company of the basic sanitation segment, Aegea, whose results started to be recognized by Itaúsa from this quarter on, has recorded expressive gains from EBITDA and net income. Furthermore, XP Inc.'s results have also positively contributed to the holding company's results.

Governance

The highlight in governance was “Panorama Itaúsa 2021 - Construindo o futuro no presente” (Panorama Itaúsa 2021 - Building the future in the present), Itaúsa's annual meeting with investors and other stakeholders. With the attendance of Itaúsa's CEO and executives from some portfolio investees and followed by over 10,000 people, this event is a major tool for the Company's disclosure, relationship and proximity to its diverse stakeholders, providing for the communication and discussion of future strategies and prospects of Itaúsa and its investees in simple and transparent language.

In addition to this event, and in line with ongoing efforts to improve market communication, the holding company has just launched @Itaúsa, its monthly newsletter. This channel broadens the dialogue with stakeholders by bringing about the hottest news and events happening at Itaúsa and investees.

Portfolio Management

With respect to portfolio management, in July 2021 we announced the completion of the investment in Aegea Saneamento, the leading company in Brazil's private basic sanitation sector, with the acquisition of 10.20% of voting capital and 12.88% of total capital of Aegea.

In August 2021, Itaúsa increased its equity interest in Copa Energia to 48.9% from 48.5%.

Last but not least, we highlight the approval of the merger of XPart into XP Inc. at the Stockholders' Meetings of the respective companies on October 1, 2021.



XP inc.

ALPARGATAS

DEXCO

ae aegea



1. Advancing communication with investors

Institutional Advertising Campaign: “Itaúsa. Grandes marcas, grande história, grande futuro” (Itaúsa: great brands, great history, great future)



With over 45 years' worth of history, in this quarter Itaúsa launched its first advertising campaign ever, with the new brand's stance and seeking to come closer and closer to its investors. Aired in Brazil's top communication means, this campaign has aimed to strengthen the brands that comprise the holding company's portfolio and underpin Itaúsa in the domestic capital market.

Furthermore, it has highlighted the major attributes that makes Itaúsa's having over one million stockholders (of whom 900,000 are direct stockholders), such as credibility, strength, trust and security to make investments, in addition to have addressed Itaúsa's ESG-related commitments.

The videos for each phase of this campaign can be found on our YouTube channel (please click [here](#) to watch the first phase [here](#) for the second phase and [here](#) for the third phase).

Panorama Itaúsa 2021, the Annual Public Meeting with Investors, was held

On September 28, 2021, Itaúsa held the 21st edition of its annual public meeting with investors, an event supported by APIMEC/SP, the Association of Capital Market Analysts and Professionals. Livestreamed on YouTube, this meeting was driven by a new concept: “Panorama Itaúsa 2021 - Construindo o futuro no presente” (Itaúsa Panorama 2021 - Building the future in the present) and featured the attendance of Itaúsa's CEO and some CEOs of the portfolio investees.

Panorama Itaúsa 2021 addressed the holding company's and investees' future strategies and prospects, in addition to having introduced the current scenario, the business model, the new investments, the environmental and social initiatives, and advances on governance of the holding company.

Followed by over 10,000 people and with an average rate of 9.2 at our satisfaction survey, this event has sought to bring about technology breakthroughs and interactivity with the audience.

The full event and its highlights are available on our YouTube channel (to access, please click [here](#)).

Take advantage and register to follow Itaúsa's publications at: www.youtube.com/itausaholding.

Launch of Newsletter: @Itaúsa, you always connected to Itaúsa's top topics



As Itaúsa is becoming increasingly digital, in August 2021 it launched @Itaúsa, a monthly newsletter aimed at improving communication with individual investors, the group that accounts for over 99% of the Company's total stockholders. Already in the 3rd edition, this new material has a modern, simple and objective language, bringing about the top news and events happening at Itaúsa and investees.

The three editions of this newsletter are already available at section “@Itaúsa” on our website (to access, please click [here](#)).

To follow publications every month you just have to register at: www.itausa.com.br/e-mail-alert.

2. Portfolio Management

Efficient capital allocation

Investment in Aegea Saneamento completed



Itaúsa's investment in Aegea was completed on July 1, 2021, in the total approximate amount of R\$2.6 billion, resulting in Itaúsa's holding equity interests of 10.20% of voting capital and 12.88% of total capital in Aegea. It is worth mentioning that the invested amount has been fully raised by the 4th issuance of non-convertible debentures worth R\$2.5 billion, according to the Material Facts disclosed on May 31, 2021 and July 1, 2021.

With this purchase, Itaúsa is now entitled to appoint members to Aegea's governance bodies (Board of Directors, Audit, Risks and Integrity Committee, and Finance and Project Assessment Committee, in addition to appointing, jointly with Singapore's Sovereign Fund (GIC), an independent member to the Board of Directors).

Moreover, on July 19, 2021, it contributed the amount of R\$102 million in SPCs Águas do Rio 1 and Águas do Rio 4, resulting in stakes of 8.16% in voting capital and 5.54% in total capital in each of these SPCs. These funds were allocated for granting concessions for the regional provision of public water supply and wastewater treatment and supplementary services in the municipalities of Rio de Janeiro state, previously provided by CEDAE – Companhia Estadual de Águas e Esgotos do Rio de Janeiro.

Subsequent event: On November 1, 2021, SPCs Águas do Rio 1 and Águas do Rio 4 started operations ahead of schedule by assuming the water supply and wastewater services in 124 districts in the city of Rio de Janeiro and other 26 municipalities of the Rio de Janeiro state, and will serve together a population of approximately 10 million people.

Subsequent event: Merger of XPart into XP Inc. approved



On October 1, 2021, the General Extraordinary Stockholders' Meetings called by XPart and XP Inc. approved the proposal to merger XPart into XP Inc. and the resulting dissolution of the former. Accordingly, Itaúsa now holds, directly and indirectly, 15.07% of total capital and 4.74% of voting capital of XP Inc., which then has become the holding company's second largest investee.

With the merger approved, the Stockholders' Agreement entered into by Itaúsa, IUPAR, XP and its controlling stockholders have come into force, enabling Itaúsa and IUPAR together to hold the right to appoint two members to the Board of Directors, one of whom also to the Audit Committee of XP Inc. It should be emphasized that, in line with the terms agreed in the aforementioned Stockholders' Agreement, the restriction on selling shares issued by XP by Itaúsa and IUPAR ended on October 30, 2021.

Subsequent event: Stockholders' Meeting called to resolve on the merger of the portion to be spin-off of IUPAR

On November 8, 2021, Itaúsa called its General Extraordinary Stockholders' Meeting, set to be held on December 8, 2021, to resolve on the merger of the equity portion to be spun off from IUPAR – Itaú Unibanco Participações S.A. ("IUPAR") regarding the equity interest held in XP Inc.'s capital, corresponding to Itaúsa's interest in IUPAR's capital.

If the partial spin-off is approved, IUPAR will hold again equity interest only in Itaú Unibanco Holding, with Itaúsa and Cia. E Johnston receiving Class A shares in XP Inc. held by IUPAR in proportion to their respective interest in IUPAR.

At long last, with the spin-off, IUPAR will no longer hold shares in XP or be a part of the Stockholders' Agreement between Itaúsa, XP Inc. and its controlling stockholders. The rights and obligations under the Stockholders' Agreement will remain with Itaúsa, including the right to appoint members to XP Inc.'s Board of Directors and Audit Committee.

For further information on the aforementioned transactions, please access the Material Facts and Notices at www.itausa.com.br/material-facts-and-notice.

3. Environmental, Social and Governance (ESG) Performance

ESG Documentary: More than a concept, an Itaúsa's commitment



“Society today demands companies to provide consideration in terms of environmental, education and health aspects, and we have been doing this for decades now. We will keep on doing it and have even to improve it. Not only Itaúsa, but the entire private sector has to step forward and add to the efforts made by the public sector,” says Itaúsa's CEO Alfredo Setubal in the first ESG documentary produced by the Company.

Although recent, the ESG concept has always been present in Itaúsa's history. Environmental, social and corporate governance (ESG) practices have been driven Itaúsa's strategy for decades, as well as the way the Company manages its business and how it relates to society.

Therefore, an ESG documentary has been produced by Itaúsa and first aired at Panorama Itaúsa 2021, in which it is possible to note that E&S responsibility and commitment to different corporate sustainability aspects are topics that are an integral part of Itaúsa's DNA, being present in the day-to-day of its investees.

The actions carried out by the holding company itself, and the influence exercised on its investees in related to ESG pillars and in consistent E&S responsibility programs, explain the outstanding role of Itaúsa and investees in their respective sectors and the market recognition conveyed by important awards, engagement with benchmark practices, attested by their making up top ESG indices worldwide.

See the figures of some outcomes of the initiatives:

R\$1.5 billion donated to Covid-19 relief efforts by Itaúsa and group companies.

+R\$3 billion invested in cultural and social initiatives by Fundação Itaú in the last 34 years.

+200 thousand hectares of FSC-certified planted forests.

61 million books given away over 11 years of the “Leia para uma criança” (read to a child) program.

98% of Municipal Education Offices benefitted across the country.

+ 12.5 million visitors impacted by 8,500 cultural activities since 1987.

245 million single hits at Itaú Cultural encyclopedia since 2001.

Access the full documentary by clicking [here](#) to see why **for us ESG is more than a concept, it is a commitment.**

4. Itaúsa's Operational and Financial Performance

4.1. Pro-Forma Individual Result of Itaúsa

Itaúsa S.A. is a holding company that holds equity interests in other operating companies and its results is basically derived from its Equity in the Earnings of Investees, determined based on the net income of its investees and revenues from investments in financial assets.

The equity in the earnings of investees and the individual result of Itaúsa are presented in the pro-forma table below, including recurring events (non-recurring events are presented in detail in table Reconciliation of Recurring Net Income).

Pro forma Individual Result of Itaúsa ¹						
R\$ million	3Q21	3Q20	Δ%	9M21	9M20	Δ%
Investees' recurring results	2,814	2,035	38%	8,260	4,790	72%
Financial Sector	2,653	1,895	40%	7,790	4,650	67%
Itaú Unibanco	2,561	1,895	35%	7,647	4,650	64%
XP Inc. ²	92	n.a.	n.a.	143	n.a.	n.a.
Non-financial Sector	167	148	13%	490	158	210%
Alpargatas	45	36	25%	120	72	68%
Dexco	99	64	55%	273	90	205%
Aegea Saneamento ³	11	n.a.	n.a.	11	n.a.	n.a.
Copa Energia	23	n.a.	n.a.	9	n.a.	n.a.
NTS ⁴	(10)	49	-120%	84	n.a.	n.a.
Other companies	(1)	(1)	-	(7)	(3)	-119%
Other results⁵	(6)	(9)	33%	(20)	(20)	-
Results of Itaúsa	(149)	(52)	-187%	(354)	(303)	-17%
Financial Income/Expenses	(73)	(3)	-2,333%	(109)	(22)	-394%
Administrative Expenses	(37)	(33)	-12%	(104)	(95)	-9%
Tax Expenses	(38)	(18)	-111%	(142)	(190)	25%
Other Operating Revenues	(1)	2	-156%	1	4	-78%
Income before Income Tax/Social Contribution	2,665	1,983	34%	7,906	4,487	76%
Income Tax/Social Contribution ⁶	10	(8)	225%	21	1	2,000%
Recurring Net Income	2,675	1,975	35%	7,927	4,487	77%
Non-recurring Result	(313)	(191)	-64%	155	(1,094)	114%
Itaúsa's Results	(5)	(3)	-60%	15	(53)	129%
Financial Sector	(311)	(136)	-128%	(70)	(907)	92%
Non-Financial Sector	3	(52)	106%	210	(134)	257%
Net Income	2,361	1,784	32%	8,082	3,394	138%

(1) Attributable to controlling stockholders. | (2) For XP Inc., year-to-date results refer to June to September 2021. | (3) For Aegea Saneamento, year-to-date results refer to July to September 2021. | (4) It includes dividends/interest on capital received, adjustment to fair value of shares, and expenses on time installment of the US dollar-denominated invested amount and corresponding foreign exchange variation. | (5) It refers to PPA (purchase price allocation) of goodwill on the investment in Alpargatas and the results of IUPAR – Itaú Unibanco Participações. | (6) The Company does not recognize deferred tax assets on tax loss carryforwards and temporary differences.

4.2. Results of investees, as recorded by Itaúsa

Recurring equity in the earnings of investees, recorded in Itaúsa in 3Q21, totaled R\$2,814 million, up 38% on a year-on-year basis, mainly driven by **Itaú Unibanco** outperforming as a result of the increase of the loan portfolio, an improved financial margin and lower Expected Loan Losses, in addition to the efficient management of General and Administrative Expenses, which were below inflation in the period.

The consumer goods and civil construction material segments posted once again a very favorable performance. **Alpargatas** recorded a 12.7% increase in net revenue, driven by the strong performance in Havaianas due to a combination of better price/mix and high volume in the international market, making up for the rise in global costs of certain inputs and logistics. **Dexco** also posted higher revenues in all Divisions, productivity gains and greater plant efficiency, which have led to the best quarter ever of the investee's history.

Regarding the **natural gas transportation and distribution** segment, the results recorded at Itaúsa, driven by the investment in **NTS**, were adversely impacted by the higher effect of the negative foreign exchange variation on the purchase debt and higher negative adjustment arising from the increase in the discount rate used in the periodic review of the fair value of the asset, partially offset by higher amounts of dividends received. It is worth mentioning that on October 15, 2021 Management decided to hedge the US dollar-denominated liability in order to offset the exchange variation risk. **Copa Energia**, which became part of the portfolio as of the end of December 2020, recorded a slight increase in margins compared to the previous quarter, mainly driven by the successful implementation of price rises and good performance in the corporate segment, even though results continue to be impacted by higher finance costs on the leverage in connection with the purchase of Liquigás.

In the **basic sanitation** segment, the highlight is that **Aegea's** results started to be recognized by Itaúsa as of July 2021 under the equity method and reflect the agreement to share results entered into by the parties. The company recorded consistent gains from revenues, EBITDA and Net Income in 3Q21, as a result of the higher volume billed, revenue from consideration from PPPs and periodic tariff rises, with highlights to concessionaires Águas de Guariroba (Mato Grosso do Sul state), Prolagos (Rio de Janeiro state), and Águas de Teresina (Piauí state).

Furthermore, as of June 2021, the results of **XP Inc.** started to be recognized by Itaúsa under the equity method, which has also positively contributed to the holding company's results.

Further information on the performance of each investee and Itaúsa's ownership interest is available in Section 10.1 ("Operational and financial performance of investees").

4.3. Itaúsa's Results

Administrative Expenses totaled R\$37 million in 3Q21, up 12% on a year-on-year basis, mainly driven by expenses on the institutional campaign of Itaúsa brand positioning in the period.

Tax Expenses totaled R\$38 million in 3Q21, a R\$20 million increase on a year-on-year basis, mainly driven by higher PIS/COFINS expenses due to higher interest on capital declared by Itaú Unibanco in the period.

Finance Result totaled R\$73 million in expenses in 3Q21, a R\$70 million increase on a year-on-year basis, mainly driven by the new debentures issued to finance the purchase of equity interests in Copa Energia and Aegea Saneamento, in addition to higher interest expenses due to higher basic interest rate in the period, partially offset by higher cash profitability.

Net Income totaled R\$2.4 billion in 3Q21, up 32% on a year-on-year basis, mainly driven by higher equity in the earnings of investees and higher cost of the holding company, as explained above, and by the non-recurring effects highlighted below. Recurring net income was R\$2.7 billion, up 35% year-on-year.

4.4. Recurring net income

Net income was impacted by non-recurring events that totaled negative R\$313 million in 3Q21. At **Itaú Unibanco**, the highlight goes to the negative impact of the increase in social contribution (CSLL) rate. At **Dexco**, the main non-recurring events are expenses on the DWP project of LD Celulose, still at the pre-operational phase, and deferred tax assets arising from the lawsuit to exclude ICMS from the PIS and COFINS calculation basis. At last, at **Copa Energia** there was the positive non-recurring effect related to the disposal of assets to Fogás, as well as Copagaz-Liquigás business integration expenses.

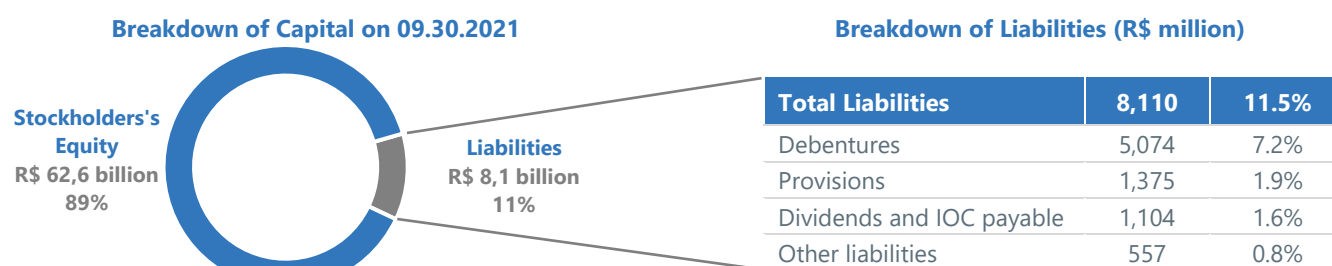
Reconciliation of Recurring Net Income				
R\$ million	3Q21	3Q20	9M21	9M20
Recurring Net Income	2,675	1,975	7,927	4,488
Addition/(Exclusion) of Non-Recurring Effects	(313)	(191)	155	(1,094)
Own	(5)	(3)	15	(53)
Donation to the Program "Todos pela Saúde"	n.a.	n.a.	n.a.	(50)
Others	(5)	(3)	15	(3)
Arising from ownership interest in the Financial Sector	(311)	(136)	(70)	(907)
Treasury shares	n.a.	n.a.	116	130
Gain from partial sale of XP Inc. stake	69	n.a.	69	n.a.
Rise in social contribution (CSLL) rate	(278)	n.a.	198	n.a.
Impairment of Itaú Corpbanca	n.a.	n.a.	n.a.	(543)
Donation to the Program "Todos pela Saúde"	n.a.	(5)	n.a.	(317)
Mark to Market of collateralized securities	n.a.	(129)	n.a.	(243)
Provision for structural adjustment	n.a.	n.a.	(276)	n.a.
Impairment of softwares	(88)	n.a.	(88)	n.a.
Others	(14)	(2)	(89)	66
Arising from ownership interest in the Non-Financial Sector	3	(52)	211	(134)
Alpargatas	1	(34)	(3)	(100)
Dexco	(5)	(18)	148	(34)
Copa Energia	7	n.a.	66	n.a.
Net Income	2,361	1,784	8,082	3,394

5. Capital Structure and Debt

Itaúsa has a conservative cash management approach and the maintenance of proper debt ratios among its practices, subject to the proper level of liquidity of cash and cash equivalents and the focus on capital preservation.

On September 30, 2021, the Company's leverage ratio, as measured by net debt (R\$4,024 million) to total liabilities (liabilities plus stockholders' equity) (R\$70,712 million), was 5.7%, with liabilities accounting for 11% of total liabilities (liabilities plus stockholders' equity).

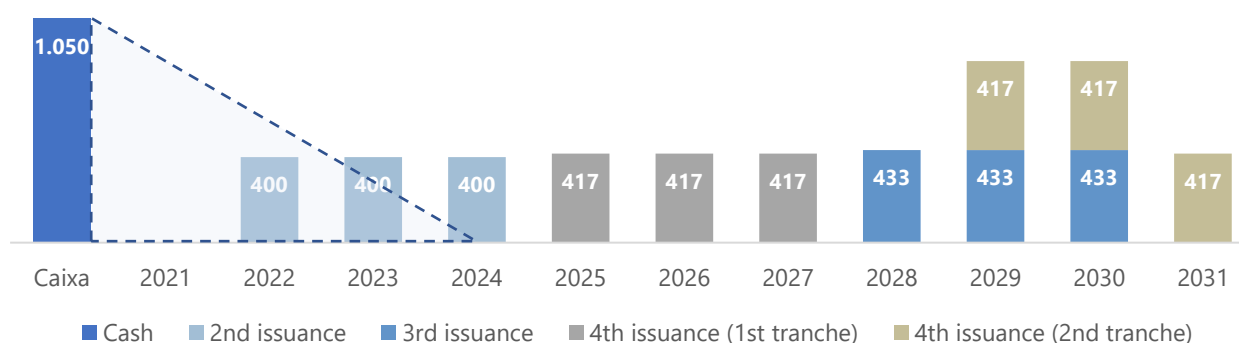
Itaúsa's financial and equity positions are sufficient for the continuity of its business plan and meeting short-, medium- and long-term obligations, third-party loans included, on the grounds of its liquidity buffer, if one includes its cash flows, current cash position, liquidity of assets and capital call capacity, if required.



Note: amounts related to Itaúsa's individual balance sheet.

Please see below the current cash position, the instruments that account for over 90% of the Company's total debt, and its repayment schedule. On September 30, 2021, the Company's average term of debt was 5 years and 10 months, with average cost¹ of CDI + 1.56% p.y.

Cash Position and Principal Repayment Schedule on 09.30.2021 (in R\$ million)



Notes:

- 2nd issuance of debentures, with cost of 106.9% of CDI and a 7-year maturity term.
- 3rd issuance of debentures, with cost of CDI + 2.4% p.y. and a 10-year maturity term.
- 4th issuance of debentures (1st tranche), with cost of CDI + 1.4% p.y. and a 6-year maturity term.
- 4th issuance of debentures (2nd tranche), with cost of CDI + 2.0% p.y. and a 10-year maturity term.





On September 6, 2021, Moody's reaffirmed the credit rating of Itaúsa at AA.br (national scale) with a stable outlook, the same rating assigned to the 3rd and 4th issuances of the Company's debentures, which considers, according to its methodology, the subordination to investee Itaú Unibanco.

For further information on the issuance of debentures, please see Note 19 to the Financial Statements of Itaúsa or access: www.itausa.com.br/debt-and-rating.

¹ It considers CDI for the last 12 months ended on 09.30.2021 of 2.99% p.y.

6. Asset Value

Itaúsa is a holding company that manages a portfolio of companies operating in different segments. On September 30, 2021, market capitalization, based on the price of the most liquid share (ITSA4), was **R\$93.6 billion**, whereas the sum of interests in investees at market value totaled **R\$118.4 billion**, resulting in a 20.9% discount, up 0.3 p.p. on a year-on-year basis.

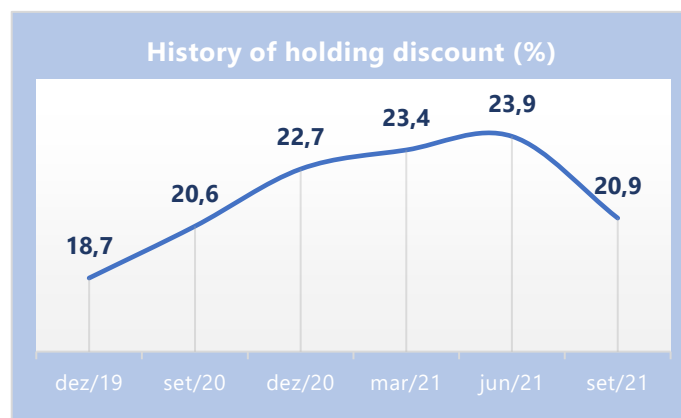
Portfolio Companies	Price of most liquid share (R\$) (A)	Total shares (million) (B)	Market Value (R\$ million)	Itaúsa's stake (%) (C)	Market Value of the Stake (R\$ million)
 (D)	23.86	9,780	233,302	37.3%	87,072
 (D)	US\$40.17	559	122,155	15.1%	18,413
	52.80	579	30,572	29.2%	8,922
	16.97	686	11,639	36.9%	4,290
 (E)	n/a	n/a	n/a	12.9%	2,581
 (E)	n/a	n/a	n/a	48.5%	1,306
 (F)	n/a	n/a	n/a	8.5%	1,412
Other Net Assets and Liabilities (G)					-5,627
Market Value of the Sum of the Parts (pro forma)					118,369
ITAÚSA	11.14	8,403	93,607		93,607
Discount					-20.9%

(A) Closing prices of the last business day of the period of the most liquid shares of Itaú (ITUB4), XP Inc. (Nasdaq: XP), Alpargatas (ALPA4), Dexco (DXCO3), and Itaúsa (ITSA4). | (B) Total shares issued excluding treasury shares. | (C) Itaúsa's direct and indirect equity interest in the total capital of companies, according to Note 1 to the Financial Statements of Itaúsa as of September 30, 2021. | (D) Price of Itaú Unibanco's share (ITUB4) is adjusted to earnings to segregate the business line of XP Inc., since on September 30, 2021 shares were traded with the right to received shares in XPart. | (E) It includes the investment value recorded in the Balance Sheet as of September 30, 2021. | (F) It includes the fair value recorded in the Balance Sheet as of September 30, 2021. | (G) Data from the individual balance sheet as of September 30, 2021.

Discount is an indicator resulting from the difference between the market price ascertained for Itaúsa's shares and the theoretical value obtained through the sum of the market (for listed companies), fair or investment (for non-listed companies) values of the parts that compose the holding company's investments (sum of the parts).

Part of this discount can be justified in view of the holding company's maintenance expenses, taxes levied on a fraction of the earnings received (tax inefficiency), and risk assessment, among other factors. Taking into account the foundations that justify it, Itaúsa's Management believes that the current level is overstated and does not reflect the proper indicator level.

The Investor Relations department discloses information about the discount on a monthly basis, which is available on: www.itausa.com.br/net-asset-value.



7. Capital Markets

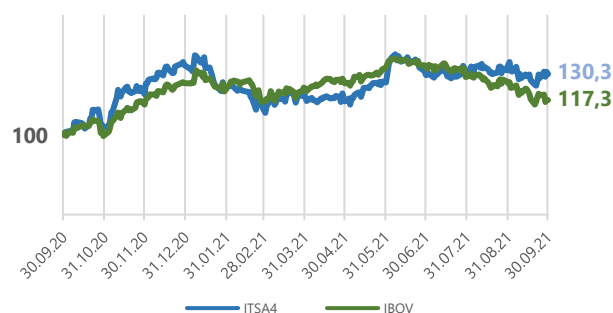
7.1. Share Performance

Itaúsa's preferred shares (traded on B3 under ticker ITSA4) closed the third quarter of 2021 at R\$11.14, up 0.4% in the period, when adjusted by payment of dividends and interest on capital, whereas Ibovespa, B3's main index, depreciated by 12.5% in the same period. In the last 12 months, Itaúsa's share prices adjusted by earnings and the Ibovespa index appreciated by 30.3% and 17.3%, respectively.

Performance of Itaúsa's and Investees' shares

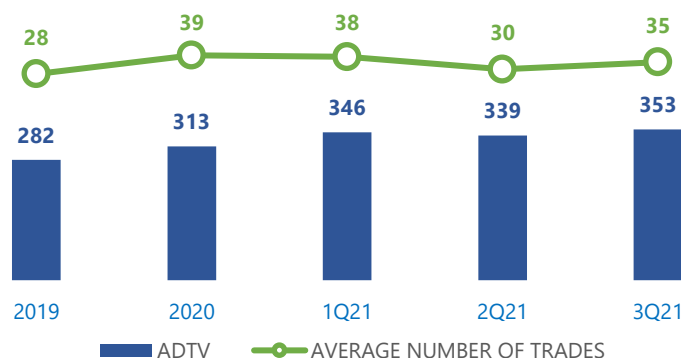
Company	Close	Δ3Q21	Δ9M21	Δ12 months
ITSA4	R\$ 11.14	0.4% ▲	-3.3% ▼	30.3% ▲
ITSA3	R\$ 11.29	-0.5% ▼	-6.9% ▼	14.2% ▲
ITUB4	R\$ 23.84	-2.4% ▼	-6.6% ▼	31.8% ▲
ALPA4	R\$ 52.80	5.2% ▲	25.7% ▲	38.2% ▲
DXCO3	R\$ 16.97	-28.7% ▼	-9.2% ▼	-1.4% ▼
XP	US\$40.17	-7.8% ▼	1.3% ▲	-3.6% ▼

ITSA4 vs. Ibovespa (last 12 months)



The daily average trading volume of Itaúsa's preferred shares in 3Q21 was R\$353 million, with 34,600 daily trades on average, up 2.0% and 28.7%, respectively, on a year-on-year basis.

ITSA4 - Volume (R\$ million) and average trading volume (number in thousands)



7.2. Share buybacks

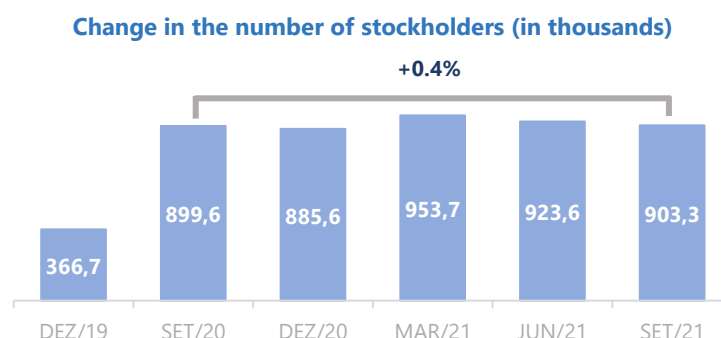
ITSA B3 LISTED N1

In July 2021, Itaúsa started trading shares under its proprietary Share Buyback Program approved on February 22, 2021. Since the start of the program, Itaúsa has acquired eight million preferred shares (3.2% of the total limit approved by the program) at the average price of R\$11.22 per share.

On February 22, 2021, the Board of Directors approved the Share Buyback Program in connection with treasury shares, up to the limit of 250 million shares (50 million common shares and 200 million preferred shares) to be in effect for 18 months. Responsible for the buyback program management, Itaúsa's Executive Board will continue to monitor possible buyback opportunities via capital markets for efficient capital allocation purposes, always having in mind the moment of the market and the Company's equity and liquidity positions.

7.3. A broader stockholder base

On September 30, 2021, Itaúsa had 903,300 stockholders (99.5% individual stockholders), up 0.4% from the 899,600 stockholders on a year-on-year basis, being the national private company with the largest active base of investors on B3.



8. Return to stockholders

8.1. Earnings and dividend yield (last 12 months)

In the last 12 months ended 09.30.2021, Itaúsa declared gross earnings of **R\$2.6 billion**. Therefore, investors who remain as stockholders during this period will be entitled to receive R\$0.314036 per share as dividends and interest on capital paid/declared (gross) which, divided by the preferred share quoted on September 30, 2021, resulted in a 2.8% dividend yield.

Base Year	Earnings declared	Stockholding position	Payment date	Gross amount declared	Gross amount per share ²
2020	Quarterly dividends	11.30.2020	01.04.2021	R\$ 168.2 million	R\$ 0.020000
	IOC ¹	12.10.2020	03.12.2021	R\$ 855.0 million	R\$ 0.101650
	IOC ¹	01.22.2021	03.12.2021	R\$ 174.9 million	R\$ 0.020800
2021	Quarterly dividends	02.26.2021	04.01.2021	R\$ 168.2 million	R\$ 0.020000
	IOC ¹	03.09.2021	08.26.2021	R\$ 130.0 million	R\$ 0.015456
	IOC ¹	03.25.2021	08.26.2021	R\$ 160.5 million	R\$ 0.019080
	IOC ¹	04.27.2021	08.26.2021	R\$ 179.2 million	R\$ 0.021310
	IOC ¹	05.24.2021	08.26.2021	R\$ 154.8 million	R\$ 0.018400
	Quarterly dividends	05.31.2021	07.01.2021	R\$ 168.2 million	R\$ 0.020000
	IOC ¹	08.13.2021	08.26.2021	R\$ 313.9 million	R\$ 0.037340
	Quarterly dividends	08.31.2021	10.01.2021	R\$ 168.1 million	R\$ 0.020000
	Total earnings in the last 12 months				R\$ 2,641.0 million
Preferred share (ITSA4) value on 09.30.2021					R\$ 11.14
Dividend Yield					2.8%

(1) Interest on capital are subject to tax rate of 15% of withholding income tax according to legislation in force.

(2) Itaúsa's capital is represented by 8,410,814,930 shares (of which eight million preferred shares were held in treasury on September 30, 2021).

Furthermore, the Company's Board of Directors, meeting as of this date, resolved on the payment of interest on capital in lieu of the quarterly dividends of the 3rd and 4th quarters of 2021, in the amount of R\$197.5 million for each of the quarters, totaling R\$395 million (net of income tax: R\$336 million) or R\$0.047059 per share (net of income tax: R\$0.040000), based on the stockholding position at the end of November 30, 2021 and December 13, 2021, respectively.

It also resolved on the payment of interest on capital in the amount of R\$1,300 million (net of income tax: R\$1,105 million) or R\$0,15472 per share (net of income tax: R\$0.131512) based on the final stockholding position recorded on November 23, 2021, which will be paid out up to April 29, 2022.

In view of the investee's activities downturn at the onset of the pandemic and the temporary curbs on dividend payments imposed by the Central Bank of Brazil on financial institutions in 2020, the cash inflow received by Itaúsa decreased and led to a temporary reduction in dividends paid out by the Company in the last 12 months and, consequently, in dividend yield.

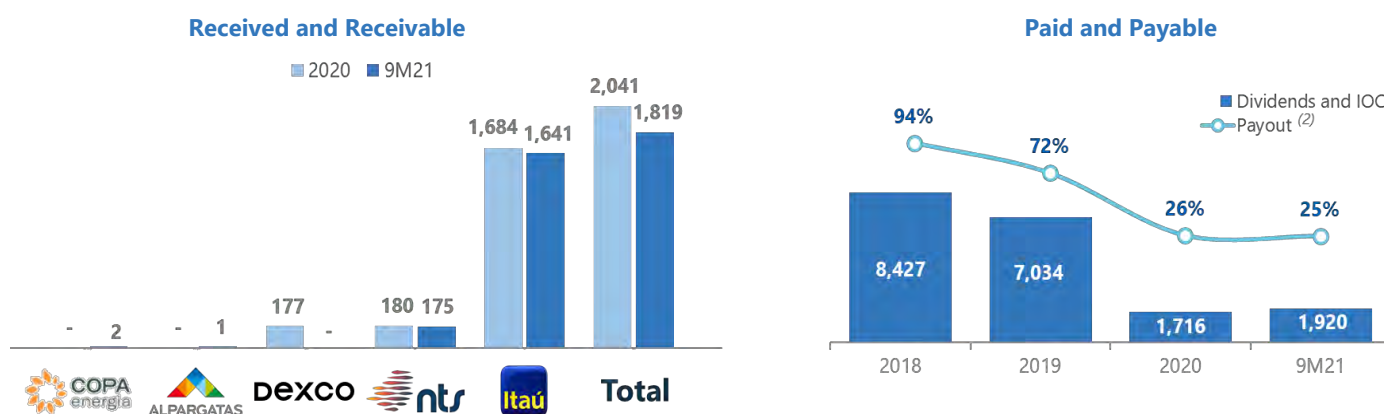
History of Itaúsa's Dividend Yield				
Base Year	2018	2019	2020	LTM 3Q21
Dividend Yield ¹	7.4%	8.5%	5.5%	2.8%

(1) Dividend Yield includes dividends and interest on capital, gross, declared in the last 12 months, divided by the closing price of the preferred share (ITSA4) in the last day of each period. (Source: Economática).

The complete history of earnings paid and payable already announced is available on www.itausa.com.br/dividends-and-ioc.

8.2. Flow of Dividends and Interest on Capital^{1,2}

We present below the flow of dividends and interest on capital **under this accrual basis**, which is understood by Management as the most suitable for monitoring of the Company's earnings pay-out practice, which has been to fully transfer the amounts received as earnings from its investee Itaú Unibanco.



(1) It refers to Individual Balance (in R\$ million).

(2) Payout = Dividends and Interest on Capital (net of withholding income tax) / Net Income deducted from 5% of legal reserve.

9. Independent Auditors – CVM Instruction No. 381

Procedures adopted by the Company

The policy adopted by Itaúsa, its subsidiaries and parent company, to engage non-audit services from our independent auditors is based on the applicable regulations and internationally accepted principles that preserve the auditors' independence. These principles include the following: (a) an auditor cannot audit their work; (b) an auditor cannot hold managerial positions at their client's; and (c) an auditor cannot promote the interests of their client.

In the January-September 2021 period, the independent auditors PricewaterhouseCoopers Auditores Independentes provided the following non-audit services, equivalent to 12.88% of total external audit fees due to the same auditors, as set forth in CVM Instruction No. 381:

Itaúsa S.A.: (i) assurance of price adjustment in the acquisition of Copagaz, engaged on January 20, 2021, in the amount of R\$152,000; (ii) assurance of the Reference Form and the Integrated Report, engaged on September 17, 2021, in the amount of R\$126,000; and (iii) other services, engaged on July 30, 2021, in the amount of R\$5,000.

Investee Dexco: (i) project consulting services, engaged on July 1, 2021, in the amount of R\$175,000.

Independent Auditors' Justification – PwC: The provision of the aforementioned non-audit services does not affect the independence or the objectivity of the external auditor of Itaúsa and its subsidiaries. The policy adopted for providing non-audit services to Itaúsa is based on principles that preserve the independence of the Independent Auditors, all of which were considered in the provision of the referred services.

10. Appendices

10.1. Operational and financial performance of investees

We present below the main highlights of the 3Q21 results of the investees that make up Itaúsa's portfolio.

Investee Company	Sector	Itaúsa Stake ¹	Ticker
Itaú Unibanco Holding S.A. ²	Financial Institution (Bank)	37.32%	B3: ITUB4
XP Inc. ²	Financial Products and Services	15.07%	Nasdaq: XP
Alpargatas S.A.	Footwear and Apparel	29.18%	B3: ALPA4
Dexco S.A.	Wood, Porcelain and Sanitary Metals	36.86%	B3: DXCO3
Aegea Saneamento e Participações S.A.	Basic Sanitation	12.88%	Closely held company
Copa Energia S.A.	Distribution of Gas (GLP)	48.93%	Closely held company
Nova Transportadora do Sudeste S.A. (NTS) ³	Transportation of Natural Gas	8.50%	Closely held company

(1) It includes the percentage of direct and indirect interest held by Itaúsa on September 30, 2021, according to Note 1 (Operations).

(2) Itaúsa holds indirect interest in Itaú Unibanco Holding and XP Inc., as it holds a 66.53% interest in the capital of IUPAR – Itaú Unibanco Participações S.A., whose only investments are the equity interests in Itaú Unibanco and XP Inc.

(3) Itaúsa holds indirect interest in NTS, as it holds an 8.5% in the capital of Nova Infraestrutura Gasodutos Participações S.A.



Itaú Unibanco Holding S.A.

R\$ million (except where indicated)	3Q21	3Q20	Δ%	9M21	9M20	Δ%
OPERATING RESULT						
Operating Revenues ¹	32,481	28,114	15.5%	92,825	82,823	12.1%
Expected Loss on Financial Assets and Claims	(4,425)	(5,671)	-22.0%	(8,210)	(21,770)	-62.3%
General and Administrative Expenses	(14,876)	(14,025)	6.1%	(45,764)	(47,216)	-3.1%
PROFITABILITY AND RETURN						
Net Income ²	6,076	4,732	28.4%	20,164	9,914	103.4%
Recurring Net Income ²	6,906	5,095	35.5%	20,662	12,687	62.9%
ROE (annualized)	16.7%	14.2%	2.6 p.p.	18.5%	10.1%	8.4 p.p.
Recurring ROE (annualized)	19.0%	15.2%	3.8 p.p.	19.0%	12.9%	6.0 p.p.
BALANCE SHEET						
Stockholders' equity	147,606	135,825	8.7%	147,606	135,825	8.7%
Loan Portfolio ³	966,852	850,175	13.7%	966,852	850,175	13.7%
Tier I capital ratio	12.9%	12.4%	0.5 p.p.	12.9%	12.4%	0.5 p.p.

(1) For better comparability, the tax effects of hedge on foreign investments were reclassified. | (2) Attributable to controlling stockholders. | (3) Loan Portfolio with Financial Guarantees Provided and Corporate Securities.

- In partnership with Editora Globo, Itaú Unibanco has launched **Inteligência Financeira** (*Financial Intelligence*), an independent platform aimed at creating content in financial market (to access, please [click here](#)).
- Moreover, the **investment platform ion**, with multiple functionalities, has surpassed 400,000 downloads and over 20,000 added wallets just two months after it was launched. Additionally, **iti**, Itaú Unibanco's **digital bank**, has surpassed 10 million clients, more than tripling the client base since early 2021, showing the bank's strength in this operational segment.
- Net income in 3Q21 was up 28.4% year-on-year**, mainly by the rise of 15.5% in Operating Revenues and fall of 22.0% in expected losses on financial assets and claims. There was a negative impact of R\$744 million from extraordinary items in 3Q21 related to the increase in social contribution (CSLL) rate.

- **Expected loss on financial assets and claims in 3Q21 fell R\$1.2 billion** year-on-year, mainly driven by decrease in expected loan losses. Considering the provisions for operations without credit characteristics, expected losses on financial assets and claims decreased by 44.5%, or R\$3.5 billion year-on-year.
- **Total loan portfolio increased 13.7%** in 12 months, driven by the growth in the main Brazilian segments (+28% in individuals, +19% in very small, small and middle-market companies, and +12% in corporate). The positive effect of the increase in portfolio was followed by the 49.5% increase in income from interest from loan operations.
- **Commissions and fees and result of insurance and pension plan operations increased 12.0%** year-on-year, driven by higher revenues from card issuing activities and higher gains from economic-financial advisory services arising from more activity in the capital markets.
- Capital management is key, since it drives the search for optimization of investments and ensures the bank's strength. At the end of September 2021, **Tier I capital ratio was 12.9%**, above the minimum required by the Central Bank of Brazil (8.25%).

i For further information on Itaú Unibanco's results, please access: www.itaubr.com.br/relacoes-com-investidores

XP Inc.

The spin-off of the equity interest held by Itaú Unibanco in XP Inc. was completed on May 31, 2021. Accordingly, XPart S.A. was merged and, as of June 2021, Itaúsa started to hold a 38% direct and indirect equity interest (through IUPAR) in XPart, and record their results under the equity method. XPart was a holding company that, up to the end of September 2021, held approximately 40.5% of the total capital of XP Inc., and after its merger into XP Inc. on October 1, 2021 was dissolved. Further information on this corporate restructuring is available in section 2 ("Portfolio Management").

R\$ million (except where indicated)	3Q21	3Q20	Δ%	9M21	9M20	Δ%
OPERATING RESULT						
Assets Under Custody	789	563	40.1%	789	563	40.1%
Net Revenue	3,171	2,101	50.9%	8,817	5,757	53.2%
Adjusted EBITDA	1,170	728	60.8%	3,458	2,027	70.6%
Adjusted EBITDA margin	36.9%	34.6%	2.3 p.p.	39.2%	35.2%	4.0 p.p.
PROFITABILITY AND RETURN						
Net Income ¹	936	541	73.0%	2,600	1,476	76.2%
ROE (annualized) ¹	28.8%	25.7%	3.1 p.p.	28.6%	24.9%	3.7 p.p.
BALANCE SHEET						
Crediy Portfolio ² (R\$ billion)	8.6	1.4	514.3%	8.6	1.4	514.3%

(1) Attributable to controlling stockholders. | (2) It does not include loans and receivables related to credit cards.

- **Loan portfolio totaled R\$8.6 billion** with a 3.3-year duration.
- **Assets under custody increased by 40%** on a year-on-year basis, driven by R\$219 billion in net funding and R\$7 billion in market valuation.
- **Net revenue in the quarter reached a historic record by raising 51%**, driven by the growth in retail business, which was mainly due to higher demand from clients for fixed-income products.
- The **73% increase in Net Income** was driven by growth in revenue and operational leverage, even with the increase in headcount carried out to speed up the new business initiatives.
- **The offer of banking products (cards and credit granting)**, launched in 2021, have already recorded accelerated increase in the period. The volume of transactions with credit card, for example, reached R\$3.3 billion in 3Q21 (up 55% from the previous quarter).
- On October 4, 2021, with the merger of XPart completed, XP Inc. (company listed on Nasdaq, ticker XP) now holds **BDRs traded on the Brazilian stock exchange (B3)** under ticker XPBR31.
- On October 19, 2021, XP announced the **purchase of minority interest in AZ Quest**, an independent Brazilian wealth management company, which has been a part of the Italian Azimut group since 2015.

i For further information on XP Inc.'s results, please access: <https://investors.xpinc.com/>



R\$ million (except where indicated)	3Q21	3Q20	Δ%	9M21	9M20	Δ%
OPERATING RESULT						
Volume (thousand pairs/ pieces)	69,477	68,324	1.7%	186,451	155,315	20.0%
Brazil	63,601	63,563	0.1%	161,377	138,160	16.8%
International	5,876	4,761	23.4%	25,073	17,155	46.2%
Net Revenue	1,063	944	12.7%	3,060	2,262	35.3%
Brazil	829	727	13.9%	1,991	1,532	30.0%
International	234	216	8.3%	1,068	729	46.5%
EBITDA	201	141	42.6%	598	282	112.1%
EBITDA margin	18.9%	15.0%	4.0 p.p.	19.6%	12.5%	7.1 p.p.
PROFITABILITY AND RETURN						
Net Income ¹	156	5.4	2,814%	395	86	359.3%
Recurring Net Income ²	154	122	25.8%	410	246	66.3%
ROE (annualized) ¹	n.a.	n.a.	n.a.	16.8%	4.1%	12.7 p.p.
Recurring ROE (annualized) ²	n.a.	n.a.	n.a.	17.4%	11.8%	5.7 p.p.
BALANCE SHEET						
CAPEX	86	34	153%	185	88	115%

(1) Attributable to controlling stockholder. | (2) Attributable to controlling stockholder (pro forma).

- **With the launch of Havaianas new tennis shoes collection, named TNS**, Alpargatas breaks into the Brazilian casual tennis shoes market. It represents a major advancement towards the expansion of its portfolio of “beyond the core” products of Alpargatas.
- **Havaianas Innovation Center** was opened in August 2021 in the municipality of Campina Grande (Paraíba state), which will provide for the innovation department to triple the number of projects developed each year and reduce the launch time of new products, in addition to the search for new materials and technologies to create new products.
- Alpargatas has announced a **R\$600 million worth investment for 2022** to expand plant capacity, optimize the logistics network and new product and process technologies, aimed at meeting the demand for Havaianas products in the coming years, thus bringing about more efficiency, cost reduction and service improvement.
- Alpargatas announced on November 01, 2021, through a Material Fact, that it had received a binding offer from Dass Nordeste Calçados e Artigos Esportivos S.A. to acquire the entire all the shares held by Alpargatas in Osklen.
- **Net revenue was up 12.7%** in 3Q21, driven by the increase in the volume of Havaianas pairs sold. Noteworthy in the year-to-date is **Havaianas International** operations, which reached the historic landmark of 25 million pairs sold, which resulted in higher net revenue in all Big Bets (Europe, the USA, and China). In **Havaianas Brazil**, RGM (Revenue Growth Management) initiatives have contributed for a better price/mix, and 3Q21 has been the third best quarter ever in terms of volume and net revenue.
- **EBITDA was favored mainly by the higher share of Havaianas International** operations, with improved volume of sales and revenue, in addition to productivity gains and control of operating expenses in the last years under the Zero-Base Budget methodology, reflecting the reduction in expenses on a year-on-year basis, partially offset by the rise in cost of raw materials and logistics.
- **Sound net financial cash position**, totaling R\$678 million in the quarter, mainly driven by strong operating cash generation and receivables from discontinued operations.
- Good performance combined with strong cash generation will result in the release in advance of **earnings in the amount of R\$150 million**, scheduled for payment on November 19, 2021.

i For further information on Alpargatas' results, please access: <https://ri.alpargatas.com.br>

DEXCO

R\$ million (except where indicated)	3Q21	3Q20	Δ%	9M21	9M20	Δ%
OPERATING RESULT						
Net Revenue	2,177	1,778	22.4%	5,919	3,986	48.5%
Wood Division	1,249	992	25.9%	3,460	2,195	57.6%
Deca Division	603	511	18.0%	1,620	1,169	38.7%
Ceramic Tiles Division	325	275	18.0%	839	622	34.8%
Adjusted and Recurring EBITDA	604	434	39.3%	1,600	772	107.2%
Adjusted and Recurring EBITDA Margin	27.7%	24.4%	3.4 p.p.	27.0%	19.4%	7.7 p.p.
PROFITABILITY AND RETURN						
Net Income (Loss)	255	124	106.0%	1,145	152	651.3%
Recurring Net Income (Loss)	268	176	52.3%	741	247	200.4%
ROE (annualized)	17.5%	10.3%	7.2 p.p.	27.9%	4.2%	23.7 p.p.
Recurring ROE (annualized)	18.3%	14.6%	3.7 p.p.	18.1%	6.8%	11.2 p.p.
BALANCE SHEET						
CAPEX	231	112	105.7%	560	326	72.1%
Net Debt/EBITDA	0.81 x	1.79 x	-0.98 x	0.81 x	1.79 x	-0.98 x

- **ESG Awards:** (i) **Gold Seal of the Brazilian GHG Protocol Program**, which certifies the excellence in registration and publication of the corporate carbon emission inventory; (ii) **winner**, in the “net revenue up to R\$8 billion” category, of “**Troféu Transparência 2021**” awards of ANEFAC/FIPECAFI; and (iii) **carbon-credits certified in Colombia** by the Colombian Institute of Technical Standards (ICONTEC) for the emission of 597,000 tCO₂e for the 2017-2020 period.
- **DWP Plant:** Less than 140 days to go for the kick-off of operations, scheduled for March 2022, within the expected timetable.
- **Increase in net revenue in all divisions**, driven by the better mix of products, aligned with the successful implementation and price rise.
- The continuation of **high levels of manufacturing usage**, along with the **rise in prices** and significant **improvement of the mix** have provided Dexco with **the highest level of Adjusted Recurring EBITDA** ever for a quarter.
- **Deferred tax assets** arising from the exclusion of ICMS from the PIS and COFINS calculation basis have resulted in a positive non-recurring impact of approximately R\$79.5 million (net of tax effects) for the quarter, partially offset by expenses on the DWP project of LD Celulose, still in the pre-operational stage.

i For further information on Dexco's results, please access: www.dex.co/ri

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R\$ million (except where indicated)	3Q21	3Q20	Δ%	9M21	9M20	Δ%
OPERATING RESULT						
Billed volume ('000 m ³)	135	114	18.8%	381	330	15.5%
Net Revenue ¹	780	585	33.4%	2,116	1,705	24.1%
EBITDA	475	345	37.8%	1,226	1,060	15.6%
EBITDA margin	60.9%	59.0%	1.9 p.p.	57.9%	62.2%	-4.2 p.p.
PROFITABILITY AND RETURN						
Net Income (Loss) ²	103	108	-4.4%	310	453	-31.7%
Recurring Net Income (Loss) ²	103	108	-4.4%	310	318	-2.5%
BALANCE SHEET						
CAPEX	216	100	115.0%	542	378	43.4%
Net Debt/EBITDA	2.49x	2.81x	-0.32x	2.49x	2.81x	-0.32x

(1) Net operating revenue less construction revenue with close-to-zero margin and no cash balance effect.

(2) Attributable to controlling stockholders.

The table above shows the information on Aegea Saneamento and includes the results of Águas do Rio, made up of Águas do Rio SPC 1 and 4, under the equity method, subject to the agreement to share results entered into between the parties, which was at the pre-operational stage at the end of the 3rd quarter of 2021.

After the investment made by Itaúsa was completed in July 2021, the Company now holds stakes of 10.20% of the voting capital and of 12.88% of the total capital of Aegea Saneamento. Furthermore, it holds a 5.54% interest of the total class A preferred shares of Águas do Rio, made up of Águas do Rio SPC 1 and Águas do Rio SPC 4, Aegea Saneamento's associates. It is worth mentioning that the preferred shares held by Itaúsa in Aegea and Águas do Rio have specific features stated in the stockholders' agreement and, accordingly, the equity in the earnings of investees does not reflect the percentage of total interest.

- On November 1, 2021, **Águas do Rio started operations ahead of schedule**, assuming the water supply and wastewater services in 124 districts of the city of Rio de Janeiro and in other 26 municipalities of the Rio de Janeiro state. The start of operations has been followed by the payment of the second installment of the concession granted, by Águas do Rio, in the amount of R\$2.3 billion – in addition to the R\$10 billion for the first installment paid upon execution of the agreement.
- **Increase in net revenue is a result of: (i) increase in volume billed** by 18.8%, and the highlight was the less-than-one-year operational PPPs, Ambiental Metrosul, Ambiental Cariacica, and Ambiental MS Pantanal, which accounted for 68.9% of the increase in the year; **(ii) increase in Revenue from Consideration from PPPs**, driven by the higher volume of investments made over the year, also with highlight to the new PPPs; and **(iii) ordinary annual tariff increases**, implemented between the periods, and noteworthy were concessionaires Águas de Guariroba (MS), Prolagos (RJ), and Águas de Teresina (PI).
- **Increases in EBITDA and Net Income** were mainly driven by the aforementioned higher net revenue, which more than made up for the rise in Aegea's structure costs and expenses of these new PPPs.
- **Increase in CAPEX driven by resumption of investments**, in comparison to the previous period, when non-priority or mandatory projects had been postponed as a result of cash and liquidity maintenance measures, as well as the addition of new PPPs to the portfolio.

i For further information on Aegea Saneamento's results, please access: <https://ri.aegea.com.br/>



R\$ million (except where indicated)	3Q21	3Q20	Δ%	9M21	9M20	Δ%
OPERATING RESULT						
Volume ('000 tons)	509	501	1.7%	1,415	1,451	-2.5%
Net Revenue	2,874	2,079	38.2%	7,591	5,816	30.5%
EBITDA	179	112	60.2%	466	340	37.1%
EBITDA Margin	6.3%	5.4%	0.9 p.p.	6.1%	5.8%	0.2 p.p.
PROFITABILITY AND RETURN						
Net Income (Loss)	62	49	27.3%	155	142	9.4%
Recurring Net Income (Loss)	50	49	1.4%	26	142	-81.6%
BALANCE SHEET						
CAPEX	11	29	-63%	60	146	-59%

Unaudited figures. 3Q20 and 9M20 pro forma (simple sum of consolidated results of Copagaz and Liguigás, for comparability purposes).

- In the period, the investee continued to made headway in the **implementation of its business integration plan** and commercial strategies and synergy capture, in addition to divestitures required by CADE, the Brazilian antitrust agency, in connection with the purchase of Liguigás.
- **Volume of sales** positively impacted by the good performance of the **business segment**, which was driven by the pace of commercial activities in Brazil bouncing back, as well as new contracts and clients in the period. On the other hand, the **resale segment** slowed down as a result of the drop in the purchasing power of Brazilian households, associated with increases in the costs of raw materials passed on to consumers.
- **Higher net revenue was driven by a stable volume of sales, associated with the average price rise**, which has sought to balance the rises in the prices of LPG made by Petrobras and the increases in Copa Energia's operating costs.

- **Increases in EBITDA and Net Income**, mainly driven by the **price rises** and the **positive non-recurring effect related to disposal of assets to Fogás**. The exchange of assets was carried out under the Concentration Control Agreement (CCA) executed with CADE.

i For further information on Copa Energia's results, please access: <https://www.copaenergia.com.br/>



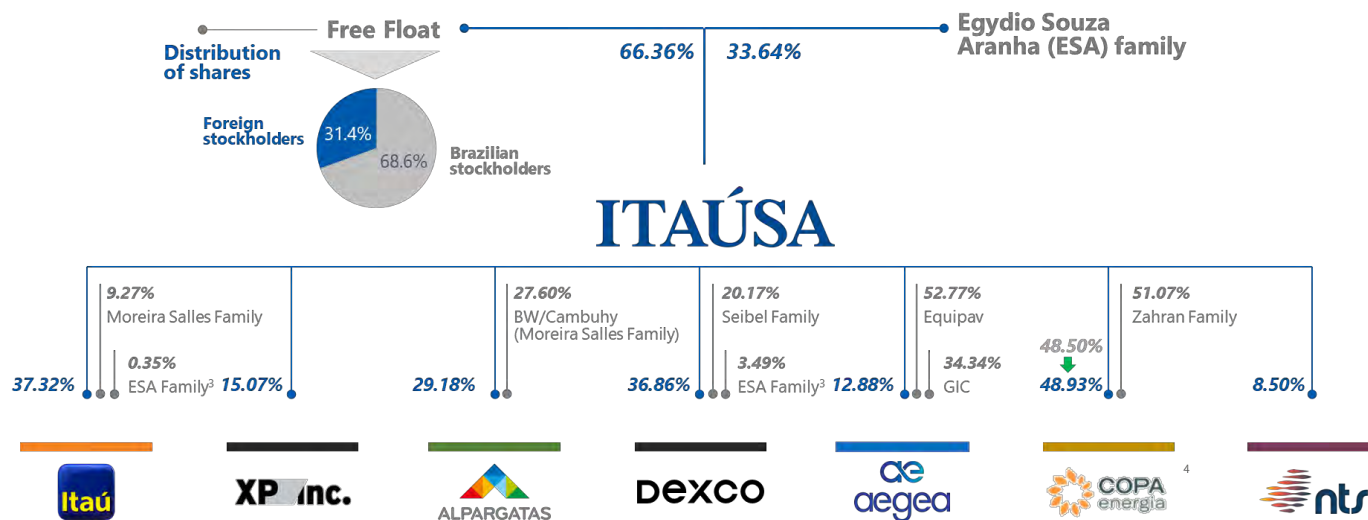
R\$ million (except where indicated)	3Q21	3Q20	Δ%	9M21	9M20	Δ%
OPERATING RESULT						
Net Revenue	1,442	1,162	24.1%	4,276	3,457	23.7%
PROFITABILITY AND RETURN						
Net Income	769	643	19.5%	2,283	1,846	23.7%
Dividends ¹ - Total	763	564	35.2%	2,307	1,810	27.4%
Dividends ¹ - % Itaúsa ²	58	43	35.2%	176	138	27.4%
BALANCE SHEET						
CAPEX	80	22	262.9%	125	101	23.5%
Net Debt	3,899	3,937	-1.0%	3,899	3,937	-1.0%

(1) It includes dividends and interest on capital, gross. | (2) it includes only gross earnings received by the direct interest of Itaúsa in NTS (7.65%).

- **Operational transition completed in July 2021** with no impact or disruption to the gas transportation service. After becoming technically qualified by ANP, the Brazilian oil agency, NTS has started to directly carry out the operation and maintenance of their proprietary gas transportation pipelines, which so far had been carried out by Petrobras Transporte S.A. (Transpetro).
- A **24.1% increase in net revenue in 3Q21**, as a result of contractual adjustments; **net income was up by 19.5%**, in spite of the negative impact of the finance costs in the quarter, linked to the CDI rate.
- **Earnings directly paid to Itaúsa**, in the amount of **R\$58 million** in 3Q21 and **R\$176 million** in the year-to-date.
- In the period, **R\$60 million** in debts were rescheduled for two years, with new maturity due for August 2023.

i For further information on NTS's results, please access: <https://ri.ntsbrasil.com>

10.2. Ownership Structure on 09.30.2021^{1,2}



(1) The interests presented exclude treasury shares.

(2) These correspond to direct and indirect interest in companies.

(3) Shares directly held by individuals or entities of the ESA Family.

(4) Increase in Itaúsa's equity interest in Copa Energia arises from the capital increase of Copa Energia, through the payment of debentures held by Itaúsa, in the amount of R\$21 million.

10.3. Balance sheet (individual) on 09.30.2021

(R\$ million)

ASSETS	09.30.2021	12.31.2020	LIABILITIES AND STOCKHOLDERS' EQUITY	09.30.2021	12.31.2020
Financial assets	2,879	3,570	Liabilities	8,110	5,642
Cash and cash equivalents	1,050	1,092	Debentures	5,074	2,494
Financial Assets - FVTPL (NTS)	1,412	1,473	Dividends / Interest on Capital Payable	1,104	1,232
Financial Assets - Debenture of Copagaz	-	20	Liabilities payable (NTS acquisition)	456	425
Dividends / Interest in Capital Receivable	417	985	Tax liabilities	-	29
Tax assets	786	852	Tax contingencies	1,375	1,349
Income tax and social contribution - Current	92	179	Lease liabilities	8	11
Income tax and social contribution - Deferred	694	673	Obligations to Staff	35	47
Investments	66,854	58,347	Other Liabilities	18	34
Investments in controlled companies	66,849	58,342		40	21
Other	5	5			
Fixed Assets (net)	106	103			
Other Assets	87	113	Stockholders' equity	62,602	57,343
Right-of-Use Assets	8	10	Capital	43,515	43,515
Prepaid Expenses	21	23	Reserves	21,116	15,131
Judicial Deposits	30	30	Equity Valuation Adjustments	(1,939)	(1,303)
Other Assets	28	50	Treasury shares	(90)	-
TOTAL ASSETS	70,712	62,985	TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY	70,712	62,985

Notes:

- Balance Sheet attributable to controlling stockholders.

- Deferred income tax and social contribution, assets and liabilities, are presented already offset by the taxable entity.

10.4. Determination of Equity in the Earnings of Investees

Itaúsa's results are basically derived from its Equity in the Earnings of Investees, determined based on the net income of its subsidiaries and revenues from investments in financial assets.

3rd quarter of 2021 and 2020

(R\$ million)

Calculation of Investees' Results	Financial Sector								Non-financial Sector								Holding	
	Itaú		XP inc.		ALPARGATAS		DEXCO		aegea		COPA energia		ntr		Other companies		ITAÚSA	
	3Q21	3Q20	3Q21	3Q20	3Q21	3Q20	3Q21	3Q20	3Q21	3Q20	3Q21	3Q20	3Q21	3Q20	3Q21	3Q20	3Q21	3Q20
Recurring Net Income of Investees	6,907	5,095	934	-	154	122	268	176	103	-	50	-	-	-	(1)	(1)		
(x) Direct/Indirect interest	37.32%	37.39%	15.12%	0.00%	29.19%	28.82%	36.83%	36.63%	AEGEA: 11.21% SPC's: 8.16%	0.00%	48.78%	0.00%	8.50%	7.65%	100%	100%		
(=) Share in recurring net income	2,578	1,905	140	-	45	36	99	64	11	-	23	-	-	-	(1)	(1)	-	-
(+/-) Other Results	(17)	(9)	(48)	-	(6)	(9)	-	-	-	-	-	-	-	-	-	-	(71)	(18)
(=) Recurring share of income	2,561	1,895	92	-	39	27	99	64	11	-	23	-	-	-	(1)	(1)	2,823	1,985
(+/-) Non-recurring income	(311)	(136)	-	-	1	(33)	(5)	(18)	-	-	7	-	-	-	-	-	(308)	(187)
(=) Share of income	2,250	1,759	92	-	40	(6)	94	46	11	-	30	-	-	-	(1)	(1)	2,515	1,798
(+) Revenues from Investments in Financial Assets - FVTPL	-	-	-	-	-	-	-	-	-	-	-	-	(10)	49	-	-	(10)	49
(=) Investees' Results in Itaúsa	2,250	1,759	92	-	40	(6)	94	46	11	-	30	-	(10)	49	(1)	(1)	2,505	1,847
	89.8%	95.2%	3.7%	0.0%	1.6%	-0.3%	3.8%	2.5%	0.4%	0.0%	1.2%	0.0%	-0.4%	2.7%	0.0%	-0.1%	100.0%	100.0%

Notes:

- Interests (direct and indirect) in investees consider the average percentage of interest held by Itaúsa in the period.
- The investment in NTS is recognized as a financial asset, it is not accounted for under the equity method as other investees of the holding company.
- For Aegea Saneamento, the interest includes the equity proportional to the contractual agreement in investees Aegea Saneamento (7.11% (ON), 0.00001% (PNC) and 4.11% of profit (PND)), and Águas do Rio SPC 1 and 4 (8.16% of voting capital).
- Other companies include the investments in Itautec and ITH Zux Cayman.

Accrued 9 months of 2021 and 2020

(R\$ million)

Calculation of Investees' Results	Financial Sector								Non-financial Sector								Holding	
	Itaú		XP inc.		ALPARGATAS		DEXCO		aegea		COPA energia		ntr		Other companies		ITAÚSA	
	9M21	9M20	9M21	9M20	9M21	9M20	9M21	9M20	9M21	9M20	9M21	9M20	9M21	9M20	9M21	9M20	9M21	9M20
Recurring Net Income of Investees	20,662	12,687	1,377	-	410	246	742	248	103	-	21	-	-	-	(7)	(4)		
(x) Direct/Indirect interest	37.32%	37.39%	15.12%	0.00%	29.18%	29.13%	36.77%	36.63%	AEGEA: 11.21% SPC's: 8.16%	0.00%	48.59%	0.00%	8.50%	7.65%	100%	100%		
(=) Share in recurring net income	7,714	4,743	207	-	120	72	273	90	11	-	9	-	-	-	(7)	(3)	-	-
(+/-) Other Results	(68)	(93)	(64)	-	(19)	(19)	-	-	-	-	-	-	-	-	-	-	(151)	(112)
(=) Recurring share of income	7,646	4,650	143	-	101	53	273	90	11	-	9	-	-	-	(7)	(3)	8,176	4,790
(+/-) Non-recurring income	(70)	(907)	-	-	(4)	(100)	148	(34)	-	-	66	-	-	-	-	-	139	(1,041)
(=) Share of income	7,575	3,743	143	-	97	(47)	421	56	11	-	75	-	-	-	(7)	(3)	8,315	3,749
(+) Revenues from Investments in Financial Assets - FVTPL	-	-	-	-	-	-	-	-	-	-	-	-	84	-	-	-	84	-
(=) Investees' Results in Itaúsa	7,575	3,743	143	-	97	(47)	421	56	11	-	75	-	84	-	(7)	(3)	8,399	3,749
	90.2%	99.8%	1.7%	0.0%	1.2%	-1.3%	5.0%	1.5%	0.1%	0.0%	0.9%	0.0%	1.0%	0.0%	-0.1%	-0.1%	99.0%	100.0%

Notes:

- Interests (direct and indirect) in investees consider the average percentage of interest held by Itaúsa in the period.
- The investment in NTS is recognized as a financial asset, it is not accounted for under the equity method as other investees of the holding company.
- For Aegea Saneamento, the interest considers the equity proportional to the contractual agreement in investees Aegea Saneamento (7.11% (ON), 0.00001% (PNC) and 4.11% of profit (PND)), and Águas do Rio SPC 1 and 4 (8.16% of voting capital).
- Other companies include the investments in Itautec and ITH Zux Cayman.

ITAÚSA S.A.**BOARD OF DIRECTORS****Chairman**

Henri Penchas

Vice-Chairman

Ana Lúcia de Mattos Barretto Villela

Roberto Egydio Setubal

Members

Alfredo Egydio Setubal

Edson Carlos De Marchi

Fernando Marques Oliveira (**)

Patrícia de Moraes (**)

Rodolfo Villela Marino

Vicente Furletti de Assis (**)

Alternative members

Ricardo Egydio Setubal

Ricardo Villela Marino

Victório Carlos De Marchi

FISCAL COUNCIL**President**

Tereza Cristina Grossi Togni

Members

Eduardo Rogatto Luque

Guilherme Tadeu Pereira Júnior

Isaac Berensztein

Marco Tulio Leite Rodrigues

Alternative members

Carlos Eduardo De Mori Luporini

Felício Cintra do Prado Junior

João Costa

Patrícia Valente Stierli

Rodolfo Latini Neto

EXECUTIVE BOARD**Chief Executive Officer**

Alfredo Egydio Setubal (*)

Executive Vice-Presidents

Alfredo Egydio Arruda Villela Filho

Ricardo Egydio Setubal

Rodolfo Villela Marino

Managing Officers

Frederico de Souza Queiroz Pascowitch

Maria Fernanda Ribas Caramuru

Priscila Grecco Toledo

(*) *Investor Relations Officer*

(**) *Independent Board Members*

Accountant

Sandra Oliveira Ramos Medeiros

CRC 1SP 220.957/O-9

ITAÚSA S.A.
BALANCE SHEET – ASSETS
(In millions of Reais)

	Note	Parent company		Consolidated	
		09/30/2021	12/31/2020	09/30/2021	12/31/2020
ASSETS					
Current assets					
Cash and cash equivalents	4	1,050	1,092	2,517	2,887
Marketable securities	5	1,412	1,473	1,412	1,473
Trade accounts receivable	6	-	-	1,526	1,239
Inventories	7	-	-	1,251	925
Dividends and interest on capital	8	417	985	416	951
Income tax and social contribution for offset		82	169	182	274
Other taxes for offset	9	2	2	99	78
Other assets	10	25	38	223	196
Total current assets		2,988	3,759	7,626	8,023
Non-current assets					
Long-term receivables		758	768	3,273	2,851
Marketable securities	5	-	20	6	20
Biological assets	11	-	-	1,177	1,143
Judicial deposits		30	30	115	100
Employee benefits		9	10	119	106
Deferred income tax and social contribution	12	694	673	726	958
Income tax and social contribution for offset		8	8	8	8
Other taxes for offset	9	-	-	628	18
Right-of-use assets	13	8	10	361	348
Other assets	10	9	17	133	150
Investments	14	66,854	58,347	65,722	57,371
Property, plant and equipment	15	106	103	3,642	3,616
Intangible assets	16	6	8	744	739
Total non-current assets		67,724	59,226	73,381	64,577
TOTAL ASSETS		70,712	62,985	81,007	72,600

The accompanying notes are an integral part of these financial statements.

ITAÚSA S.A.
BALANCE SHEET – LIABILITIES AND EQUITY
(In millions of Reais)

	Note	Parent company		Consolidated	
		09/30/2021	12/31/2020	09/30/2021	12/31/2020
LIABILITIES AND EQUITY					
Current liabilities					
Trade accounts payable	17	18	27	1,267	1,119
Personnel expenses		35	47	277	254
Debts	18	-	-	516	571
Debentures	19	488	2	509	5
Income tax and social contribution payable		-	-	70	19
Other taxes payable	9	-	29	91	108
Dividends and interest on capital	21.4.2	1,104	1,232	1,106	1,325
Leases	13	3	3	27	25
Other liabilities	10	457	2	927	302
Total current liabilities		2,105	1,342	4,790	3,728
Non-current liabilities					
Trade accounts payable	17	-	7	-	7
Debts	18	-	-	1,376	1,434
Debentures	19	4,586	2,492	5,785	3,691
Leases	13	5	8	363	345
Provisions	20	1,375	1,349	1,751	1,813
Deferred income tax and social contribution	12	-	-	205	144
Deferred other taxes		39	19	39	19
Other taxes payable	9	-	-	76	87
Employee benefits		-	-	53	50
Other liabilities	10	-	425	169	649
Total non-current liabilities		6,005	4,300	9,817	8,239
TOTAL LIABILITIES		8,110	5,642	14,607	11,967
EQUITY					
Capital	21.1	43,515	43,515	43,515	43,515
Capital reserves		508	586	508	586
Revenue reserves	21.2	20,608	14,545	20,608	14,545
Carrying value adjustments	21.3	(1,939)	(1,303)	(1,939)	(1,303)
Treasury shares	21.5	(90)	-	(90)	-
Total equity attributable to controlling stockholders		62,602	57,343	62,602	57,343
Non-controlling interests		-	-	3,798	3,290
Total equity		62,602	57,343	66,400	60,633
TOTAL LIABILITIES AND EQUITY		70,712	62,985	81,007	72,600

The accompanying notes are an integral part of these financial statements.

ITAÚSA S.A. STATEMENTS OF INCOME

(In millions of Reais, unless otherwise indicated)

Note	Parent company				Consolidated			
	07/01 to 09/30/2021	07/01 to 09/30/2020	01/01 to 09/30/2021	01/01 to 09/30/2020	07/01 to 09/30/2021	07/01 to 09/30/2020	01/01 to 09/30/2021	01/01 to 09/30/2020
Net revenue	22	-	-	-	2,177	1,778	5,919	3,986
Cost of products and services	23	-	-	-	(1,425)	(1,201)	(3,840)	(2,752)
Gross profit		-	-	-	752	577	2,079	1,234
Operating income and expenses								
Selling expenses	23	-	-	-	(241)	(212)	(675)	(567)
General and administrative expenses	23	(37)	(33)	(104)	(127)	(108)	(347)	(297)
Equity in the earnings of investees	14	2,516	1,798	8,316	3,749	1,710	7,849	3,612
Other income	24	51	42	188	89	35	676	77
Total Operating income and expenses		2,530	1,807	8,400	3,742	1,425	7,503	2,825
Profit before finance result and income tax and social contribution		2,530	1,807	8,400	2,848	2,002	9,582	4,059
Finance result								
Finance income	25	91	56	176	169	85	496	240
Finance costs	25	(269)	(71)	(515)	(353)	(139)	(713)	(704)
Total Financial Result		(178)	(15)	(339)	(184)	(54)	(217)	(464)
Profit before income tax and social contribution		2,352	1,792	8,061	3,393	1,948	9,365	3,595
Income tax and social contribution								
Current income tax and social contribution	26	-	-	-	(113)	(69)	(263)	(98)
Deferred income tax and social contribution	26	9	(8)	21	(27)	(15)	(296)	(6)
Total Income tax and social contribution		9	(8)	21	(140)	(84)	(559)	(104)
Profit for the period		2,361	1,784	8,082	3,394	1,864	8,806	3,491
Profit attributable to controlling stockholders		2,361	1,784	8,082	3,394	1,784	8,082	3,394
Profit attributable to non-controlling interests		-	-	-	163	80	724	97
Basic and diluted earnings per share (in Brazilian reais)								
Common	27	0.28091	0.21211	0.96113	0.40353	0.28091	0.96113	0.40353
Preferred	27	0.28091	0.21211	0.96113	0.40353	0.28091	0.96113	0.40353

The accompanying notes are an integral part of these financial statements.

ITAÚSA S.A.
STATEMENTS OF COMPREHENSIVE INCOME
(In millions of Reais)

	Parent company				Consolidated			
	07/01 to 09/30/2021	07/01 to 09/30/2020	01/01 to 09/30/2021	01/01 to 09/30/2020	07/01 to 09/30/2021	07/01 to 09/30/2020	01/01 to 09/30/2021	01/01 to 09/30/2020
Profit for the year	2,361	1,784	8,082	3,394	2,524	1,864	8,806	3,491
Other comprehensive income								
Items that will be reclassified to profit or loss (net of taxes)								
Equity in other comprehensive income	(202)	179	(637)	422	-	-	-	-
Adjustment to the fair value of financial assets	-	-	-	-	(325)	13	(811)	(181)
Hedge	-	-	-	-	(243)	(326)	365	(1,777)
Foreign exchange variation on foreign investments	-	-	-	-	450	448	(93)	2,336
Items that will not be reclassified to profit or loss (net of taxes)								
Equity in other comprehensive income	-	1	1	12	-	-	-	-
Remeasurement of post-employment benefits	-	-	-	-	-	1	1	12
Total Other comprehensive income	(202)	180	(636)	434	(118)	136	(538)	390
Total comprehensive income	2,159	1,964	7,446	3,828	2,406	2,000	8,268	3,881
Attributable to controlling stockholders	2,159	1,964	7,446	3,828	2,159	1,964	7,446	3,828
Attributable to non-controlling interests	-	-	-	-	247	36	822	53

The accompanying notes are an integral part of these financial statements.

ITAÚSA S.A.
STATEMENTS OF CHANGES IN EQUITY
(In millions of Reais)

Attributable to controlling stockholders

	Capital	Capital reserves	Revenue reserves	Treasury shares	Carrying value adjustments	Retained earnings	Total Parent Company	Non-controlling interests	Total Consolidated
Balance on December 31, 2019	43,515	529	12,950	-	(1,762)	-	55,232	3,125	58,357
Transactions with stockholders									
Disposal of treasury shares	-	-	-	-	-	-	-	3	3
Reversal of expired dividends	-	-	2	-	-	-	2	-	2
Dividends and interest on capital from previous year	-	-	(3,729)	-	-	-	(3,729)	(90)	(3,819)
Transactions with subsidiaries and jointly-controlled companies	-	(68)	35	-	-	-	(33)	3	(30)
Total comprehensive income									
Other comprehensive income	-	-	-	-	434	-	434	(44)	390
Profit for the period	-	-	-	-	-	3,394	3,394	97	3,491
Appropriation									
Legal reserve	-	-	170	-	-	(170)	-	-	-
Dividends and interest on capital for the year	-	-	-	-	-	(806)	(806)	-	(806)
Statutory reserves	-	-	2,418	-	-	(2,418)	-	-	-
Balance on September 30, 2020	43,515	461	11,846	-	(1,328)	-	54,494	3,094	57,588
Balance on December 31, 2020	43,515	586	14,545	-	(1,303)	-	57,343	3,290	60,633
Transactions with stockholders									
Purchase of treasury shares	-	-	-	(90)	-	-	(90)	(59)	(149)
Disposal of treasury shares	-	-	-	-	-	-	-	3	3
Reversal of expired dividends	-	-	6	-	-	-	6	-	6
Dividends and interest on capital from previous year	-	-	(48)	-	-	-	(48)	(57)	(105)
Transactions with subsidiaries and jointly-controlled companies	-	(78)	222	-	-	-	144	(11)	133
Total comprehensive income									
Other comprehensive income	-	-	-	-	(636)	-	(636)	98	(538)
Profit for the period	-	-	-	-	-	8,082	8,082	724	8,806
Appropriation									
Legal reserve	-	-	404	-	-	(404)	-	-	-
Dividends and interest on capital for the year	-	-	-	-	-	(2,199)	(2,199)	(190)	(2,389)
Dividends and interest on capital proposed	-	-	1,300	-	-	(1,300)	-	-	-
Statutory reserves	-	-	4,179	-	-	(4,179)	-	-	-
Balance on September 30, 2021	43,515	508	20,608	(90)	(1,939)	-	62,602	3,798	66,400

The accompanying notes are an integral part of these financial statements.

ITAÚSA S.A.
STATEMENTS OF CASH FLOWS
(In millions of Reais)

Note	Parent company		Consolidated	
	01/01 to 09/30/2021	01/01 to 09/30/2020	01/01 to 09/30/2021	01/01 to 09/30/2020
Cash flows from operating activities				
Adjustments for reconciliation of profit				
Profit before income tax and social contribution	8,061	3,393	9,365	3,595
Equity in the earnings of investees	(8,316)	(3,749)	(7,849)	(3,612)
Provisions	8	1	59	81
Interest and foreign exchange and monetary variations, net	208	183	298	341
Depreciation, amortization and depletion	7	5	541	448
Changes in the fair value of biological assets	-	-	(93)	(137)
Allowance for estimated losses on doubtful accounts	-	-	11	27
Proceeds from the sale of investments, property, plant and equipment and intangible assets	-	-	-	31
Exclusion of ICMS from PIS/COFINS calculation basis	-	-	(597)	-
Reversal of provision – ICMS from PIS/COFINS calculation basis	-	-	(144)	-
Other	-	-	4	(66)
	(32)	(167)	1,595	708
Changes in assets and liabilities				
(Increase) decrease in trade accounts receivable	-	-	(300)	(160)
(Increase) decrease in inventories	-	-	(317)	(2)
(Increase) decrease in other taxes for offset	278	110	(347)	171
(Increase) decrease in other assets	(143)	161	434	127
Increase (decrease) in other taxes payable	(163)	(7)	7	55
Increase (decrease) in trade accounts payable	(15)	10	172	271
Increase (decrease) in personnel expenses	(12)	11	29	66
Increase (decrease) in other liabilities	39	(250)	84	(190)
	(16)	35	(238)	338
Cash from operations	(48)	(132)	1,357	1,046
Payment of income tax and social contribution	-	-	(327)	(118)
Interest paid on debts and debentures	(41)	(25)	(88)	(105)
Net cash (used in) provided by operating activities	(89)	(157)	942	823
Cash flows from investing activities				
Acquisition of investments	(2,573)	(41)	(2,573)	(41)
Disposal of investments	-	1	-	1
Investments in Corporate Venture Capital Fund	-	-	(7)	-
(Increase) Decrease of capital in investee companies	-	-	(17)	(522)
Acquisition of property, plant and equipment and intangible and biological assets	(9)	(7)	(569)	(333)
Disposal of property, plant and equipment and intangible and biological assets	2	-	26	34
Interest on capital and dividends received	2,464	4,309	2,287	4,228
Net cash provided by investing activities	(116)	4,262	(853)	3,367
Cash flows from financing activities				
(Acquisition) disposal of treasury shares	21.5	(90)	(181)	5
Interest on capital and dividends paid	21.4.2	(2,234)	(4,223)	(4,400)
Proceeds from debts and debentures	18.2 and 19.2	2,490	2,492	1,641
Amortization of debts and debentures	18.2 and 19.2	-	(146)	(1,174)
Amortization of lease liabilities	13.2	(3)	(48)	(43)
Net cash used in financing activities	163	(4,225)	(456)	(3,971)
Foreign exchange variation on cash and cash equivalents	-	-	(3)	12
Net increase (decrease) in cash and cash equivalents	(42)	(120)	(370)	231
Cash and cash equivalents at the beginning of the period	1,092	1,091	2,887	2,369
Cash and cash equivalents at the end of the period	1,050	971	2,517	2,600
	(42)	(120)	(370)	231

The accompanying notes are an integral part of these financial statements.

ITAÚSA S.A.
STATEMENTS OF VALUE ADDED
(In millions of Reais)

	Parent company		Consolidated	
	01/01 to 09/30/2021	01/01 to 09/30/2020	01/01 to 09/30/2021	01/01 to 09/30/2020
Revenue	-	-	7,733	4,928
Sales of products and services	-	-	7,340	4,951
Allowance for estimated losses on doubtful accounts	-	-	(11)	(27)
Other revenue	-	-	404	4
Inputs acquired from third parties	(54)	(132)	(3,956)	(3,170)
Cost of products and services	-	-	(3,387)	(2,557)
Materials, electric energy, outsourced services and other	(54)	(132)	(569)	(613)
Gross value added	(54)	(132)	3,777	1,758
Depreciation, amortization and depletion	(7)	(5)	(541)	(448)
Value added generated, net	(61)	(137)	3,236	1,310
Value added received through transfer	8,696	4,043	8,546	4,035
Equity in the earnings of investees	8,316	3,749	7,849	3,612
Finance income	176	109	496	240
Other revenue	204	185	201	183
Total undistributed value added	8,635	3,906	11,782	5,345
Distribution of value added	8,635	3,906	11,782	5,345
Personnel	48	47	816	669
Direct compensation	43	43	656	540
Benefits	4	3	116	92
Government Severance Pay Fund (FGTS)	1	1	40	33
Other	-	-	4	4
Taxes, fees and contributions	129	198	1,588	673
Federal	128	197	1,304	609
State	-	-	277	52
Municipal	1	1	7	12
Return on third parties' capital	376	267	572	512
Interest	376	267	572	512
Return on capital	8,082	3,394	8,806	3,491
Dividends and interest on capital	3,499	806	3,689	806
Retained earnings	4,583	2,588	4,393	2,588
Non-controlling interests in retained earnings	-	-	724	97

The accompanying notes are an integral part of these financial statements.

ITAÚSA S.A.**NOTES TO THE INTERIM FINANCIAL STATEMENTS****At September 30, 2021***(In millions of reais, unless otherwise stated)***1. OPERATIONS**

Itaúsa S.A. ("ITAÚSA") is a publicly-held company, organized and existing under the laws of Brazil, and it is located at Av. Paulista, 1.938, 5th floor, Bela Vista, in the city of São Paulo, State of São Paulo (SP), Brazil.

The Annual and Extraordinary Stockholders' Meeting held on June 17, 2020 approved the change of the company's name to Itaúsa S.A. from Itaúsa – Investimentos Itaú S.A.

The shares of ITAÚSA are recorded at Level 1 of Corporate Governance of B3 S.A. – Brasil, Bolsa, Balcão, under the ticker symbols "ITSA3" for the common shares and "ITSA4" for the preferred shares. In addition to the Bovespa Index, Ibovespa, ITAÚSA shares are part of some segment portfolios at B3, including the Corporate Governance Index (IGC), the Brazil Special Tag-Along Index (ITAG), the Corporate Sustainability Index (ISE) and the Carbon Efficient Index (ICO2). Furthermore, in view of our recognized corporate sustainability, ITAÚSA also makes up other global indices, such as the FTSE4Good (London Stock Exchange) and the Dow Jones Sustainability World Index (DJSI), in addition to joining initiatives such as the Carbon Disclosure Project (CDP) and the Sustainabilitycs.

The corporate purpose of ITAÚSA is to hold equity interests in other companies, in Brazil or abroad, for investment in any sectors of the economy, including through investment funds, disseminating among its investees its principles of appreciation of human capital, governance, and ethics in business, and creation of value for its stockholders on a sustainable basis. ITAÚSA is a holding company controlled by the Egydio de Souza Aranha family, which holds 63.27% of the common shares and 18.10% of the preferred shares, making up 33.64% of total capital.

Through its controlled and jointly-controlled companies and other investments, ITAÚSA participates in the markets of financial services ("Itaú Unibanco"), wood panels, bathroom fixtures and fittings, ceramic tiles and electric showers ("Dexco"), footwear and apparel ("Alpargatas"), transportation of natural gas through pipelines ("NTS") and in distribution market of the liquid petroleum gas (LPG) ("Copa Energia").

As of April 30, 2021 ITAÚSA increased its equity interest in NTS to 8.5% through payment of shares in NISA (Note 5.1).

On May 31, 2021, after Itaú Unibanco's corporate restructuring aimed at segregating the business line related to the 40.52% interest it held in the capital of XP Inc. ("XP"), ITAÚSA became the holder of equity interest in XPART (Note 14.2.5).

In July 2021, ITAÚSA completed the purchase of equity interest in Aegea, Águas do Rio 1 and Águas do Rio 4, adding the basic sanitation segment to its investment portfolio (Note 14.2.6).

The investment portfolio of ITAÚSA is composed of the following entities:

	Country of incorporation	Activity	Holding % (Direct and Indirect)	
			09/30/2021	12/31/2020
Joint ventures				
Itaú Unibanco Holding S.A. ("Itaú Unibanco")	Brazil	Holding company/Financial institution	37.32%	37.39%
IUPAR - Itaú Unibanco Participações S.A. ("IUPAR")	Brazil	Holding company	66.53%	66.53%
Alpargatas S.A. ("Alpargatas")	Brazil	Footwear and apparel	29.18%	29.19%
XPart S.A. ("XPART")	Brazil	Holding company/Financial institution	37.32%	-
Controlled companies				
Dexco S.A. ("Dexco") ⁽¹⁾	Brazil	Wood panels and bathroom fixtures and fittings	36.86%	36.61%
Itautec S.A. ("Itautec")	Brazil	Holding company	100.00%	100.00%
ITH Zux Cayman Ltd. ("ITH Zux Cayman")	Cayman Islands	Holding company	100.00%	100.00%
Associates				
Copagaz – Distribuidora de Gás S.A. ("Copa Energia")	Brazil	LPG distribution	48.93%	48.50%
Aegea Saneamento e Participações S.A. ("Aegea")	Brazil	Sanitation	12.88%	0.00%
Águas do Rio 1 SPE S.A. ("Águas do Rio 1")	Brazil	Sanitation	5.54%	0.00%
Águas do Rio 4 SPE S.A. ("Águas do Rio 4")	Brazil	Sanitation	5.54%	0.00%
Financial assets				
Nova Transportadora do Sudeste S.A. – NTS ("NTS")	Brazil	Transportation of natural gas	8.50%	7.65%
Nova Infraestrutura Gasodutos Participações S.A. ("NISA")	Brazil	Holding company	8.50%	-

(1) On August 18, 2021, the change of the company's name from "Duratex S.A." to "Dexco S.A." was approved.

These parent company and consolidated interim financial statements were approved by the Board of Directors on November 8, 2021.

2. BASIS OF PREPARATION AND PRESENTATION

2.1. Statement of compliance

The Individual and Consolidated Financial Statements of ITAÚSA have been prepared in accordance with the accounting pronouncement CPC 21 (R1) – Interim Financial Statements, issued by the Comitê de Pronunciamentos Contábeis – CPC, and the international accounting standard IAS 34 - Interim Financial Reporting, issued by the International Accounting Standards Board – IASB and presented in conformity with the standards issued by the Brazilian Securities and Exchange Commission (CVM), applicable to the preparation of the Quarterly Information Report (ITR).

The presentation of the parent company and consolidated statements of value added is required by Brazilian Corporate Law and by the accounting practices adopted in Brazil that are applicable to publicly-held companies. The Statement of Value Added was prepared in accordance with the criteria defined in the Accounting Pronouncement CPC 09 – Statement of Value Added, however, the International Financial Reporting Standards - IFRS do not require the presentation of this statement. As a consequence, according to the IFRS, this statement is presented as additional information, without prejudice to the Financial Statements as a whole.

Management has assessed ITAÚSA's and its investees' capacity to keep on operating as a going concern and is convinced that, despite the impacts and uncertainties of the length of time and scope of the COVID-19 pandemic, these companies are able to remain in business for the foreseeable future. Furthermore, Management is not aware of any material uncertainty that might give rise to significant questions on its capacity to continue operating. Accordingly, these Interim Financial Statements have been prepared based on the business continuity assumption.

All the relevant information to these Interim Financial Statements, and only this information, is evidenced and is consistent with the information used by ITAÚSA in its activities.

These Interim Financial Statements have been prepared based on principles, methods and criteria consistent with those adopted in the previous fiscal year ended December 31, 2020.

In order to avoid repeating information already disclosed in the Financial Statements as of December 31, 2020, certain notes are not being presented or are presented in less detail. As a result, these Interim Financial Statements should be read jointly with the Financial Statements approved by Management and disclosed to CVM on February 22, 2021. Please see below the list of notes to these financial statements as of December 31, 2020 under this scope:

Note	Description	Situation
2.6	Adoption of the new and revised accounting standards	(a)
3	Summary of significant accounting policies	(a)
15.4	Impairment test (investment)	(a)
16.5	Revision of the useful life of assets	(a)
17.4	Impairment test (intangible assets)	(a)
22.2.1	Capital reserves	(b)
22.2.2	Revenue reserves	(c)
29	Share-based payment	(b)
30	Employee benefits	(b)

(a) Note to the financial statements not disclosed, since it is identical to that presented in the Financial Statements as of December 31, 2020.

(b) Note to the financial statements not disclosed, since the change in the period was deemed immaterial by ITAÚSA's Management.

(c) Note to the financial statements presented with reduced contents when compared to the Financial Statements as of December 31, 2020.

2.2. Measurement basis

The parent company and consolidated financial statements have been prepared under the historical cost convention, except for: (i) certain financial assets and liabilities that were measured at fair value, as stated in note 3.1.1; (ii) liabilities of the defined benefit that are recognized at fair value limited to the recognized assets; and (iii) biological assets measured at fair value through profit or loss, as stated in note 11.

2.3. Functional currency and translation of balances and transactions in foreign currency

The parent company and consolidated financial statements have been prepared and are being presented in Brazilian reais (R\$), which is functional and presentation currency, and all balances are rounded to millions of reais, unless otherwise stated.

The definition of the functional currency reflects the main economic environment where ITAÚSA and its controlled companies operate.

The assets and liabilities of subsidiaries with a functional currency that is different from the Brazilian real, when applicable, are translated as follows:

- Assets and liabilities are translated at the foreign exchange rate of the balance sheet date;
- Income and expenses are translated at the monthly average foreign exchange rate;
- Foreign currency translation gains and losses are recorded in the "Other comprehensive income" account.

Foreign currency transactions are translated into the functional currency using the foreign exchange rates prevailing at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at year-end foreign exchange rates are recognized in Finance result.

2.4. Use of estimates and judgments

In the preparation of the financial statements, the management of ITAÚSA and its controlled companies are required to use judgments, estimates and assumptions that affect the balances of assets, liabilities, income and expenses in the year-end presented and in subsequent year-end.

The judgments, estimates and assumptions are based on information available on the date of the preparation of the financial statements, in addition to the experience from past and/or current events, and also taking into consideration assumptions related to future events. Additionally, when necessary, the judgments and estimates are supported by opinions prepared by experts. These estimates are periodically reviewed and their results may differ from the originally estimated amounts.

The estimates and assumptions that have a significant risk that is likely to cause a material adjustment to the amounts in the interim financial statements within the coming years are as follows:

- Recognition of deferred taxes (Notes 12 and 26);
- Determination of the fair value of financial instruments, including derivatives (Note 3.1.2);
- Provisions, Contingent assets and liabilities (Note 20);
- Determination of the fair value of biological assets (Note 11);
- Recognition of assets and liabilities related to pension plans; and
- Analysis of impairment of assets.

2.5. Consolidation of the financial statements

The consolidated financial statements have been prepared in accordance with the standards established by CPC 36 (R3)/ IFRS 10 – Consolidated Financial Statements.

ITAÚSA consolidates its controlled companies from the moment it obtains the control over them. The financial statements of the controlled companies are prepared on the same base date as those of ITAÚSA using consistent accounting policies and practices. When necessary, adjustments are made to the financial statements of the controlled companies to adapt their accounting practices and policies to ITAÚSA's accounting policies.

Minority interests amounts, arising from subsidiaries whose ownership interest held by ITAÚSA does not correspond to total capital stock, are stated separately in the Balance Sheet under "Minority Interests", in the Statement of Income under "Net income attributable to non-controlling stockholders" and in the Statements of Comprehensive Income under "Total comprehensive income Attributable to non-controlling interests".

Intercompany transactions, balances and unrealized gains and losses on transactions between consolidated companies were eliminated.

3. FINANCIAL INSTRUMENTS AND RISK MANAGEMENT

3.1. Financial instruments

ITAÚSA and its controlled companies maintain operations with financial instruments. These instruments are managed by means of operational and internal control strategies aimed at ensuring credit, liquidity, security and profitability.

3.1.1. Classification of financial instruments

We present below the classification and measurement of financial assets and liabilities:

	Note	Levels	Parent company				Consolidated			
			09/30/2021		12/31/2020		09/30/2021		12/31/2020	
			Fair value	Carrying amount	Fair value	Carrying amount	Fair value	Carrying amount	Fair value	Carrying amount
Financial assets										
Fair value through profit or loss										
Upon initial or subsequent recognition										
Cash and cash equivalents	4									
Financial investments		2	1,048	1,048	1,092	1,092	2,323	2,323	2,620	2,620
Marketable securities	5	3	1,412	1,412	1,473	1,473	1,418	1,418	1,473	1,473
			2,460	2,460	2,565	2,565	3,741	3,741	4,093	4,093
Amortized cost										
Cash and cash equivalents	4									
Cash in kind and bank deposits		2	2	2	-	-	194	194	267	267
Marketable securities	5	2	-	-	28	20	-	-	28	20
Customers	6	2	-	-	-	-	1,526	1,526	1,239	1,239
Dividends and interest on capital	8	2	417	417	985	985	416	416	951	951
Judicial deposits		2	30	30	30	30	115	115	100	100
Other assets	10	2	34	34	55	55	356	356	346	346
			483	483	1,098	1,090	2,607	2,607	2,931	2,923
Total of Financial assets			2,943	2,943	3,663	3,655	6,348	6,348	7,024	7,016

	Note	Levels	Parent company				Consolidated			
			09/30/2021		12/31/2020		09/30/2021		12/31/2020	
			Fair value	Carrying amount	Fair value	Carrying amount	Fair value	Carrying amount	Fair value	Carrying amount
Financial liabilities										
Fair value through profit or loss										
Upon initial or subsequent recognition										
Debts	18	2	-	-	-	-	78	78	83	83
			-	-	-	-	78	78	83	83
Amortized cost										
Trade accounts payable	17	2	18	18	34	34	1,267	1,267	1,126	1,126
Personnel expenses		2	35	35	47	47	277	277	254	254
Debts	18	2	-	-	-	-	1,814	1,814	1,922	1,922
Debentures	19	2	5,477	5,074	2,731	2,494	6,697	6,294	3,933	3,696
Leases	13	2	8	8	11	11	390	390	370	370
Dividends and interest on capital	21.4.2	2	1,104	1,104	1,232	1,232	1,106	1,106	1,325	1,325
Other debts	10	2	463	457	441	427	1,102	1,096	965	951
			7,105	6,696	4,496	4,245	12,653	12,244	9,895	9,644
Total of Financial liabilities			7,105	6,696	4,496	4,245	12,731	12,322	9,978	9,727

3.1.2. Fair value of financial instruments

For determining fair value, ITAÚSA and its controlled companies project the discounted cash flows of the financial instruments until the termination of the operations according to contractual rules, also taking into consideration their own credit risk in accordance with CPC 46 / IFRS 13 – Fair Value Measurement. This procedure may result in a carrying amount that is different from its fair value mainly because the period for the settlement of the instruments is long and their costs are different with respect to the interest rates that are currently adopted for similar contracts, as well as the daily change in interest rates of futures traded in on B3.

The operations with financial instruments that present a carrying amount that is equivalent to the fair value arise from the fact that these financial instruments have characteristics that are substantially similar to those that would be obtained if they were traded in the market.

Management decided to record certain loans and financing as liabilities at fair value through profit or loss. The adoption of fair value is justified by the need for preventing the accounting mismatch between the debt instrument and the hedging instrument contracted, which is also measured at fair value through profit or loss.

The additional information on the assumptions used in the determination of the fair value of relevant financial instruments, which differ from the carrying amount or that are subsequently measured at fair value, are disclosed below taking into consideration the terms and the relevance of each financial instrument:

- Securities (hierarchical level 2): are measured taking into account future flows of receipts, based on contract terms and conditions, discounted to present value at interest rates based on market interest rate curves.
- Derivatives: (i) the fair value of the interest rate swap is calculated at the present value of the estimated future cash flows based on the yield curves adopted by the market; and (ii) the fair value of the swap and Non-Deliverable Forward (NDF) related to future foreign exchange contracts are determined based on the foreign exchange rates discounted at present value.
- Debts and debentures: they are measured by means of a pricing model that is individually applied to each transaction, taking into consideration the future flows of payment, based on contractual conditions, discounted to present value at rates obtained by means of market interest rate curves. Accordingly, the market value of a security corresponds to its payment amount (redemption amount) carried to present value by the discount factor.
- Other liabilities (NTS acquisition): they are measured by means of a pricing model, taking into consideration the future flows of payment, based on contractual conditions, discounted to present value at rates obtained by means of future market interest rate curves.

Additionally, the 8,5% direct and indirect interest in NTS (Note 5.1) is recorded in the "Marketable securities" account, measured at fair value through profit or loss and whose hierarchy level is three. The fair value of the investment is calculated based on the cash flows related to ITAÚSA discounted to present value at a rate that corresponds to the cost of equity that, on September 30, 2021, is 13.4% (12.1% on December 31, 2020). The assumptions considered for the calculation of the cost of equity take into consideration: (i) country risk; (ii) US treasury bill risk-free rate (maturing in 10 years); (iii) market risk premium; (iv) leverage beta including companies with similar business models; and (v) inflation differences between foreign (US) and domestic markets.

3.1.3. Derivatives

In operations with derivatives, there are no checks, monthly settlements or margin calls, and all contracts are settled upon their maturities and measured at fair value through profit or loss, taking into consideration market conditions regarding terms and interest rates. On September 30, 2021 and December 31, 2020 only Dexco recorded derivative operations.

We present below the types of the contracts in effect:

- Broad Consumer Price Index (IPCA) swap + Fixed rate x CDI rate: contracts whose purpose is to turn debts indexed to the IPCA + fixed interest rates into debts indexed to the CDI rate and maturing in December, 2028; and
- NDF (Non Deliverable Forward): contract whose purpose is to Mitigate the foreign exchange exposure and maturing in March, 2022. In this operation, the contract is settled upon its respective maturity date, taking into consideration the difference between the forward foreign exchange rate (NDF) and the foreign exchange rate at the year-end (Ptax).

We present below a table containing the main information regarding the derivatives:

Derivatives	Position	Consolidated							
		Notional (R\$)		Fair value		Profit or loss			
		09/30/2021	12/31/2020	09/30/2021	12/31/2020	07/01 to 09/30/2021	07/01 to 09/30/2020	01/01 to 09/30/2021	01/01 to 09/30/2020
Swaps									
IPCA + Fixed rate	Asset	76	84	78	94	(3)	(1)	1	8
CDI	Liability	(76)	(84)	(77)	(84)	-	-	-	-
NDF									
R\$ x US\$	-	142	174	143	173	(13)	(1)	4	-

3.2. Risk Management

Because the results of ITAÚSA are directly related to the operations, the activities and the results of its investees, ITAÚSA is exposed mainly to the risks of the companies in its portfolio.

Through its senior management, ITAÚSA participate on board of directors and supporting committees of the investees, in addition to the presence of independent members with experience in the respective markets in which they work, good risk management and compliance practices are stimulated, including integrity. Examples of this work are the participation of ITAÚSA's management members: (i) on the Risk and Capital Management Committee of Itaú Unibanco; (ii) on the Audit and Risk Management Committee of Dexco; (iii) on the Statutory Audit Committee of Alpargatas; and (iv) on the Audit, Risk and Integrity Committee of Aegea.

ITAÚSA follows the guidelines contained in the Risk Management Policy approved by the Board of Directors where the following is defined: (i) the main management and risk control guidelines, in line with the risk appetite established by the Board of Directors; (ii) the methodology of the risk management process; (iii) the guidelines and guidance to the Compliance and Corporate Risks Department in the implementation of the integrity program; and (iv) the reviews of ITAÚSA's rules, forwarding them, when necessary, for the analysis and approval of the Board of Directors.

ITAÚSA has a Sustainability and Risks Committee aimed at assessing instruments to hedge/mitigate identified risks, such as possible insurance policies taken out.

3.2.1. Market risks

Market risks involve mainly the possibility of variations in interest and foreign exchange rates. These risks may result in the reduction of the value of assets and in the increase of their liabilities due to the rates negotiated in the market.

With respect to foreign exchange rate risks, the controlled company Dexco has an Indebtedness Policy that establishes the maximum foreign currency-denominated amount that may be exposed to variations in the foreign exchange rate. Due to the risk management procedures, management carries out periodical assessments of foreign exchange exposures for the purpose of mitigating them, in addition to maintaining economic hedge mechanisms aimed at protecting most of its foreign exchange exposure.

With respect to interest rate risks, they are those that can cause ITAÚSA and controlled companies to undergo economic losses due to adverse changes in these rates. This risk is continuously monitored by management for the purpose of assessing any need to contract derivative operations to protect ITAÚSA against the volatility in interest rates. With respect to financial investments, the earnings are indexed to the variation in the CDI rate and redemption assured by issuing banks, based on contractually agreed rates agreed for investments in CDBs, or on the value of the quota on the redemption date for investment funds.

3.2.1.1. Sensitivity analysis

The purpose of the sensitivity analysis is to measure how companies may be impacted by changes in market variables to each representative financial instrument. However, the settlement of these transactions may result in amounts that differ from those estimated given the subjectivity inherent in the preparation of these analyses.

The information in the table below measures, based on the exposure of the accounting balances as of September 30, 2021, possible impacts on the results of ITAÚSA and subsidiaries due to the changes in each risk for the next 12 months or, if less, until the maturity date these operations. The projected rates were defined based on assumptions available in the market (B3 and Focus Market Readout – Central Bank of Brazil).

	Parent company			Probable scenario
	Index/ Currency	Risk	Projected rates	
Assets				
Cash and cash equivalents				
Financial investments	CDI	Reduction of CDI	10.77% p.y.	113
Liabilities				
Debentures	CDI	Reduction of CDI	8.82% p.y. at 10.85% p.y.	(508)
Other debts (Acquisition of NTS)	US\$	Increase of the U.S. dollar	R\$5.20	(20)
Total				(415)
Consolidated				
	Index/ Currency	Risk	Projected rates	Probable scenario
Assets				
Cash and cash equivalents				
Financial investments	CDI	Reduction of CDI	8.12% p.y. at 10.77% p.y.	177
Liabilities				
Loans, financing and debentures	CDI	Increase of CDI	8.19% p.y. at 10.85% p.y.	(753)
Loans and financing - with Swap (IPCA to CDI)	CDI	Increase of CDI	7.91% p.y.	(6)
Derivatives (NDF)	US\$	Increase of the U.S. dollar	R\$5.54	(3)
Import/ export surplus	US\$	Increase of the U.S. dollar	R\$5.54	2
Other debts (Acquisition of NTS)	US\$	Increase of the U.S. dollar	R\$5.20	(20)
Total				(603)

3.2.2. Credit risk

Credit risk is the possibility of ITAÚSA and its controlled companies not exercising their rights. This description is related mainly to the accounts below and the maximum exposure to credit risk is reflected by their accounting balances:

(a) Customers

The controlled company Dexco has a formalized credit granting policy for the purpose of establishing the procedures to be followed upon the granting of credit in commercial operations of sale of products and service in both domestic and foreign markets. For the granting of credit, customers are classified taking into consideration the length of time of registration and their payment histories and, among other matters, their Financial Statements are assessed for the purpose of identifying their payment ability associated with a default probability.

The credit limit may be defined based on a percentage of net revenue, equity or a combination of both, also taking into consideration the average volume of the monthly purchases, but always supported by the assessment of the economic and financial, documental, restrictive and behavioral situation of the customer. In accordance with the credit limit, financial guarantees are established and the credit limits are periodically assessed in order to maintain the diversification of its portfolio and reduce its risk exposure. There is no significant risk of concentration of customer credit.

(b) Cash and cash equivalents

ITAÚSA and its controlled companies have formalized policies for the management of funds with financial institutions that are aimed at ensuring liquidity, security and profitability for the funds. Internal policies determine that the financial investments must be made with first-class financial institutions and with no concentration of funds in specific investments, in order to maintain a balanced proportion that is less subject to losses. Management understands that the financial investment operations contracted do not expose ITAÚSA and its controlled companies to significant credit risks that may generate material losses in the future.

3.2.3. Liquidity risk

This is the risk that ITAÚSA and its controlled companies will not have sufficient liquid funds to honor their financial commitments due to the mismatch of terms or volumes of expected receipts and payments.

The controlled company Dexco has an indebtedness policy whose purpose is to define the limits and parameters of indebtedness and the minimum available funds, which is the highest of the following two amounts: (i) sum equivalent to 60 days of consolidated net revenue for the past quarter; or (ii) debt service plus dividends and/or interest on capital expected for the following six months.

Additionally, management monitors the continuous expectations of liquidity requirements to ensure that it has sufficient cash to meet the operational needs, particularly the payment of dividends, interest on capital and other obligations assumed.

ITAÚSA and its controlled companies invest the cash surplus by choosing instruments with appropriate maturities or adequate liquidity to provide sufficient margin with respect to the expectations of the outflow of funds.

For the purpose of maintaining the investments at acceptable risk levels, new investments or increases in interests are discussed in joint meetings of the Executive Board and the Board of Directors of ITAÚSA.

The table below shows the maturities of financial liabilities in accordance with the undiscounted cash flows:

	Parent company				Total
	Less than one year	Between one and two years	Between three and five years	Over five years	
Debentures	488	397	813	3,376	5,074
Trade accounts payable	18	-	-	-	18
Personnel expenses	35	-	-	-	35
Leases	3	4	1	-	8
Dividends and interest on capital	1,104	-	-	-	1,104
Other debts	457	-	-	-	457
	2,105	401	814	3,376	6,696

	Consolidated				Total
	Less than one year	Between one and two years	Between three and five years	Over five years	
Debts	516	1,312	24	40	1,892
Debentures	509	397	1,413	3,975	6,294
Trade accounts payable	1,267	-	-	-	1,267
Personnel expenses	277	-	-	-	277
Leases	27	29	46	288	390
Dividends and interest on capital	1,106	-	-	-	1,106
Other debts	927	169	-	-	1,096
	4,629	1,907	1,483	4,303	12,322

The forecast budget, which was approved by management, shows the ability and cash generation for meeting obligations.

3.2.3.1. Covenants

The controlled company Dexco has some Debt and debenture contracts that are subject to some covenants in accordance with the usual market practices and which, when they are not complied with, may result in an immediate disbursement or early maturity of an obligation with defined flow and frequency. We present below a description of the financial covenants of the controlled company:

(a) Debts

Contracts with BNDES

- EBITDA (*) / Net finance cost: equal to or higher than 3.00;
- EBITDA (*) / Net operating income: equal to or higher than 0.20;
- Equity / Total assets: equal to or higher than 0.45.

Agreement with Caixa Econômica Federal (Export Credit Note)

- Net debt / EBITDA (*): below or equal to 6.5 up to June 30, 2021 and lower or equal to 4.0 after such period

(b) Debentures

- Net debt / EBITDA (*) lower than or equal to 4.0

(*) EBITDA (Earning Before Interest, Taxes, Depreciation and Amortization).

The maintenance of the covenants is based on the financial statements of the controlled company Dexco and, should the above mentioned contractual obligations be not complied with, Dexco must offers additional guarantees.

On September 30, 2021 and December 31, 2020 all aforementioned contractual obligations were fully met.

3.3. Capital management

ITAÚSA and its controlled companies manage their capital so as to ensure the continuity of their operations, as well as to offer a return to their stockholders, including by optimizing the cost of capital and controlling the indebtedness level, and by monitoring the financial gearing ratio, which corresponds to the net debt-equity ratio.

	Note	Parent company		Consolidated	
		09/30/2021	12/31/2020	09/30/2021	12/31/2020
Debts	18	-	-	1,892	2,005
Debentures	19	5,074	2,494	6,294	3,696
(-) Cash and cash equivalents	4	(1,050)	(1,092)	(2,517)	(2,887)
Net debt		4,024	1,402	5,669	2,814
Equity	21	62,602	57,343	66,400	60,633
Gearing ratio		6.4%	2.4%	8.5%	4.6%

4. CASH AND CASH EQUIVALENTS

	Parent company		Consolidated	
	09/30/2021	12/31/2020	09/30/2021	12/31/2020
Cash and banks	2	-	194	267
Financial investments	1,048	1,092	2,323	2,620
Fixed income	-	-	40	80
Bank Deposit Certificate - CDB	-	-	1,177	1,384
Investment funds	1,048	1,092	1,106	1,156
Total	1,050	1,092	2,517	2,887

5. MARKETABLE SECURITIES

	Notes	Parent Company			Consolidated			
		Current		Non-Current	Current		Non-Current	
		09/30/2021	12/31/2020	12/31/2020	09/30/2021	12/31/2020	09/30/2021	12/31/2020
Investments in shares	5.1	1,412	1,473	-	1,412	1,473	-	-
Investments in debentures	5.2	-	-	20	-	-	-	20
Corporate Venture Capital Fund	5.3	-	-	-	-	-	6	-
Total		1,412	1,473	20	1,412	1,473	6	20

5.1. Investments in shares

	Note	Parent company and Consolidated		
		NTS	NISA	Total
Balance on 12/31/2019		1,213	-	1,213
Fair value		310	-	310
Reduction of share capital		(50)	-	(50)
Balance on 12/31/2020		1,473	-	1,473
Fair value	25	(124)	63	(61)
Balance on 09/30/2021		1,349	63	1,412

(a) NTS

This refers to the 7.65% interest of ITAÚSA in the capital of NTS acquired on April 4, 2017. Since ITAÚSA does not have a significant influence over the decisions on the financial and operational policies of NTS, the investment is classified as a financial asset in accordance with CPC 48 / IFRS 9 – Financial instruments, and measured at fair value through profit or loss in Finance result. For further information on the assumptions used in fair value calculation, please see Note 3.1.2.

In 2021, ITAÚSA recorded dividends and interest on capital from NTS, in contra-entry to income under "Other income and expenses" in the amount of R\$176 (R\$138 in 2020) (Note 24).

Management periodically monitors any risks of impairment of Marketable securities. Taking into consideration the nature of these assets and the history of loss, ITAÚSA did not recognize any impairment losses on the above mentioned assets.

(b) NISA

On April 30, 2021, ITAÚSA, Nova Infraestrutura Fundo de Investimento em Participações Multiestratégia, managed by Brookfield Brasil Asset Management Investimentos Ltda. ("FIP"), and Petróleo Brasileiro S.A. – Petrobras ("Petrobras") completed the negotiations for Petrobras' sale of its full 10% equity interest in NTS's capital.

This equity interest was acquired exclusively by NISA, a company fully held by FIP and ITAÚSA, in the proportion of 91.5% and 8.5% of equity interest of its capital, respectively.

To establish NISA's capital, ITAÚSA paid in the amount of R\$0.2, with this equity interest also classified as a financial asset measured at fair value through profit or loss.

The Transaction value was R\$1.8 billion and, including the adjustments set forth in agreement, NISA paid to Petrobras the total amount of R\$1.5 billion with funds fully raised through NISA'S issuance of long-term debt bonds.

With this acquisition, ITAÚSA's total direct and indirect equity interest in NTS increased to 8.5% from 7.65%, with no change in ITAÚSA's rights set forth in NTS's Stockholders' Agreement.

5.2. Investments in Debentures

Refers to simple, non-convertible debentures issued by associate Copa Energia, acquired by ITAÚSA on December 23, 2020 and maturing on December 23, 2030. Interest paid is CDI + 5%, to be received at the maturity date and it is measured by using amortized cost.

On August 9, 2021, these debentures were fully paid up with capital increase in Copa Energia by its updated balance of R\$21 (Note 14.2.4).

5.3. Corporate Venture Capital Fund

Investee Dexco has set up a Corporate Venture Capital ("CVC") fund, named DX Ventures Fundo de Investimento em Participações Multiestratégia ("DX Ventures"), aimed at investing in start-ups and scale-ups, at multiple investment stages, with the first contribution scheduled at R\$100.

Although being the only unit holder of this fund, Dexco will count on the assistance of Valetec, an expert venture capital manager. Through this fund, it will be able to keep up to date with macro trends in transformation and innovation of the construction, refurbishment and decoration segment, by developing relevant business in the long term.

On September 30, 2021 the amount contributed was R\$7, measured at fair value.

6. TRADE ACCOUNTS RECEIVABLE

Consolidated								
09/30/2021								
Overdue							(-)	
	To fall due	Within 30 days	From 31 to 60 days	From 61 to 90 days	From 91 to 180 days	Over 180 days	Allowance for estimated losses on doubtful accounts	Net balance
Local customers	1,238	83	11	4	6	68	(82)	1,328
Foreign customers	150	29	6	2	2	6	(5)	190
Related parties	8	-	-	-	-	-	-	8
Total	1,396	112	17	6	8	74	(87)	1,526
12/31/2020								
Overdue							(-)	
	To fall due	Within 30 days	From 31 to 60 days	From 61 to 90 days	From 91 to 180 days	Over 180 days	Allowance for estimated losses on doubtful accounts	Net balance
Local customers	1,011	30	5	5	7	69	(78)	1,049
Foreign customers	109	54	9	3	5	7	(6)	181
Related parties	8	1	-	-	-	-	-	9
Total	1,128	85	14	8	12	76	(84)	1,239

There are no real encumbrances, guarantees offered and/or restrictions to the trade accounts receivable amounts. No customer individually represents more than 10% of trade accounts receivable or revenue.

The exposure of ITAÚSA and its controlled companies to credit risks related to trade accounts receivable are disclosed in Note 3.2.2.

6.1. Allowance for estimated losses on doubtful accounts

As required by CPC 48 / IFRS 9 – Financial instruments, a detailed analysis of the balance of trade accounts receivable must be made and, in accordance with the simplified approach, an allowance for estimated losses on doubtful accounts is recognized to cover any losses on the realization of these assets.

Risks are rated based on external credit bureau models, both for domestic and foreign markets, being rated between "A" and "D", where "A" means low-risk clients and "D", high-risk clients. Clients recorded in allowance for estimated losses on doubtful accounts (PECLD) are rated separately.

Rating	09/30/2021	12/31/2020
A	34%	20%
B	17%	16%
C	44%	58%
D	1%	1%
Customers in PECLD	4%	5%

We present below the changes in the allowance for estimated losses on doubtful accounts:

	Consolidated	
	09/30/2021	12/31/2020
Opening balance	(84)	(83)
Recognitions	(11)	(25)
Write-offs	8	24
Closing balance	(87)	(84)

7. INVENTORIES

	Consolidated	
	09/30/2021	12/31/2020
Finished products	450	324
Raw materials	486	366
Work in progress	210	165
General storeroom	133	118
Advance to suppliers	14	10
(-) Estimated loss on the realization of inventories	(42)	(58)
Total	1,251	925

On September 30, 2021 and December 31, 2020 the controlled companies had no inventories offered in guarantee.

The changes in the allowance for estimated losses on doubtful accounts on the realization of inventories are presented below:

	Consolidated	
	09/30/2021	12/31/2020
Opening balance	(58)	(107)
Recognitions	(21)	(53)
Reversals	18	44
Write-offs	19	60
Foreign exchange	-	(2)
Closing balance	(42)	(58)

8. DIVIDENDS AND INTEREST ON CAPITAL RECEIVABLE

	Parent company								Total
	Investments							Marketable securities	
	Subsidiaries		Jointly-controlled entities			Associates			
	Dexco	Itautec	Itaú Unibanco	IUPAR	Alpargatas	Aegea	Copa Energia	NTS	
Balance on 12/31/2019	29	1	91	50	-	-	-	-	171
Dividends	-	2	1,608	1,373	9	-	-	173	3,165
Interest on capital	86	-	1,156	920	-	-	-	7	2,169
Receipts	(81)	(3)	(2,304)	(1,943)	(9)	-	-	(180)	(4,520)
Balance on 12/31/2020	34	-	551	400	-	-	-	-	985
Dividends	110	-	229	162	-	2	1	172	676
Interest on capital	33	1	615	567	-	-	-	4	1,220
Receipts	(177)	-	(1,151)	(957)	-	(2)	(1)	(176)	(2,464)
Balance on 09/30/2021	-	1	244	172	-	-	-	-	417

	Consolidated						
	Investments						Marketable securities
	Jointly-controlled entities			Associates		NTS	
	Itaú Unibanco	IUPAR	Alpargatas	Aegea	Copa Energia		Total
Balance on 12/31/2019	91	50	-	-	-	-	141
Dividends	1,608	1,373	9	-	-	173	3,163
Interest on capital	1,156	920	-	-	-	7	2,083
Receipts	(2,304)	(1,943)	(9)	-	-	(180)	(4,436)
Balance on 12/31/2020	551	400	-	-	-	-	951
Dividends	229	162	-	2	1	172	566
Interest on capital	615	567	-	-	-	4	1,186
Receipts	(1,151)	(957)	-	(2)	(1)	(176)	(2,287)
Balance on 09/30/2021	244	172	-	-	-	-	416

9. OTHER TAXES FOR OFFSET AND PAYABLE

	Parent company		Consolidated			
	Current		Current		Non-current	
	09/30/2021	12/31/2020	09/30/2021	12/31/2020	09/30/2021	12/31/2020
Other taxes for offset						
ICMS/PIS/COFINS on acquisition of property, plant and equipment ⁽¹⁾	-	-	14	12	18	18
PIS and COFINS ⁽²⁾	2	2	8	10	620	10
ICMS and IPI	-	-	75	54	-	-
Other	-	-	9	16	20	20
Subtotal	2	2	106	92	658	48
(-) Allowance for estimated losses on doubtful accounts ⁽³⁾	-	-	(7)	(14)	(30)	(30)
Total	2	2	99	78	628	18
Other taxes payable						
PIS and COFINS	-	29	11	33	-	-
ICMS and IPI	-	-	61	49	-	-
Tax installment payment ⁽⁴⁾	-	-	16	22	76	87
INSS	-	-	2	3	-	-
Other	-	-	1	1	-	-
Total	-	29	91	108	76	87

⁽¹⁾ This refers to investee Dexco: ICMS and PIS/COFINS for offset were mainly generated by the acquisition of fixed assets for industrial plants. In accordance with legislation in force, PIS and COFINS deferred tax assets will be offset within 12 to 24 months and ICMS deferred tax assets will be offset within 48 months.

⁽²⁾ See Note 20.3.1 to the financial statements.

⁽³⁾ At investee Itaútec, as federal, state and local taxes are not expected to be realized, management has decided to recognize losses.

⁽⁴⁾ At investee Dexco, this refers to tax installment payments of its subsidiary Cecrisa.

10. OTHER ASSETS AND LIABILITIES

	Note	Parent company				Consolidated			
		Current		Non-current		Current		Non-current	
		09/30/2021	12/31/2020	09/30/2021	12/31/2020	09/30/2021	12/31/2020	09/30/2021	12/31/2020
Other assets									
Prepaid expenses		13	10	7	12	35	26	7	12
Pension plan assets (DB Plan)		1	1	1	1	13	11	8	15
Disposal of PPE		-	-	-	-	29	49	19	29
Disposal of investments		-	-	-	-	-	-	13	18
Disposal of investment property		-	-	-	-	-	2	-	-
Development of forest operations		-	-	-	-	-	-	10	10
Advance to employees		1	7	-	-	11	15	-	-
Indemnifiable assets		-	-	-	-	-	-	18	17
Amounts withheld in acquisitions of companies		-	-	-	-	2	2	36	34
Sale of electricity		-	-	-	-	3	4	-	-
Held-for-sale assets		-	-	-	-	97	48	-	-
Other assets		10	20	1	4	33	39	22	15
Total		25	38	9	17	223	196	133	150
Other liabilities									
Advances from customers		-	-	-	-	84	83	9	8
Profits to be distributed to stockholders in special partnerships		-	-	-	-	-	7	-	-
Acquisition of reforestation areas		-	-	-	-	35	21	-	-
Trade accounts payable to stockholders in special partnerships		-	-	-	-	90	-	-	89
Acquisitions of companies		-	-	-	-	28	28	52	32
Freight and insurance payable		-	-	-	-	51	42	-	-
Commissions payable		-	-	-	-	20	17	-	-
Warranties, technical assistance and maintenance		-	-	-	-	96	45	6	6
Joint operation liabilities		-	-	-	-	-	-	57	50
Provision for restructuring costs		-	-	-	-	2	3	-	-
Payroll loans		-	-	-	-	2	2	-	-
Sales for future delivery		-	-	-	-	25	17	-	-
Acquisition - NTS	10.1	456	-	-	425	456	-	-	425
Acquisitions of farms		-	-	-	-	-	-	37	33
Other liabilities		1	2	-	-	38	37	8	6
Total		457	2	-	425	927	302	169	649

10.1. Acquisition of NTS

Refers to payment obligation due to “Nova Infraestrutura Fundo de Investimento em Participações e Multiestratégia”, arising from the acquisition of a 7.65% interest in the capital of NTS, originally amounting to US\$72 million, adjusted based on a fixed interest rate of 3.35% a year, capitalized on an annual basis in the principal amount, to be paid in a single installment in April 2022. The change in the September 30, 2021 balance compared to December 31, 2020 was mainly driven by the foreign exchange variation in the period.

11. BIOLOGICAL ASSETS

The indirectly-controlled companies Dexco S.A. (Colombia), Duratex Florestal Ltda. and Caetex Florestal S.A. have eucalyptus and pine tree forest reserves that are used, primarily, as raw material in the production of wood panels, floorings and, secondarily, for sale to third parties.

The forest reserves serve as a guarantee of supply to the factories, as well as a protection against risks regarding future increases in the price of wood. This is a sustainable operation that is integrated with its industrial complexes, which, together with a supply network, provides a high level of self-sufficiency in the supply of wood.

On September 30, 2021 the companies had, approximately, 101.5 thousands hectares in effectively planted areas (101.9 thousands hectares on December 31, 2020) that are cultivated in the states of São Paulo, Minas Gerais, Rio Grande do Sul, Alagoas and in Colombia.

The forests are free of any encumbrances or guarantees to third parties, including financial institutions. Additionally, there are no forests for which the ownership is restricted.

The balance of the biological assets is composed of the cost of formation of the forests and the fair value difference over the cost of formation, as presented below:

	Consolidated	
	09/30/2021	12/31/2020
Cost of formation of biological assets	856	1,117
Difference between cost of formation and fair value	321	512
Capital increase - indirect investee LD Celulose	-	(486)
Total	1,177	1,143

The changes in the year are as follows:

	Note	Consolidated	
		09/30/2021	12/31/2020
Opening balance		1,143	1,544
Changes in fair value			
Price/Volume	23	93	117
Depletion		(89)	(104)
Changes in the cost of formation			
Planting costs		170	199
Depletion		(140)	(127)
Capital increase - indirect investee LD Celulose	14.2.3	-	(486)
Closing balance		1,177	1,143

11.1. Fair value and sensitivity analysis

Fair value is determined based on the estimate of volume of wood that is ready to be harvested, at the current prices of standing wood, except for the eucalyptus forests that are up to one year old and the pine forests that are up to four year old, which are maintained at cost, due to the belief that these amounts approximate their fair value.

Fair value was determined by the valuation of the expected volumes that are ready to be harvested at current market prices based on estimates of volumes. The main assumptions used were:

- Discounted cash flows expected wood volume that is ready to be harvested, taking into consideration current market prices, net of the unrealized planting costs and the costs of capital of the land used in the plantation, measured at present value at the discount rate of September 30, 2021 of 7.05% p.y. (7.05% p.y. on December 31, 2020), which corresponds to the average weighted cost of capital of the controlled company Dexco, which is reviewed on an annual basis by its management.
- Wood prices: they are obtained in R\$/cubic meter by means of surveys on market prices disclosed by specialized companies for regions and products that are similar to those of the controlled company Dexco, in addition to the prices adopted in transactions with third parties, also in active markets.
- Difference: the volumes of harvests that were separated and valued according to the species: pine and eucalyptus; (ii) region; and (iii) destination (sawmill and process).
- Volumes: estimate of the volumes to be harvested (6th year for eucalyptus and 12th year for pine) based on the projected average productivity for each region and species. The average productivity may vary according to age, rotation, climate conditions, quality of seedlings, fire and other natural risks. For the forests that have already been formed, the current volumes of wood are used. The volume estimates are supported by cycle counts made by specialized technicians as from the second year of the forests and their effects are incorporated into the financial statements.

12. DEFERRED INCOME TAX AND SOCIAL CONTRIBUTION

The balance of and changes in deferred income tax and social contribution are presented below:

	Parent company					
	12/31/2019	Recognition	Realization/ Reversal	12/31/2020	Realization/ Reversal	09/30/2021
Assets						
Recognized in profit or loss						
Income tax and social contribution loss carryforwards	382	-	-	382	-	382
Temporary differences	534	-	-	534	-	534
Contingencies	505	-	-	505	-	505
Other	29	-	-	29	-	29
Total ^(*)	916	-	-	916	-	916
Liabilities						
Recognized in profit or loss						
Temporary differences	(139)	(106)	2	(243)	21	(222)
Fair value of financial instruments	(130)	(106)	-	(236)	21	(215)
Other	(9)	-	2	(7)	-	(7)
Total ^(*)	(139)	(106)	2	(243)	21	(222)

^(*) Deferred income tax and social contribution assets and liabilities are recorded in the Balance Sheet, as offset by the taxable entity, totaling in the deferred assets on September 30, 2021 the amount of R\$694 (R\$673 on December 31, 2020).

	Consolidated						
	12/31/2019	Recognition	Realization/ Reversal	12/31/2020	Recognition	Realization/ Reversal	09/30/2021
Assets							
Recognized in profit or loss							
Income tax and social contribution loss carryforwards	569	-	(14)	555	-	(86)	469
Temporary differences	857	65	(46)	876	31	(47)	860
Provision for impairment of trade accounts receivable	10	-	(3)	7	-	-	7
Contingencies	613	37	-	650	-	(32)	618
Inventory losses	32	-	(16)	16	-	(4)	12
Profit abroad	35	9	-	44	12	-	56
Impairment of property, plant and equipment	71	-	(21)	50	-	(6)	44
Post-employment benefit	11	-	(4)	7	1	-	8
Other	85	19	(2)	102	18	(5)	115
Reconhecidos no Patrimônio líquido							
Post-employment benefit	13	-	(4)	9	-	-	9
Total ^(*)	1,439	65	(64)	1,440	31	(133)	1,338
Liabilities							
Recognized in profit or loss							
Temporary differences	(538)	(108)	32	(614)	(240)	45	(809)
Revaluation reserve	(66)	-	3	(63)	-	2	(61)
Fair value of financial instruments and derivatives	(130)	(106)	-	(236)	-	21	(215)
Depreciation	(28)	-	2	(26)	(4)	-	(30)
Sale of property, plant and equipment	(172)	-	4	(168)	-	3	(165)
Biological assets	(39)	-	7	(32)	-	5	(27)
Client Portfolio	(41)	-	5	(36)	(3)	-	(39)
Pension plans	(24)	(1)	-	(25)	-	1	(24)
Pension Plans	-	-	-	-	(207)	-	(207)
Other	(38)	(1)	11	(28)	(26)	13	(41)
Recognized in equity							
Exchange variation on translation of balance sheet from foreign companies	(5)	(5)	-	(10)	-	3	(7)
Revaluation reserve	-	(1)	-	(1)	-	-	(1)
Total ^(*)	(543)	(114)	32	(625)	(240)	48	(817)

^(*) Deferred income tax and social contribution assets and liabilities are recorded in the Balance Sheet, as offset by the taxable entities, totaling in the deferred assets the amount of R\$726 on September 30, 2021 (R\$958 on December 31, 2020) and in the deferred liabilities the amount of R\$205 on September 30, 2021 (R\$144 on December 31, 2020).

12.1. Deferred assets

12.1.1. Expectation of realization

Deferred tax assets are recognized taking into consideration the probable realization of these credits, based on projections of future results, prepared based on internal assumptions and economic scenarios approved by management that may change. We present below the expectation of realization of deferred assets:

	Parent company	Consolidated
2021	-	34
2022	14	167
2023	252	316
2024	130	184
2025	504	561
2026 - 2028	16	77
Total	916	1,339

12.1.2. Unrecognized tax credits

ITAÚSA and its controlled companies have tax credits related to income tax and social contribution loss carryforwards and temporary differences that are not recognized in the financial statements due to uncertainties of their realization.

On September 30, 2021, the unrecognized credits of ITAÚSA correspond to R\$448 (R\$376 on December 31, 2020) and in the consolidated financial statements, they correspond to R\$590 (R\$519 on December 31, 2020). The above mentioned credits may be recognized in the future in accordance with the annual review of the projection of taxable profit generation and the term for their use is indefinite.

13. RIGHT-OF-USE AND LEASES

For the lease contract of ITAÚSA, Management did not consider the possibility of a contract renewal (total 48 months), as it believes that renewal conditions at the maturity date may be significantly different from the current ones, which may be construed as a new contract. Meanwhile, due to the long-term nature of contracts, controlled company Dexco has opted not to renew the land lease contracts too. For the other contracts, when applicable, a renewal was considered.

With respect to payments, these basically refer to fixed amounts agreed in agreements annually adjusted based on an inflation-linked index.

13.1. Right-of-use assets

	Parent company	Consolidated					
	IT equipment	Land	Buildings	Vehicles	IT equipment	Other	Total
Balance on 12/31/2019	12	536	10	1	12	8	567
New contracts / adjustments	-	24	11	3	-	17	55
Depreciation for the period (profit or loss)	(2)	(1)	(6)	(2)	(2)	(4)	(15)
Depreciation for the period (*)	-	(21)	-	-	-	-	(21)
Foreign exchange variation	-	2	-	-	-	1	3
Write-off of contracts	-	(240)	(1)	-	-	-	(241)
Balance on 12/31/2020	10	300	14	2	10	22	348
New contracts / adjustments	-	32	7	-	-	4	43
Depreciation for the period (profit or loss)	(2)	(1)	(5)	(1)	(4)	(5)	(16)
Depreciation for the period (*)	-	(14)	-	-	-	-	(14)
Foreign exchange variation	-	-	-	-	-	-	-
Balance on 09/30/2021	8	317	16	1	6	21	361

(*) Stated at cost of formation of forest reserves in "Biological Asset" line.

13.2. Lease liabilities

	Parent company	Consolidated					Total
	IT equipment	Land	Buildings	Vehicles	IT equipment	Other	
Balance on 12/31/2019	12	551	12	1	12	8	584
New contracts / adjustments	-	24	11	3	-	17	55
Interest allocated in the period (profit or loss)	1	2	1	-	1	1	5
Interest allocated in the period (*)	-	30	-	-	-	-	30
Payments	(2)	(43)	(7)	(2)	(3)	(5)	(60)
Write-off of contracts	-	(246)	(1)	-	-	-	(247)
Foreign exchange variation	-	2	-	-	-	1	3
Balance on 12/31/2020	11	320	16	2	10	22	370
New contracts / adjustments	-	32	7	-	-	4	43
Interest allocated in the period (profit or loss)	-	2	1	-	-	1	4
Interest allocated in the period (*)	-	22	-	-	-	-	22
Payments	(3)	(32)	(6)	(1)	(2)	(7)	(48)
Foreign exchange variation	-	(1)	-	-	-	-	(1)
Balance on 09/30/2021	8	343	18	1	8	20	390
Current	3						27
Non-current	5						363

(*) Stated at cost of formation of forest reserves in "Biological Asset" line.

Discount rates are as follows:

	Parent company	Consolidated
Contractual terms		
Up to 5 years	5.85% p.y.	From 5.85% to 7.37% p.y.
From 6 to 10 years	-	10.72% p.y.
Longer than 10 years	-	11.94% p.y.

The maturities of the lease liabilities take into consideration the following future flow of payments:

	Parent company	Consolidated
	09/30/2021	09/30/2021
Current		
2021 to September 2022	3	27
Total	3	27
Non-current		
2022	1	8
2023	3	21
2024	1	17
2025	-	15
2026	-	14
2027 - 2031	-	53
2032 - 2036	-	28
2037 - 2046	-	83
2047 onwards	-	124
Total	5	363

13.3. Inflation effects

Please find below the inflation effects on balances, compared to the balances in the financial statements:

	Parent company			
	09/30/2021		12/31/2020	
	Accounting scenario	Inflation scenario	Accounting scenario	Inflation scenario
Right-of-use assets	11	12	11	12
Depreciation	(3)	(4)	(1)	(1)
Total	8	8	10	11
Leases	9	9	12	11
Interest to be appropriated	(1)	-	(1)	(1)
Total	8	9	11	10
	Consolidated			
	09/30/2021		12/31/2020	
	Accounting scenario	Inflation scenario	Accounting scenario	Inflation scenario
Right-of-use assets	456	1,307	413	1,005
Depreciation	(95)	(177)	(65)	(108)
Total	361	1,130	348	897
Leases	1,046	2,925	1,011	2,323
Interest to be appropriated	(656)	(1,693)	(641)	(1,364)
Total	390	1,232	370	959

14. INVESTMENTS

14.1. Investment balance

	Note	Parent company		Consolidated	
		09/30/2021	12/31/2020	09/30/2021	12/31/2020
Jointly-controlled companies					
Jointly-controlled companies		60,715	55,183	60,715	55,183
Indirect Jointly-controlled company		-	-	107	107
Controlled companies					
Controlled companies		2,248	1,940	-	-
Indirect controlled company		-	-	-	1
Associates					
Associates		3,887	1,219	3,887	1,219
Indirect associates		-	-	1,005	852
	14.2	66,850	58,342	65,714	57,362
Other investments		4	5	8	9
Total investments		66,854	58,347	65,722	57,371

14.2. Changes in investments

	Parent company										Total	
	Jointly-controlled companies				Controlled companies			Associates				
	Itaú Unibanco	IUPAR	XPART (Note 14.2.5)	Alpargatas (Note 14.2.1)	Dexco (Note 14.2.3)	Itautec	ITH Zux Cayman	Aegea (Note 14.2.6)	Águas do Rio 1 (Note 14.2.6)	Águas do Rio 4 (Note 14.2.6)		Copa Energia (Note 14.2.4)
Balance on 12/31/2019	27,812	23,185	-	1,921	1,807	39	2	-	-	-	-	54,766
Equity in the earnings of investees	3,830	3,253	-	(36)	166	-	1	-	-	-	-	7,214
Dividends and interest on capital	(2,951)	(2,442)	-	(9)	(97)	(1)	-	-	-	-	-	(5,500)
Acquisition of shares	-	-	-	41	-	-	-	-	-	-	1,219	1,260
Other comprehensive income	205	180	-	52	22	-	-	-	-	-	-	459
Other	75	65	-	2	1	-	-	-	-	-	-	143
Balance on 12/31/2020	28,971	24,241	-	1,971	1,899	38	3	-	-	-	1,219	58,342
Equity in the earnings of investees	4,068	3,573	77	98	421	(7)	-	12	(1)	-	75	8,316
Dividends and interest on capital	(949)	(814)	-	-	(144)	(1)	-	(2)	-	-	-	(1,910)
Acquisition of shares	-	-	-	-	-	-	-	2,471	52	50	21	2,594
Other comprehensive income	(345)	(320)	(19)	(7)	56	-	-	(1)	-	-	-	(636)
Demerger	(2,018)	-	2,018	-	-	-	-	-	-	-	-	-
Other	75	78	14	3	(17)	-	-	-	-	-	(9)	144
Balance on 09/30/2021	29,802	26,758	2,090	2,065	2,215	30	3	2,480	51	50	1,306	66,850
Market value on 12/31/2020 (*)	115,450	-	-	7,097	4,839	-	-	-	-	-	-	-
Market value on 09/30/2021 (*)	105,595	-	-	8,922	4,290	-	-	-	-	-	-	-

(*) Market value is presented for investees with shares traded in on B3 stock exchange only.

	Consolidated										Total	
	Jointly-controlled companies				Indirect controlled company	Indirect associates	Indirect Jointly-controlled company	Associates				
	Itaú Unibanco	IUPAR	XPART (Note 14.2.5)	Alpargatas (Note 14.2.1)	Viva Decora (Note 14.2.2)	LD Celulose	LD Florestal	AEGEA (Nota 14.2.6)	Águas do Rio 1 (Nota 14.2.6)	Águas do Rio 4 (Nota 14.2.6)		Copa Energia (Nota 14.2.4)
Balance on 12/31/2019	27,812	23,185	-	1,921	14	-	108	-	-	-	-	53,040
Equity in the earnings of investees	3,830	3,253	-	(36)	(2)	(65)	-	-	-	-	-	6,980
Dividends and interest on capital	(2,951)	(2,442)	-	(9)	-	-	-	-	-	-	-	(5,402)
Acquisition of shares	-	-	-	41	-	1,018	-	-	-	-	1,219	2,278
Capital increase (decrease)	-	-	-	-	-	(102)	-	-	-	-	-	(102)
Other comprehensive income	205	180	-	52	-	-	-	-	-	-	-	437
Other	75	65	-	2	(11)	1	(1)	-	-	-	-	131
Balance on 12/31/2020	28,971	24,241	-	1,971	1	852	107	-	-	-	1,219	57,362
Equity in the earnings of investees	4,068	3,573	77	98	-	(52)	(1)	12	(1)	-	75	7,849
Dividends and interest on capital	(949)	(814)	-	-	-	-	-	(2)	-	-	-	(1,765)
Acquisition of shares	-	-	-	-	-	-	-	2,471	52	50	21	2,594
Capital increase (decrease)	-	-	-	-	-	17	-	-	-	-	-	17
Other comprehensive income	(345)	(320)	(19)	(7)	-	45	-	(1)	-	-	-	(647)
Demerger	(2,018)	-	2,018	-	-	-	-	-	-	-	-	-
Other	75	78	14	3	(1)	143	1	-	-	-	(9)	304
Balance on 09/30/2021	29,802	26,758	2,090	2,065	-	1,005	107	2,480	51	50	1,306	65,714
Market value on 12/31/2020 (*)	115,450	-	-	7,097	-	-	-	-	-	-	-	-
Market value on 09/30/2021 (*)	105,595	-	-	8,922	-	-	-	-	-	-	-	-

(*) Market value is presented for investees with shares traded in on B3 stock exchange only.

14.2.1 Acquisition of additional equity interest in Alpargatas

Between the months of March and April 2020, ITAÚSA once again purchased on B3 over 1,789,900 preferred shares from Alpargatas for a total amount of R\$41. These purchased shares account for 0.31% of the total shares of Alpargatas, with ITAÚSA now holding a total 29.19% stake (excluding treasury shares).

In April 2021, ITAÚSA completed the purchase price allocation process taking into consideration the interest in the net assets and liabilities measured at fair value, the consideration paid by ITAÚSA and the goodwill from the expectation of future profitability.

14.2.2. Full acquisition of Viva Decora by subsidiary Dexco

At the Notice to the Market published on August 5, 2020, subsidiary Dexco announced that on July 31, 2020 it entered into an agreement for the full acquisition of the then affiliate Viva Decora Internet Ltda. ("Viva Decora"), in which it already held a 44.16% ownership interest.

No financial disbursement was required by Dexco for such acquisition, as the payment to other stockholders was made by using the cash available at Viva Decora.

14.2.3. Corporate operations in investee Dexco

In January 2020, investee Dexco completed the partial spin-off of its wholly-owned subsidiary Duratex Florestal Ltda., thus incorporating the following amounts:

Description	Amount
Inventories	2
PPE	6
Biological asset	486
Personnel liabilities	(1)
Deferred taxes	(65)
Total	428

After the takeover, between January and February 2020, investee Dexco contributed capital in its affiliate LD Celulose S.A., in the following amounts:

Description	Note	Amount
Inventories		2
PPE	15.2	9
Biological asset	11	486
Personnel liabilities		(1)
Total		496

In addition to the contributions above, investee Dexco has also made capital contributions, in the amount of R\$522, totaling R\$1,018 in contributions to its affiliate LD Celulose S.A. in 2020.

14.2.4. Investment in Copa Energia completed with acquisition of Liquigás

On December 23, 2020, ITAÚSA informed the market through a Material Fact that, as of that date, the acquisition of total shares of Liquigás Distribuidora S.A. ("Liquigás") was completed by the group composed of ITAÚSA, Copa Energia, and Nacional Gás Butano Distribuidora Ltda. ("Nacional Gás"). Also at that date ITAÚSA's contribution to Copa Energia was completed, thus making ITAÚSA a material minority stockholder (associate).

ITAÚSA'S investment in this transaction was carried out by subscribing 48.5% of voting and total capital, in the amount of R\$1,212, and also by acquiring the debentures issued by Copa Energia in the amount of R\$20. The remaining capital will be held by current stockholder of Copa Energia, the holding company of the Ueze Zahran family, which, in turn, will retain the control of the company.

To finance this transaction, on December 15, 2020 ITAÚSA issued non-convertible debentures in the amount of R\$1,300, maturing in 10 years and interest paid based on Interbank Deposit Certificate (CDI) rate plus 2.4% per year.

Nacional Gás was acquired a minority stake in Liquigás and it became the holder of assets in certain locations. The consolidation of Liquigás operations will enable Copa Energia to capture significant synergies over the coming years and create the leading player in the LPG distribution segment in Brazil.

On August 9, 2021, Copa Energia approved a capital increase with payment of debentures held by ITAÚSA in the amount of R\$21. This operation has resulted in the increase of Copa Energia's equity interest by 0.43%, to 48.93% from 48.5%.

As the acquisition of Copa Energia was completed late December 2020, the purchase price allocation (segregating the fair value of assets and liabilities and goodwill) is presented earlier and represents the Management's best estimate by the end of these Financial Statements. Therefore, it will be completed over the fiscal year 2021 after the independent evaluator's appraisal report is issued.

14.2.5. Corporate restructuring involving Itaú Unibanco's investment in XP Inc. and incorporation of XPART

Itaú Unibanco's General Stockholders' Meeting of January 31, 2021 approved the proposal for a corporate restructuring aimed at segregating the business line related to 40.52% interest held by Itaú Unibanco in XP's capital, which was pending the favorable opinion of the US Federal Reserve Board ("FED") for implementation.

On May 31, 2021, the FED came out in favor for such corporate restructuring which then led to the partial spin-off of Itaú Unibanco and the resulting formation of XPART, whose exclusive corporate purpose is to hold equity interest in XP's capital.

Headquartered in the Cayman Islands, XP is a leading publicly-held technology company with shares traded on US Nasdaq, and features a platform of financial services focused on: (i) financial consulting services; and (ii) financial products providing access to investments in equities and fixed-income securities, mutual and hedge funds, structured products, life insurance, pension plans, and real estate investment funds, among others.

As a result of this corporate restructuring, Itaú Unibanco's stockholders were entitled to receive equity interest in XPART in the same number, type and proportion of the shares they held in Itaú Unibanco. Additionally, the shares in Itaú Unibanco and American Depositary Receipts (ADRs) continued to be traded with the referred right to receive XPART's securities up to the cut-off date ("ex-rights" to receive XPART's securities), considered on October 1, 2021.

14.2.5.1. Proposal to merger XPART into XP

On January 31, 2021, ITAÚSA, IUPAR, and the controlling stockholders of XP and XP entered into an agreement governing the main terms and conditions in connection with the proposed merger of XPART into XP and the parties' other rights and obligations.

On May 28, 2021, ITAÚSA announcement to the market that its Board of Directors approved the execution of documents governing the main terms related to the merger of XPART into XP, which are subject to certain conditions, among them the approval from the General Stockholders' Meetings of XPART and XP called to October 1, 2021.

With the merger of XPART on XP, the Itaú Unibanco's stockholders, who, up to the cut-off date will be entitled to receive securities issued by XPART, will receive: (i) Itaú Unibanco's controlling stockholders (IUPAR and ITAÚSA) and holders of ADRs: Class A shares issued by XP; and (ii) other stockholders: Level I-sponsored Brazilian Depositary Receipts (BDRs) in replacement for securities of XP, which will not become a listed company (as it will be dissolved due to its merger into XP).

For further information about the approval of the merger, please see Note 32.1.

14.2.6. Investment in Aegea, Águas do Rio 1 and Águas do Rio 4 completed

On July 1, 2021, through a Material Fact, ITAÚSA announced that, supplementing the Material Facts disclosed on April 27, 2021 and May 31, 2021, it had completed the investment in Aegea, as set forth in the Investment Agreement executed by ITAÚSA and other stockholders of Aegea.

ITAÚSA's interest was carried out through subscription and purchase of Aegea's common shares, with the payment of the total approximate amount of R\$1,344 on July 1, 2021, and subscription of preferred Class D shares issued by Aegea in the total approximate amount of R\$1,110, paid on July 27, 2021. Consequently, ITAÚSA now holds 10.20% of voting capital, 19.05% of preferred shares, and 12.88% of total capital of Aegea. The remaining capital continues to be held by current controlling stockholders of Aegea and Singapore's Sovereign Fund GIC.

Also on July 1, 2021, ITAÚSA entered into a Stockholders' Agreement with other stockholders of Aegea and became entitled to appoint one member for each of the following bodies of the latter: Board of Directors, Audit Committee, Risks and Integrity Committee, and Finance and Project Assessment Committee, in addition to appointing, together with GIC, one independent member to the Board of Directors. Moreover, it will be entitled to other rights assigned to material stockholders.

As stated in Note 19, on June 15, 2021 ITAÚSA issued non-convertible debentures in the amount of R\$2,500 to fund this transaction.

On July 19, 2021, the amount of R\$102 was contributed to SPCs (Special Purpose Companies), represented by preferred Class A voting shares, of which R\$52 to Águas do Rio 1 and R\$50 to Águas do Rio 4, resulting in interests of 8.16% in voting capital and of 5.54% in total capital of each SPC. These funds will be allocated for granting concessions for the regional provision of public water supply and wastewater treatment and supplementary services in the municipalities of Rio de Janeiro state, previously provided by CEDAE – Companhia Estadual de Águas e Esgotos do Rio de Janeiro, with kick-off of operations scheduled for November 1, 2021.

The preferred shares held by ITAÚSA, both in Aegea and Águas do Rio 1 and 4, have specific features stated in the stockholders' agreement and, accordingly, the equity in the earnings of investees does not reflect the percentage of total interest to yield. Class D preferred shares in Aegea are entitled to dividend of 12.5% of adjusted income for the year (equivalent to 4.11% for shares held by ITAÚSA), but are not included in the remaining distribution and accumulated deficit. In the case of a profit, Class A preferred shares in the SPCs, in turn, are entitled to a 15% dividend of adjusted profit for the year (equivalent to 1.45% for shares held by ITAÚSA) and, in the case of a loss, these are included at 8.16%, which correspond to the percentage of interest of voting capital.

The purchase price allocation (segregating the fair value of assets and liabilities and goodwill) is presented earlier and represents the Management's best estimate by the end of these Financial Statements and it will be completed over the next few months after the independent evaluator's appraisal report.

14.2.7. Acquisition of minority interest in ABC da Construção – Subsidiary Dexco

On July 15, 2021, subsidiary Dexco executed an investment commitment to ABC – Atacado Brasileiro da Construção S.A. ("ABC da Construção"), in the amount of R\$102, acquiring a minority interest accordingly. With over 150 stores in the states of Minas Gerais, São Paulo, and Rio de Janeiro, ABC da Construção has pioneered the digital implementation in the retail finishing segment and is recognized as one of the top so-called construtechs in Brazil. This transaction is still pending the fulfillment of certain conditions precedent, including approval from CADE, the Brazilian antitrust agency. Furthermore, a stockholders' agreement will be executed to regulate the rights subsidiary Dexco's are entitled to; nevertheless, ABC da Construção's business management will remain independent and self-governing.

14.3. Reconciliation of investments

	Parent company							
	09/30/2021							
	Jointly-controlled companies			Controlled companies			Associates	
Itaú Unibanco	IUPAR	(Note 14.2.5)	Alpargatas	Dexco	Itautec	ITH Zux Cayman	Copa Energia	
Equity of the investee	147,606	40,475	10,338	3,335	6,014	30	3	1,655
Holding %	19.88%	66.53%	19.88%	29.18%	36.86%	100.00%	100.00%	48.93%
Interest in the investment	29,342	26,929	2,057	973	2,215	30	3	810
Unrealized profit or loss	(12)	-	-	-	-	-	-	-
Other	-	(171)	-	-	-	-	-	-
Adjustments arising from business combinations								
Surplus value	43	-	3	418	-	-	-	-
Goodwill	429	-	30	674	-	-	-	496
Accounting balance of the investment in the parent company	29,802	26,758	2,090	2,065	2,215	30	3	1,306

	Parent company						
	12/31/2020						
	Jointly-controlled companies			Controlled companies			Associates
	Itaú Unibanco	IUPAR	Alpargatas	Dexco	Itautec	ITH Zux Cayman	Copa Energia
Equity of the investee	142,993	36,910	2,949	5,187	38	3	1,537
Holding %	19.91%	66.53%	29.19%	36.61%	100.00%	100.00%	48.50%
Interest in the investment	28,474	24,557	860	1,899	38	3	745
Unrealized profit or loss	(10)	-	-	-	-	-	-
Other	-	(316)	-	-	-	-	-
Adjustments arising from business combinations							
Surplus value	47	-	418	-	-	-	-
Goodwill	460	-	693	-	-	-	474
Accounting balance of the investment in the parent company	28,971	24,241	1,971	1,899	38	3	1,219

14.4. Summarized consolidated information of the relevant investes

	Jointly-controlled companies				
	Itaú Unibanco		IUPAR		XPART ⁽³⁾
	09/30/2021	12/31/2020	09/30/2021	12/31/2020	09/30/2021
Non-financial segment					
Number of outstanding shares of investees	9,779,887,151	9,762,456,896	1,061,396,457	1,061,396,457	9,779,887,151
Common	4,958,290,359	4,958,290,359	710,454,184	710,454,184	4,958,290,359
Preferred	4,821,596,792	4,804,166,537	350,942,273	350,942,273	4,821,596,792
Number of shares owned by ITAÚSA	1,944,075,900	1,944,075,803	706,169,365	706,169,365	1,944,075,900
Common	1,943,906,577	1,943,906,480	355,227,092	355,227,092	1,943,906,577
Preferred	169,323	169,323	350,942,273	350,942,273	169,323
Holding % ⁽¹⁾	19.88%	19.91%	66.53%	66.53%	19.88%
Holding % in voting capital ⁽²⁾	39.21%	39.21%	50.00%	50.00%	39.21%
Information on the balance sheet	09/30/2021	12/31/2020	09/30/2021	12/31/2020	09/30/2021
Cash and cash equivalents	42,222	46,224	1	-	-
Financial assets	1,888,068	1,851,322	322	727	-
Non-financial assets	112,719	121,705	41,409	37,565	10,509
Financial liabilities	1,587,408	1,579,686	-	126	-
Non-financial liabilities	296,639	285,040	1,255	1,256	171
Equity attributable to controlling stockholders	147,606	142,993	40,475	36,910	10,338
Information on the statement of income	01/01 to 09/30/2021	01/01 to 09/30/2020	01/01 to 09/30/2021	01/01 to 09/30/2020	01/01 to 09/30/2021
Profit from banking products	91,012	63,267	-	-	-
Income tax and social contribution	(10,605)	15,535	-	-	(167)
Profit attributable to controlling stockholders	20,164	9,914	5,369	2,558	(380)
Other comprehensive income	(1,661)	1,092	(482)	524	(97)
Information on the statement of cash flows	01/01 to 09/30/2021	01/01 to 09/30/2020	01/01 to 09/30/2021	01/01 to 09/30/2020	01/01 to 09/30/2021
Increase (decrease) in cash and cash equivalents	(9,704)	58,805	1	-	-

⁽¹⁾ ITAÚSA has a direct interest in Itaú Unibanco of 19.88% and an indirect interest of 17.44%, by means of the investment in IUPAR, which holds a 26.22% direct interest in Itaú Unibanco, totaling a 37.32% interest in total capital.

⁽²⁾ The direct interest in the common shares of Itaú Unibanco is 39.21% and the indirect interest is 25.86%, by means of the investment in IUPAR, which holds a 51.71% direct interest in the common shares of Itaú Unibanco, totaling a 65.06% interest in total capital.

⁽³⁾ ITAÚSA has a direct interest in XPART of 19.88% and an indirect interest of 17.44%, by means of the investment in IUPAR, which holds a 26.22% direct interest in XPART, totaling a 37.32% interest in total capital.

15.2. Changes

	Parent company							
	Land	Buildings and improvements	Machinery, installations and equipment	Furniture and fixtures	Vehicles	Others	Construction in progress	Total
Balance on 12/31/2019	18	69	13	3	-	-	-	103
Acquisitions	-	3	1	-	-	-	1	5
Depreciation	-	(2)	(1)	-	-	-	-	(3)
Transfers	-	(2)	1	(1)	-	-	-	(2)
Balance on 12/31/2020	18	68	14	2	-	-	1	103
Acquisitions	-	-	1	-	-	-	8	9
Write-offs	-	-	-	-	-	-	(2)	(2)
Depreciation	-	(2)	(2)	-	-	-	-	(4)
Balance on 09/30/2021	18	66	13	2	-	-	7	106

	Consolidated							
	Land	Buildings and improvements	Machinery, installations and equipment	Furniture and fixtures	Vehicles	Others	Construction in progress	Total
Balance on 12/31/2019	704	832	1,828	21	13	79	192	3,669
Acquisitions	53	4	38	3	-	12	176	286
Write-offs	(24)	(11)	(5)	-	-	(1)	(10)	(51)
Depreciation	-	(36)	(270)	(4)	(3)	(20)	-	(333)
Transfers	-	10	199	3	3	10	(224)	1
Capital increase - indirect investee LD Celulose	(3)	(2)	(2)	-	(1)	(1)	-	(9)
Others	8	6	37	-	-	-	2	53
Balance on 12/31/2020	738	803	1,825	23	12	79	136	3,616
Acquisitions	16	3	57	4	-	7	282	369
Write-offs	-	-	(2)	-	-	-	(4)	(6)
Depreciation	-	(30)	(214)	(3)	(2)	(15)	-	(264)
Transfers	-	5	98	1	-	3	(107)	-
Transfer to held-for-sale assets	(35)	(16)	-	-	-	-	-	(51)
Others	(2)	(5)	(12)	(2)	-	(1)	-	(22)
Balance on 09/30/2021	717	760	1,752	23	10	73	307	3,642

15.3. Property, plant and equipment in guarantee

On September 30, 2021, subsidiary Dexco recorded in its PPE some plots of land pledged in guarantee of lawsuits totaling R\$2 (R\$2 on December 31, 2020)

15.4. Assessment of the recoverable amount

For the year ended September 30, 2021 there was no indication, whether by means of external sources or internal sources of information that any asset had been impaired. Accordingly, management believes that the carrying amount of assets recorded is recoverable and, therefore, the recognition of a provision for impairment losses was not necessary.

16. INTANGIBLE ASSETS

16.1. Breakdown

	Parent company							
	09/30/2021				12/31/2020			
	Amortization rates (% p.y.)	Cost	Accumulated amortization	Net balance	Amortization rates (% p.y.)	Cost	Accumulated amortization	Net balance
Software	20.0%	10	(4)	6	20.0%	6	(2)	4
Subtotal		10	(4)	6		6	(2)	4
Intangible assets in progress		-	-	-		4	-	4
Total		10	(4)	6		10	(2)	8

	Consolidated							
	09/30/2021				12/31/2020			
	Amortization rates (% p.y.)	Cost	Accumulated amortization	Net balance	Amortization rates (% p.y.)	Cost	Accumulated amortization	Net balance
Software	20.0%	232	(109)	123	20.0%	162	(69)	93
Trademarks and patents	-	209	-	209	-	209	-	209
Goodwill from the expectation of future profitability	-	324	-	324	-	324	-	324
Customer portfolio	6.7%	403	(315)	88	6.7%	406	(298)	108
Subtotal		1,168	(424)	744		1,101	(367)	734
Intangible assets in progress		-	-	-		5	-	5
Total		1,168	(424)	744		1,106	(367)	739

16.2. Changes

	Parent company					
	Software	Trademarks and patents	Goodwill from the expectation of future profitability	Customer portfolio	Intangible assets in progress	Total
Balance on 12/31/2019	4	-	-	-	-	4
Acquisitions	1	-	-	-	4	5
Amortization	(1)	-	-	-	-	(1)
Balance on 12/31/2020	4	-	-	-	4	8
Amortization	(2)	-	-	-	-	(2)
Transfers	4	-	-	-	(4)	-
Balance on 09/30/2021	6	-	-	-	-	6

	Consolidated					
	Software	Trademarks and patents	Goodwill from the expectation of future profitability	Customer portfolio	Intangible assets in progress	Total
Balance on 12/31/2019	64	209	319	131	-	723
Acquisitions	55	-	-	-	4	59
Write-offs	(13)	-	-	-	-	(13)
Amortization	(13)	-	-	(26)	-	(39)
Impairment	-	-	(13)	-	-	(13)
Acquisition of companies	-	-	18	-	-	18
Other	-	-	-	4	-	4
Balance on 12/31/2020	93	209	324	109	4	739
Acquisitions	36	-	-	-	-	36
Amortization	(10)	-	-	(20)	-	(30)
Transfers	4	-	-	-	(4)	-
Other	-	-	-	(1)	-	(1)
Balance on 09/30/2021	123	209	324	88	-	744

16.3. Goodwill from the expectation of future profitability

The controlled company Dexco recognized goodwill from the expectation of future profitability in the process of acquisition of the following investments:

	Consolidated	
	09/30/2021	12/31/2020
Satipel	46	46
Metalúrgica Jacareí	2	2
Caetex Florestal	9	9
Ceusa e Massima	99	99
Cecrisa	168	168
Total	324	324

17. TRADE ACCOUNTS PAYABLE

	Parent company			Consolidated		
	Current		Non-current	Current		Non-current
	09/30/2021	12/31/2020	12/31/2020	09/30/2021	12/31/2020	12/31/2020
Local	18	27	7	1,161	1,032	7
Foreign	-	-	-	106	87	-
Total	18	27	7	1,267	1,119	7

18. DEBTS

18.1. Breakdown

Type	Charges	Form of amortization	Guarantees	Consolidated			
				09/30/2021		12/31/2020	
				Current	Non-current	Current	Non-current
Local currency							
BNDES (with swap)	103.89% of CDI	Monthly	Endorsement (70% Itaúsa / 30% Individuals)	11	62	10	70
BNDES (with swap)	117.51% of CDI	Monthly	Endorsement (70% Itaúsa / 30% Individuals)	-	3	-	3
Agribusiness receivables certificates (CRA)	98.0% of CDI	Semi-annually	Surety Dexco S.A	9	697	-	695
Export credit note	104.8% of CDI	Until January 2021	--	-	-	28	-
FINAME	TJLP (long-term interest rate) + 2.3% p.y./ Fixed 6 % p.y.	Monthly	Secured fiduciary sale	3	1	3	4
Constitutional Fund for the Northeastern Region Financing (FNE)	Fixed 4.71% p.y. up to 7.53% p.y.	Annually	Surety Duratex Florestal Ltda + land mortgage	1	13	1	11
Export credit note	104.9% of CDI	Until January 2021	Endorsement - Dexco S.A.	-	-	36	-
Export credit note	CDI + 1.45% p.y.	March 2023	--	-	534	-	515
Export financing - FINEX 4131	CDI + 0.80% p.y.	December 2021	--	139	-	138	-
Export credit card	CDI + 1.81% p.y.	May 2023	30% assignment of credit rights on financial investments	96	64	96	135
GIRO	CDI + 1.88% p.y.	October 2021	--	257	-	258	-
Total in local currency				516	1,374	570	1,433
Foreign currency							
Leasing	IBR up to + 2%	Mensal	Promissory Note	-	2	1	1
Total in foreign currency				-	2	1	1
Total debts				516	1,376	571	1,434

Debts identified in the table above as "with swap" are measured at fair value through profit or loss so as to avoid the accounting mismatch between the debt instrument and the contracted hedging instrument.

The covenants related to Debt contracts are presented in Note 3.2.3.1.

18.2. Changes

	Consolidated
Balance on 12/31/2019	1,685
Inflows	1,641
Interest and monetary adjustment	96
Repayment - Principal amount	(1,345)
Amortization - Interest and monetary adjustment	(72)
Balance on 12/31/2020	2,005
Inflows	2
Interest and monetary adjustment	63
Repayment - Principal amount	(146)
Amortization - Interest and monetary adjustment	(32)
Balance on 09/30/2021	1,892
Current	516
Non-current	1,376

18.3. Maturity

	Consolidated		
	09/30/2021		
	Local currency	Foreign currency	Total
Current			
2021 to September 2022	516	-	516
Total	516	-	516
Non-current			
2022	724	1	725
2023	586	1	587
2024	12	-	12
2025	12	-	12
2026 - 2030	39	-	39
2030 onwards	1	-	1
Total	1,374	2	1,376

19. DEBENTURES

19.1. Breakdown

Issuance	Issuer	Type of issuance	Effectiveness	Number of debentures	Unit value (R\$)	Issuance amount (R\$ milhões)	Charges	Form of amortization	Parent company			
									09/30/2021		12/31/2020	
									Current	Non-current	Current	Non-current
2nd	ITAÚSA	Single series ICVM No. 476/09	05/2017 to 05/2024	12,000	100,000	1,200	106.9% of CDI	Semiannual interest and principal amount in three annual and successive installments (05/2022, 05/2023 and 05/2024)	420	800	2	1,200
3rd	ITAÚSA	Single series - CVM Instruction No. 476/09	12/2020 to 12/2030	1,300,000	1,000	1,300	CDI + 2.40%	Semiannual interest and principal amounts in three annual consecutive installments (12/2028, 12/2029 and 12/2030)	28	1,300	1	1,300
3rd	ITAÚSA	Transaction cost	12/2020 to 12/2030	-	-	(9)	-	Monthly amortization	(1)	(7)	(1)	(8)
4th	ITAÚSA	1 st tranche – under CVM Instruction No. 476/09	06/2021 to 06/2027	1,250,000	1,000	1,250	CDI + 1.40%	Semiannual interest and principal amounts in three annual consecutive installments (06/2025, 06/2026 and 06/2027)	20	1,250	-	-
4th	ITAÚSA	2 nd tranche CVM Instruction No. 476/09	06/2021 to 06/2031	1,250,000	1,000	1,250	CDI + 2.00%	Semiannual interest and principal amounts in three annual consecutive installments (06/2029, 06/2030 and 06/2031)	22	1,250	-	-
4th	ITAÚSA	Transaction cost	06/2021 to 06/2031	-	-	(9)	-	Monthly amortization	(1)	(7)	-	-
Total									488	4,586	2	2,492
									Consolidated			
									09/30/2021		12/31/2020	
Issuance	Issuer	Type of issuance	Effectiveness	Number of debentures	Unit value (R\$)	Issuance amount (R\$ milhões)	Charges	Form of amortization	Current	Non-current	Current	Non-current
2nd	ITAÚSA	Single series ICVM No. 476/09	05/2017 to 05/2024	12,000	100,000	1,200	106.9% of CDI	Semiannual interest and principal amount in three annual and successive installments (05/2022, 05/2023 and 05/2024)	420	800	2	1,200
3rd	ITAÚSA	Single series - CVM Instruction No. 476/09	12/2020 to 12/2030	1,300,000	1,000	1,300	CDI + 2.40%	Semiannual interest and principal amounts in three annual consecutive installments (12/2028, 12/2029 and 12/2030)	28	1,300	1	1,300
3rd	ITAÚSA	Transaction cost	12/2020 to 12/2030	-	-	(9)	-	Monthly amortization	(1)	(7)	(1)	(8)
4th	ITAÚSA	1 st tranche – under CVM Instruction No. 476/09	06/2021 to 06/2027	1,250,000	1,000	1,250	CDI + 1.40%	Semiannual interest and principal amounts in three annual consecutive installments (06/2025, 06/2026 and 06/2027)	20	1,250	-	-
4th	ITAÚSA	2 nd tranche CVM Instruction No. 476/09	06/2021 to 06/2031	1,250,000	1,000	1,250	CDI + 2.00%	Semiannual interest and principal amounts in three annual consecutive installments (06/2029, 06/2030 and 06/2031)	22	1,250	-	-
4th	ITAÚSA	Transaction cost	06/2021 to 06/2031	-	-	(9)	-	Monthly amortization	(1)	(7)	-	-
2nd	Dexco	Single series ICVM No. 476/09	05/2019 to 05/2026	120,000	10,000	1,200	108.0% of CDI	Semiannual interest and principal amount in two annual installments (05/2024 and 05/2026)	21	1,199	3	1,199
Total									509	5,785	5	3,691

Debentures do not have guarantees and are not convertible into shares.

The covenants related to the Debentures are presented in Note 3.2.3.1.

19.2. Changes

	<u>Parent company</u>	<u>Consolidated</u>
Balance on 12/31/2019	1,206	2,470
Inflows	1,300	1,300
Acquisition of companies	(9)	(9)
Interest and monetary adjustment	37	71
Repayment - Principal amount	-	(58)
Amortization - Interest and monetary adjustment	(40)	(78)
Balance on 12/31/2020	2,494	3,696
Inflows - Principal amount	2,500	2,500
Inflows - Transaction cost	(10)	(10)
Interest and monetary adjustment	130	163
Settlement - Transaction cost	1	1
Amortization - Interest and monetary adjustment	(41)	(56)
Balance on 09/30/2021	5,074	6,294
Current	488	509
Non-current	4,586	5,785

19.3. Maturity

	<u>Parent company</u>	<u>Consolidated</u>
Current		
2021 to September 2022	488	509
Total	488	509
Non-current		
2022	(1)	(1)
2023	398	398
2024	398	998
2025	415	415
2026	415	1,014
2027 - 2029	2,545	2,545
2030 - 2031	416	416
Total	4,586	5,785

20. PROVISIONS AND CONTINGENT ASSETS AND LIABILITIES

ITAÚSA and its controlled companies are parties to lawsuits and administrative proceedings involving labor, civil, tax and social security claims arising from the ordinary course of their business.

Based on the opinion of its legal advisors, management believes that the provisions are sufficient to cover any losses arising from the lawsuits and administrative proceedings.

20.1. Provisions

We present below the changes in provisions for the years:

	Parent company	Consolidated			Total
	Tax	Tax	Labor	Civil	
Balance on 12/31/2019	1,746	1,926	133	110	2,169
Contingencies					
Recognition	1	120	24	6	150
Monetary adjustment	37	48	23	4	75
Reversal	-	(52)	(18)	(4)	(74)
Payments	-	-	(20)	(32)	(52)
Business combinations - Acquisition of companies	-	2	(2)	66	66
Subtotal	1,784	2,044	141	150	2,335
(-) Judicial deposits (*)	(435)	(444)	(30)	(48)	(522)
Balance on 12/31/2020 after the offset of judicial deposits	1,349	1,600	111	102	1,813
	Parent company	Consolidated			Total
	Tax	Tax	Labor	Civil	
Balance on 12/31/2020	1,784	2,044	141	150	2,335
Contingencies					
Recognition	3	108	15	15	138
Monetary adjustment	31	29	14	4	47
Reversal	-	(170)	(18)	(1)	(189)
Payments	-	(17)	(15)	-	(32)
Business combinations - Acquisition of companies	-	1	-	(13)	(12)
Subtotal	1,818	1,995	137	155	2,287
(-) Judicial deposits (*)	(443)	(455)	(31)	(50)	(536)
Balance on 09/30/2021 after the offset of judicial deposits	1,375	1,540	106	105	1,751

(*) These correspond to the deposits linked to the above mentioned provisions. The deposits related to the proceedings that are not recognized in a provision, assessed as possible or remote, are presented in the balance sheet in the "Judicial deposits" amount.

20.1.1 Tax

The provisions are equivalent to the principal amount of the taxes involved in administrative or judicial disputes that are the subject matter of self-assessment or official assessment, plus interest and, when applicable, fines and charges.

Parent Company and Consolidated

Noteworthy is the lawsuit filed by ITAÚSA claiming the right to adopt the PIS and COFINS cumulative tax system at 3.65%, in view of the illegality and unconstitutionality of including holding companies in the non-cumulative tax system (9.25%). The challenged and unpaid 5.60% difference, for the April 2011 to October 2017 period, is being demanded through a Tax Enclosure pledged by a performance bond. The difference for the November 2017 to February 2020 period was deposited with the court and, as from March 2020 ITAÚSA has been paying the full PIS and COFINS amounts while it waits for the appeals it has filed to be tried by higher courts. The Company recognized a contingency as it is an issue involving a legal obligation, even though the chance of loss is possible.

On September 30, 2021, the amount provided for totals R\$1,785 (R\$1,758 on December 31, 2020), of which R\$421 (R\$412 on December 31, 2020) corresponds to judicial deposits.

20.1.2. Labor

These refer to lawsuits that claim, substantially, alleged labor rights related to overtime, occupational disease, equal pay and joint liability.

20.1.3. Civil

These refer mainly to lawsuits for property damage and pain and suffering.

20.2. Contingent liabilities

ITAÚSA and its controlled companies are parties to labor, civil and tax claims that are in dispute and the losses arising from which were considered possible, not requiring the recognition of a provision, and they are presented below:

	Parent company		Consolidated	
	09/30/2021	12/31/2020	09/30/2021	12/31/2020
Tax	496	486	1,259	1,255
Labor	-	-	37	47
Civil	22	19	59	79
Total	518	505	1,355	1,381

20.2.1. Tax

Among the main disputes in tax proceedings for which the probability of loss is considered possible are the following proceedings:

- Income Tax Withheld at Source, Corporate Income Tax, Social Contribution on Profit, PIS and COFINS (rejection of the request to offset): Cases in which liquidity and the certainty of offsetting credit are considered whose adjusted balance on September 30, 2021 amounts to R\$320 (R\$343 on December 31, 2020) in ITAÚSA and its controlled companies.
- Taxation on the revaluation reserve of the controlled company Dexco: Dispute related to the taxation of the Revaluation reserve in corporate spin-off operations carried out in 2006 and 2009 whose adjusted balance on September 30, 2021 amounts to R\$309 (R\$302 on December 31, 2020) in the controlled company Dexco.
- Loss of lawsuit fees (PIS and COFINS tax foreclosure): This refers to the portion of the legal fees related to the tax foreclosure described in note 20.1.1 whose adjusted balance on September 30, 2021 amounts to R\$273 (R\$269 on December 31, 2020) in ITAÚSA.
- PIS and COFINS (Disallowance of credits): Dispute over the restriction of the right to credit from certain inputs related to these taxes whose adjusted balance on September 30, 2021 amounts to R\$70 (R\$70 on December 31, 2020) in the controlled company Itaotec.

20.3. Contingent assets

ITAÚSA and its controlled companies are parties to a legal dispute for the reimbursement of taxes and contributions, as well as to civil lawsuits in which they have rights to receive or expectations of rights to receive.

The table below presents the main proceedings for which, in accordance with the assessment of the legal advisors, the chances of success are considered probable. As these are contingent assets, the amounts corresponding to these lawsuits and the recording will be carried out in the manner and to the extent of the favorable judgment when this becomes final and unappealable. Accordingly, these lawsuits are not recognized in the Financial Statements.

	Note	Consolidated	
		09/30/2021	12/31/2020
Tax and Civil			
IPI credit premium (1980 to 1985)		138	129
INSS – Social security contributions		25	44
PIS and COFINS	20.3.1	95	41
Collection/payment of extra judicially enforceable instruments		3	7
Monetary adjustment of credits with Eletrobras		95	17
Profits abroad (withdrawal of the deposit)		12	11
Others		17	19
Total		385	268

20.3.1. PIS/COFINS – ICMS excluded from calculation basis

Based on the Federal Supreme Court (STF)'s ruling of May 13, 2021, clarifying that the ICMS value to be excluded from the PIS/COFINS calculation basis is the one identified at invoice, in the second quarter of 2021 the controlled company Dexco and subsidiaries reversed the previously recognized provision driven by the restriction imposed by COSIT Solution No. 13/2018, in the amount of R\$142 before tax effects. Furthermore, the controlled company Dexco recognized R\$518, with positive income on income before tax effects, related to remaining credits arising from the legal remedy filed by your subsidiary Hydra and the amounts estimated so far related to the legal remedies filed by controlled company Dexco and its subsidiary Ceusa, encompassing the 2010-2018 electronic documentation. It is worth mentioning that the proceedings filed by controlled company Dexco have not been given a final and unappealable decision (most of the amount) and that these encompass the 2001-2018 period.

In the third quarter of 2021, the controlled company Dexco recognized the additional amount of R\$80 with a positive impact on the result, before tax effects, which corresponds to the final and unappealable decision.

Ultimately, the controlled company Dexco informs that, together with its advisors, it is working to survey and review the physical documentation to determine prior- period amounts. This documentation is deployed at several operating establishments in different geographical locations, including documents originally kept by the companies acquired by controlled company Dexco over the last 20 years.

It should be underscored that to take advantage of said credits, the related amounts must be first subject to qualification via administrative proceedings with the Federal Revenue Office.

With respect to subsidiary Itaotec, PIS and COFINS credits are being determined as a result of the judicial recognition provided by the Writ of Mandamus that claimed the right to exclude ICMS from the calculation basis of these contributions. The total credit amount is still pending the conclusive review of the proper documentation to ensure the credit right eligibility so that the execution of judgment may commence for the issue of the certificate of judgment debt of the government, upon which the credit will be recognized, if the Federal Government refrains from challenging the amount subject to execution.

20.3.2. Brazilian Treasury Bonds – (“BTN”)

In 2020, the ITAÚSA and investee Itaotec were awarded a final and unappealable decision for the lawsuit claiming the recognition of credit due to the incorrect monetary adjustment applied by the Government for the redemption of the BTN, purchased under the scope of Law No. 7,777/89, which had set forth the adjustment based on either the Consumer Price Index (IPC) or foreign exchange variation, at the plaintiff's discretion. However, with the introduction of the Collor Plan and Law No. 8,088/1990, the BTN adjustment index was changed to the Tax Adjustment Index (IRVF) and the exchange variation of the U.S. dollar, thus leading to an understated amount being redeemed. The credit amount is to be discussed upon execution of the judgment, which, after a final and unappealable decision is issued, will be paid through the issue of the certificate of judgment debt of the government.

21. EQUITY

21.1. Capital

On September 30, 2021 and December 31, 2020, fully subscribed and paid-up capital amounts to R\$43.515 and it comprises book-entry shares with no par value, as presented below:

	09/30/2021					
	Common	%	Preferred	%	Total	%
Controlling group (Egydio de Souza Aranha family)	1,828,486,350	63.27	998,023,819	18.08	2,826,510,169	33.61
Other shareholders	1,061,351,420	36.73	4,514,953,341	81.78	5,576,304,761	66.30
Treasury shares	-	-	8,000,000	0.14	8,000,000	0.10
Total	2,889,837,770	100.00	5,520,977,160	100.00	8,410,814,930	100.00
Residents in Brazil	2,886,683,776	99.89	3,748,305,861	67.99	6,634,989,637	78.96
Residents abroad	3,153,994	0.11	1,764,671,299	32.01	1,767,825,293	21.04

	12/31/2020					
	Common	%	Preferred	%	Total	%
Controlling group (Egydio de Souza Aranha family)	1,828,486,350	63.27	1,001,079,469	18.13	2,829,565,819	33.64
Other shareholders	1,061,351,420	36.73	4,519,897,691	81.87	5,581,249,111	66.36
Total	2,889,837,770	100.00	5,520,977,160	100.00	8,410,814,930	100.00
Residents in Brazil	2,886,568,858	99.89	3,779,660,755	68.46	6,666,229,613	79.26
Residents abroad	3,268,912	0.11	1,741,316,405	31.54	1,744,585,317	20.74

Preferred shares do not entitle their holders to vote, however, they provide the following advantages to their holders:

- Priority in the receipt of a non-cumulative annual minimum dividend of R\$0.01 per share;
- The right, in a possible disposal of control, to be included in a public offering of shares so as to entitle them to a price equal to 80% of the amount paid for a share with voting rights, which is part of the controlling group, and dividends equal to those of the common shares.

By resolution of the Board of Directors the Capital may be increased by up to 12,000,000,000 shares, of which up to 4,000,000,000 are common shares and up to 8,000,000,000 are preferred shares.

21.2. Reserves

	Parent company					Amount
	Legal reserve	Dividend equalization	Increase in working capital	Increase in the capital of investees	Additional proposed dividends	
Balance on 12/31/2019	2,262	3,149	1,690	2,120	3,729	12,950
Recognition	353	2,416	966	1,450	-	5,185
Dividends and interest on capital	-	-	-	-	(3,729)	(3,729)
Proposed dividends and interest on capital	-	-	-	-	48	48
Expired dividends	-	3	-	-	-	3
Equity in the earnings of investees	-	88	-	-	-	88
Balance on 12/31/2020	2,615	5,656	2,656	3,570	48	14,545
Recognition	404	2,089	836	1,254	-	4,583
Dividends and interest on capital	-	-	-	-	(48)	(48)
Proposed dividends and interest on capital	-	-	-	-	1,300	1,300
Expired dividends	-	6	-	-	-	6
Equity in the earnings of investees	-	222	-	-	-	222
Balance on 09/30/2021	3,019	7,973	3,492	4,824	1,300	20,608

21.3. Carrying value adjustment

	Parent company	
	09/30/2021	12/31/2020
Post-employment benefit	(573)	(574)
Fair value of financial assets	(431)	380
Translation/hyperinflation adjustment	2,292	2,392
Hedge accounting	(3,227)	(3,501)
Total	(1,939)	(1,303)

The balances refer, in its totality, to the equity method on the carrying value adjustments of associates and jointly-controlled companies.

21.4. Distribution of profit, Dividends and Interest on capital

21.4.1. Distribution of profit

	Parent company	
	01/01 to 09/30/2021	01/01 to 09/30/2020
Profit	8,082	3,394
(-) Legal reserve	(404)	(170)
Calculation basis of dividends/interest on capital	7,678	3,224
Mandatory minimum dividend (25%)	1,920	806
Appropriation:		
Distribution to stockholders		
Dividends	336	806
Interest on capital (gross)	1,863	-
Additional proposed dividends and Interest on capital (gross)	1,300	-
	3,499	806
Revenue reserves	4,179	2,418
	7,678	3,224
Gross % belonging to stockholders	45.57%	25.00%

Shares of both types are included in profits distributed in equal conditions, after common shares are assured dividends equal to the annual minimum mandatory of R\$0.01 per share to be paid to preferred shares.

The amount per share of dividends and interest on income in 2021 is as follows:

	Date of payment (made and expected)	Amount per share		Amount distributed	
		Gross	Net	Gross	Net
Paid/Recognized in a provision					
Quarterly dividend payments	07/01/2021	0.02000	0.02000	168	168
Interest on capital	08/26/2021	0.01546	0.01314	130	110
Interest on capital	08/26/2021	0.01908	0.01622	160	137
Interest on capital	08/26/2021	0.02131	0.01811	179	152
Interest on capital	08/26/2021	0.01840	0.01564	155	132
Quarterly dividend payments	10/01/2021	0.02000	0.02000	168	168
Interest on capital	08/26/2021	0.03734	0.03174	314	267
Quarterly Interest on capital	01/03/2022	0.02353	0.02000	198	168
Quarterly Interest on capital	04/01/2022	0.02353	0.02000	198	168
Interest on capital		0.06293	0.05349	529	450
		0.26157	0.22834	2,199	1,920
Proposed					
Additional interest on capital	until 04/29/2022	0.15472	0.13151	1,300	1,105
		0.15472	0.13151	1,300	1,105
Total		0.41629	0.35985	3,499	3,025

21.4.2. Dividends and interest on income payable

Changes in dividends and interest on income is as follows:

	Parent company			Consolidated		
	Dividends	Interest on capital	Total	Dividends	Interest on capital	Total
Balance on 12/31/2019	347	50	397	348	137	485
Dividends and Interest on capital from previous years	1,901	1,608	3,509	1,901	1,698	3,599
Dividends for the year	841	-	841	841	-	841
Interest on capital	-	879	879	-	972	972
Expired dividends	-	(3)	(3)	-	(3)	(3)
Payments	(2,740)	(1,651)	(4,391)	(2,740)	(1,829)	(4,569)
Balance on 12/31/2020	349	883	1,232	350	975	1,325
Dividends and Interest on capital from previous years	-	27	27	-	85	85
Dividends for the year	336	-	336	526	-	526
Interest on capital	-	1,749	1,749	-	1,749	1,749
Expired dividends	(3)	(3)	(6)	(3)	(3)	(6)
Payments	(505)	(1,729)	(2,234)	(695)	(1,878)	(2,573)
Balance on 09/30/2021	177	927	1,104	178	928	1,106

21.5 Treasury Shares

On February 22, 2021, the Board of Directors approved a Share Buyback Program in connection with treasury shares, up to the limit of 250 million shares (50 million common shares and 200 million preferred shares), which represent 4.5% of ITAÚSA's outstanding shares.

Over this period, Management, by being attentive to the moment of the market and opportunities for efficient capital allocation, carried out the following initiatives:

	Parent company			Value
	Common	Preferred	Total	
Balance on 12/31/2020	-	-	-	-
Acquisition of shares	-	8,000,000	8,000,000	(90)
Balance on 09/30/2021	-	8,000,000	8,000,000	(90)

22. NET REVENUE

	Consolidated			
	07/01 to 09/30/2021	07/01 to 09/30/2020	01/01 to 09/30/2021	01/01 to 09/30/2020
Service and sales revenue				
Domestic market	2,288	1,851	6,170	4,178
Foreign market	419	358	1,170	773
	2,707	2,209	7,340	4,951
Deductions from revenue				
Taxes and contributions on sales	(530)	(431)	(1,421)	(965)
	(530)	(431)	(1,421)	(965)
Total	2,177	1,778	5,919	3,986

23. RESULT BY NATURE

Note	Parent company				Consolidated			
	07/01 to 09/30/2021	07/01 to 09/30/2020	01/01 to 09/30/2021	01/01 to 09/30/2020	07/01 to 09/30/2021	07/01 to 09/30/2020	01/01 to 09/30/2021	01/01 to 09/30/2020
Personnel compensation and charges	(18)	(19)	(55)	(55)	(328)	(295)	(970)	(804)
Raw and consumption materials	-	-	-	-	(1,106)	(875)	(3,082)	(1,856)
Changes in inventories of finished products and work in process	-	-	-	-	170	95	608	149
Change in the fair value of biological assets	11	-	-	-	8	16	93	137
Depreciation and amortization	(2)	(2)	(7)	(5)	(175)	(155)	(516)	(420)
Estimated losses on allowance for doubtful accounts	-	-	-	-	(2)	1	(11)	(27)
Transportation expenses	-	-	-	-	(164)	(109)	(367)	(262)
Advertising expenses	(6)	-	(6)	-	(54)	(21)	(97)	(66)
Insurance	(4)	(2)	(12)	(6)	(6)	(3)	(19)	(9)
Other expenses	23.1	(7)	(10)	(24)	(30)	(175)	(501)	(458)
Total	(37)	(33)	(104)	(96)	(1,793)	(1,521)	(4,862)	(3,616)
Reconciliation with Statement of Income								
Cost of products and services	-	-	-	-	(1,425)	(1,201)	(3,840)	(2,752)
Selling expenses	-	-	-	-	(241)	(212)	(675)	(567)
General and administrative expenses	(37)	(33)	(104)	(96)	(127)	(108)	(347)	(297)
Total	(37)	(33)	(104)	(96)	(1,793)	(1,521)	(4,862)	(3,616)

23.1. Other expenses (Parent Company)

Of the amount of R\$24 in 2021 (R\$30 in 2020), R\$19 (R\$16 in 2020) refers to third-party services, such as consulting services and legal fees.

24. OTHER INCOME AND EXPENSES

	Parent company				Consolidated			
	07/01 to 09/30/2021	07/01 to 09/30/2020	01/01 to 09/30/2021	01/01 to 09/30/2020	07/01 to 09/30/2021	07/01 to 09/30/2020	01/01 to 09/30/2021	01/01 to 09/30/2020
Dividends and Interest on capital	58	43	176	138	58	43	176	138
Amortization of customer portfolio	-	-	-	-	(6)	(7)	(20)	(20)
Income from sale of PPE	-	-	-	-	3	5	4	6
Employee benefits	-	-	(2)	-	2	(1)	6	(4)
Rental revenue	2	2	5	4	1	1	3	2
Donations - COVID-19	-	-	-	(50)	-	-	-	(57)
Reversal of provision – ICMS from PIS/COFINS calculation basis	-	-	-	-	-	-	113	-
Exclusion of ICMS from PIS/COFINS calculation basis	-	-	-	-	-	-	340	-
Impairment – Property, plant and equipment and Intangible assets	-	-	-	-	(2)	-	(5)	-
Others	(9)	(3)	9	(3)	33	(6)	59	12
	51	42	188	89	89	35	676	77

25. FINANCE RESULT

	Note	Parent company				Consolidated			
		07/01 to	07/01 to	01/01 to	01/01 to	07/01 to	07/01 to	01/01 to	01/01 to
		09/30/2021	09/30/2020	09/30/2021	09/30/2020	09/30/2021	09/30/2020	09/30/2021	09/30/2020
Finance income									
Interest income from financial investments		23	6	41	18	37	14	73	44
Fair value of marketable securities	5	63	23	63	48	63	23	63	48
Foreign exchange variation – assets	25.2	-	22	57	22	23	36	95	103
Interest and discounts obtained		-	-	-	-	-	3	-	12
Adjustment to judicial deposits		4	2	9	10	7	2	12	12
Other monetary adjustments		2	3	6	11	4	7	25	20
Restatement of PIS/COFINS credits	20.3.1	(1)	-	-	-	-	-	178	-
Other finance income		-	-	-	-	35	-	50	1
		91	56	176	109	169	85	496	240
Finance costs									
Debt charges		(86)	(11)	(143)	(40)	(142)	(45)	(265)	(156)
Fair value of marketable securities	5	(91)	-	(124)	(47)	(91)	-	(124)	(47)
PIS/COFINS on financial income	25.1	(37)	(18)	(139)	(190)	(36)	(18)	(148)	(191)
Interest on lease liability		-	-	-	-	(2)	(1)	(5)	(3)
Foreign exchange variation – liabilities	25.2	(37)	(35)	(78)	(150)	(50)	(42)	(118)	(188)
Adjustment to provisions for contingencies		(18)	(7)	(31)	(30)	(19)	(7)	(33)	(30)
Other monetary adjustments		-	-	-	(1)	-	(6)	-	(13)
Transactions with derivatives		-	-	-	-	(6)	(6)	(3)	(47)
Other finance costs		-	-	-	-	(7)	(14)	(17)	(29)
		(269)	(71)	(515)	(458)	(353)	(139)	(713)	(704)
		(178)	(15)	(339)	(349)	(184)	(54)	(217)	(464)

25.1. PIS/COFINS on financial income

This refers mainly to PIS/COFINS levied on the interest on capital received.

25.2. Foreign exchange variation – assets and liabilities (Parent company)

All lines relate to the amount payable to “Nova Infraestrutura Fundo de Investimento em Participações e Multiestratégia”, a multi-strategy equity investment fund, driven by the acquisition of 7.65% of NTS (Note 10.1).

26. INCOME TAX AND SOCIAL CONTRIBUTION

The amounts recorded as income tax and social contribution expenses in the financial statements are reconciled with the nominal rates provided for in legislation, as stated below:

	Parent company				Consolidated			
	07/01 to	07/01 to	01/01 to	01/01 to	07/01 to	07/01 to	01/01 to	01/01 to
	09/30/2021	09/30/2020	09/30/2021	09/30/2020	09/30/2021	09/30/2020	09/30/2021	09/30/2020
Income before income taxes	2,352	1,792	8,061	3,393	2,664	1,948	9,365	3,595
Income tax and social contribution calculated at nominal rates (34%)	(800)	(610)	(2,741)	(1,154)	(905)	(662)	(3,184)	(1,222)
(Addition)/Reduction for calculation of effective income tax and social contribution								
Equity in the earnings of subsidiaries	855	549	2,827	1,212	808	518	2,669	1,165
Dividends on investments classified as financial assets	19	14	58	45	19	14	58	45
Interest on Capital	(16)	-	(49)	-	(16)	-	(49)	-
Deferred tax assets not recognized	(48)	39	(69)	(98)	(47)	35	(71)	(104)
Tax incentives	-	-	-	-	6	-	18	-
Difference in taxation of controlled company	-	-	-	-	1	3	15	15
Non-deductible expenses	(1)	-	(5)	(4)	(6)	8	(15)	(3)
Income tax and social contribution calculated	9	(8)	21	1	(140)	(84)	(559)	(104)
Current	-	-	-	-	(113)	(69)	(263)	(98)
Deferred	9	(8)	21	1	(27)	(15)	(296)	(6)
Effective rate	-0.4%	0.4%	-0.3%	0.0%	5.3%	4.3%	6.0%	2.9%

26.1. IRPJ/CSLL not levied on amounts related to Selic rate received as recovery of overpayment on tax collection

On September 27, 2021, the Federal Supreme Court (STF) sitting en banc dismissed the extraordinary appeal No. 1.063.187/SC, with a matter of general repercussion, filed by the Federal Government, on the grounds of the following thesis: "The levy of corporate income tax/ social contribution on net income (IRPJ/ CSLL on amounts related to the Selic rate received as recovery of overpayment on tax collection shall be deemed unconstitutional". ITAÚSA and subsidiaries are parties to Lawsuits currently pending in the courts and Management is assessing related impacts for future recognition in financial statements.

27. EARNINGS PER SHARE

	Parent company and Consolidated			
	07/01 to 09/30/2021	07/01 to 09/30/2020	01/01 to 09/30/2021	01/01 to 09/30/2020
Numerator				
Profit attributable to controlling stockholders				
Preferred	1,549	1,171	5,304	2,228
Common	812	613	2,778	1,166
	2,361	1,784	8,082	3,394
Denominator				
Weighted average number of outstanding shares				
Preferred	5,515,060,493	5,520,977,160	5,519,004,938	5,520,977,160
Common	2,889,837,770	2,889,837,770	2,889,837,770	2,889,837,770
	8,404,898,263	8,410,814,930	8,408,842,708	8,410,814,930
Basic and diluted earnings per share (in Brazilian Reais)				
Preferred	0.28091	0.21211	0.96113	0.40353
Common	0.28091	0.21211	0.96113	0.40353

28. SEGMENT INFORMATION

The disclosed operating segments reflect, in a consistent manner, the management of decision-making processes and the monitoring of results by the Executive Committee, the main operational decision-maker at ITAÚSA.

Companies in which ITAÚSA invests are independent to define different and specific standards in management and segmentation of their respective business.

The accounting policies for each segment are in compliance with used by ITAÚSA, in all its material respects. Segments have a diversified customer portfolio, with no concentration on revenue.

ITAÚSA's operating segments were defined in accordance with the reports presented to the Executive Committee. Segments included in the consolidated financial statements of ITAÚSA are as follows:










- Dexco:** It has 4 business segments: (i) Deca – manufactures and sells bathroom porcelains and metals, showers and electric taps, sold under Deca and Hydra brands, distinguished for a wide line of products, bold design and high quality; (ii) Ceramic tiles – manufactures and sells floor and wall coatings under Ceusa, Cecrisa, and Portinari brands, distinguished in the domestic market for its innovation, quality and cutting-edge technology; (iii) Wood – manufactures and sells wood panels from pine and eucalyptus from certified reforestation forests, largely used in the manufacture of furniture, mainly fiberboard, chipboard and medium, high and super-density fiberboards, better known as MDF, HDF and SDF, from which laminate and vinyl flooring, under Durafloor brand, and ceiling and wall coatings are manufactured; and (iv) Dissolving wood pulp (DWP) – a new DWP plant with annual production capacity of 500,000 tons is being constructed in the Triângulo Mineiro region (state of Minas Gerais), in partnership with Austrian company Lenzing. This is aimed to bring diversification and higher exposure to strong currencies in income.
- Others:** These refer to the information on Itaotec and ITH Zux Cayman.

	09/30/2021					12/31/2020				
	Dexco	ITAÚSA	Other	(-) Elimination	Consolidated	Dexco	ITAÚSA	Other	(-) Elimination	Consolidated
Balance sheet										
Total assets	12,471	70,712	74	(2,250)	81,007	11,498	62,985	91	(1,974)	72,600
Total liabilities	6,456	8,110	43	(2)	14,607	6,310	5,642	50	(35)	11,967
Total stockholders' equity	6,014	62,602	31	(6,045)	62,602	5,187	57,343	39	(5,226)	57,343
Statement of income										
Net revenue	5,919	-	-	-	5,919	3,986	-	-	-	3,986
Domestic market	4,853	-	-	-	4,853	3,274	-	-	-	3,274
Foreign market	1,066	-	-	-	1,066	712	-	-	-	712
Equity in the earnings of subsidiaries	(53)	8,316	-	(414)	7,849	(85)	3,749	-	(52)	3,612
Finance result	115	(339)	7	-	(217)	(110)	(349)	(5)	-	(464)
Depreciation and amortization	(510)	(7)	-	-	(517)	(415)	(5)	-	-	(420)
Income tax and social contribution	(580)	21	-	-	(559)	(100)	1	(5)	-	(104)
Profit	1,144	8,082	(6)	(414)	8,806	152	3,394	(3)	(52)	3,491
Performance analysis										
ROE ⁽¹⁾	27.9%	18.1%	-	-	-	4.2%	8.4%	-	-	-

⁽¹⁾ Represents the ratio of net income to average stockholders' equity, both attributable to controlling stockholders.

Even though Itaú Unibanco, Alpargatas, NTS, Copa Energia, XP and Aegea are not controlled companies and, therefore, are not included in the consolidated financial statements, Management reviews their information and consider them as a segment, as they are part of ITAÚSA's investment portfolio. Their activities are detailed as follows:

- **Itaú Unibanco:** it is a banking institution that offers, directly or by means of its subsidiaries, a broad range of credit products and other financial services to a diversified individual and corporate client base in Brazil and abroad.
- **Alpargatas:** its activities include the manufacturing and sale of footwear and its respective components, apparel, textile items and respective components, leather, resin and natural or artificial articles, and sports articles.
- **NTS:** a natural gas transporter, by means of gas pipelines, that operates in the states of Rio de Janeiro, Minas Gerais and São Paulo, which account for to approximately 50% of the consumption of gas in Brazil. This system has connections with the Brazil-Bolivia gas pipeline, with liquefied natural gas (LNG) terminals and with gas processing units.
- **Copa Energia:** It consolidates brands Copagaz and Liguigás that together account for 25% of LGP distribution in Brazil. They operate in 24 Brazilian states and the Federal District and have about 90,000 direct and indirect employees.
- **XP:** platform providing financial products and services in Brazil.
- **Aegea:** is Brazil's largest private sanitation services companies.

	 (1)	 (4)					 (1)		
	09/30/2021						12/31/2020		
Balance Sheet									
Total assets	2,043,009	129,735	5,338	10,633	15,408	4,977	2,019,251	4,815	10,200
Total liabilities	1,884,047	116,304	1,939	8,507	8,809	3,322	1,864,726	1,796	8,056
Total stockholders' equity	147,606	13,427	3,335	2,126	6,116	1,655	142,993	2,949	2,144
Statement of Income	01/01 to 09/30/2021						01/01 to 09/30/2020		
Net revenue ⁽²⁾	133,077	8,817	3,060	4,276	2,654	7,591	124,838	2,262	3,457
Domestic market	104,872	8,552	1,992	4,276	2,654	7,591	104,070	1,533	3,457
Foreign market	28,205	266	1,068	-	-	-	20,768	729	-
Equity in the earnings of subsidiaries	995	-	-	-	(3)	1,320	(974)	-	-
Finance result ⁽³⁾	-	-	12	(119)	(393)	(109)	-	(20)	(100)
Depreciation and amortization	(3,776)	(46)	(118)	(311)	(244)	-	(3,553)	(130)	(281)
Income tax and social contribution	(10,605)	(93)	(82)	(1,148)	(227)	(55)	15,535	3	(918)
Net income	20,164	2,600	395	2,283	310	155	9,914	86	1,846
Performance analysis									
ROE	18.5%	28.6%	16.8%	-	-	-	10.1%	4.1%	-

⁽¹⁾ This corresponds to the direct and indirect interest by means of IUPAR (please see Note 14.4)

⁽²⁾ For Itaú Unibanco, this corresponds to: (i) Income from interest, yield and dividends; (ii) Adjustment to fair value of financial assets and liabilities; (iii) Income from foreign exchange operations and foreign exchange variations on transactions abroad; (iv) Service revenue; and (v) Income from insurance and pension plan operations.

⁽³⁾ Since Itaú Unibanco and XP are part of the "Financial segment", finance income and costs are included in "Net revenue".

⁽⁴⁾ It corresponds to the indirect interest through XPART equal to 15.12% (see Note 14.2.5).

29. RELATED PARTIES

Transactions between related parties arise from the ordinary course of business and are carried out based at amounts and usual market rates prevailing on the respective dates, as well as under reciprocal conditions.

ITAÚSA has a "Policy for Transactions with Related Parties" approved by the Board of Directors that is aimed at establishing rules and procedures to assure that the decisions involving transactions with related parties and other situations with potential conflicts of interest are made so as to ensure reciprocity and transparency, thus guaranteeing to stockholders, investors and other stakeholders that the transactions were based on the best corporate governance practices. On August 9, 2021 Related-Party Committee was created with the objective of assessing and resolving in advance the feasibility of related-party transactions according to the criteria set forth in the said policy.

In addition to the amounts of dividends receivable (Note 8), the other balances and transactions between related parties are presented below:

	Nature	Relationship	Parent company		Consolidated	
			09/30/2021	12/31/2020	09/30/2021	12/31/2020
Assets						
Cash and cash equivalents						
Itaú Unibanco	Financial investments	Jointly-controlled company	2	-	86	49
XP	Financial investments	Indirect associated	-	-	65	-
Marketable Securities						
Copa Energia	Debentures	Associated	-	20	-	20
Customers						
Dexco	Rent	Controlled company	-	1	9	9
Leo Madeiras Máquinas & Ferramentas Ltda.	Sales of goods	Non-controlling stockholder of controlled company Duratex	-	-	9	9
Ativo Biológico						
LD Celulose		Indirect associated	-	-	29	31
Total			2	21	124	109
Liabilities						
Debts						
Itaú Unibanco	Debts	Jointly-controlled company	-	-	(534)	(515)
Leases						
Ligna Florestal Ltda.	Lease liabilities	Non-controlling stockholder of controlled company Duratex	-	-	(32)	(30)
Debentures						
Itaú Unibanco	Debentures	Jointly-controlled company	(1,179)	(742)	(1,179)	(742)
Itaú Unibanco	Debenture issue costs	Jointly-controlled company	(1,190)	(751)	(1,190)	(751)
Itaú BBA	Debenture issue costs	Jointly-controlled company	2	-	2	-
			9	9	9	9
Other liabilities						
Itaú Unibanco	Provision of services	Jointly-controlled company	(1)	(1)	(16)	(4)
Itaú Corretora	Provision of services	Jointly-controlled company	-	-	(1)	(3)
LD Celulose	Accounts payable	Indirect associated	(1)	(1)	(1)	(1)
			-	-	(14)	-
Total			(1,180)	(743)	(1,761)	(1,291)
Profit or loss						
Net revenue						
Leo Madeiras Máquinas & Ferramentas Ltda.	Sales of goods	Non-controlling stockholder of controlled company Duratex	-	-	133	80
Itaú Unibanco	Sales of goods	Jointly-controlled company	-	-	1	40
Cost of products and services						
Ligna Florestal Ltda.	Agricultural lease contracts	Non-controlling stockholder of controlled company	-	-	(6)	(3)
LD Florestal	Agricultural lease contracts	Indirect jointly-controlled company	-	-	(2)	(1)
LD Celulose	Product supply	Indirect associated	-	-	(1)	-
Liquigaz	Product supply		-	-	(3)	-
General and administrative expenses						
Itaú Corretora	Provision of services	Jointly-controlled company	(7)	(6)	(7)	(6)
			(7)	(6)	(7)	(6)
Other income and expenses						
Itaú Unibanco	Other	Jointly-controlled company	5	(47)	(3)	(49)
Fundação Itaú para a Educação e Cultura	Donations - All for Health (Todos pela Saúde)	Others related parties	-	1	-	1
Dexco	Revenue from rental	Controlled company	-	(50)	(5)	(50)
Fundação Itaú para Educação e Cultura	Revenue from rental	Others related parties	3	2	-	-
			2	-	2	-
Finance result						
Itaú Unibanco	Financial investments	Jointly-controlled company	(40)	-	(56)	(6)
XP Investimentos	Financial investments	Jointly-controlled company	-	-	1	-
Copa Energia	Debentures	Associated	-	-	1	-
Itaú Unibanco	Finance costs	Jointly-controlled company	1	-	1	-
Itaú BBA	Finance costs	Jointly-controlled company	(40)	-	(58)	2
			(1)	-	(1)	(8)
Total			(42)	(53)	61	16

29.1. Guarantees offered

ITAÚSA is a guarantor of the following transactions:

Related party	Relationship	Type	Subject matter	Parent company	
				09/30/2021	12/31/2020
Dexco	Controlled company	Surety	Loan	22	24
Duratex Florestal Ltda.	Indirectly-controlled company	Surety	Loan	31	34
Itautec	Controlled company	Surety	Surety - Collateral in lawsuits	37	36
Águas do Rio 1 ⁽¹⁾	Associate	Disposal of shares	Debentures	51	-
Águas do Rio 4 ⁽¹⁾	Associate	Disposal of shares	Debentures	50	-
Total				191	94

⁽¹⁾ In July 2021, ITAÚSA granted a fiduciary lien of all shares, either existing or future, representing the capital of SPCs Águas do Rio 1 and Águas do Rio 4, owned by ITAÚSA, under the terms of the "Private Fiduciary Lien Agreement of Shares" executed by and between ITAÚSA and other stockholders of SPCs, in the capacity of fiduciary lien assignors, to ensure the fulfillment of all obligations, either principal or accessory, to be taken on by the SPCs in connection with the 1st simple debentures, non-convertible into shares, with real guarantee in the total contracted of R\$8 billion.

With the purpose of improving its liquidity and indebtedness profile, in March 2021 subsidiary Dexco entered into a financing agreement with the National Bank for Economic and Social Development (BNDES) worth R\$697, with term of use (disbursement) of up to two years, with possible renewal for another year, and maturing in up to 16 years.

Costs will be based on IPCA + variable spread according to the maturity of each disbursement. One Dexco's manufacturing plant has been pledged as collateral for this operation, with 100% endorsed by the controlling stockholders of Dexco, of which 67% by ITAÚSA. Dexco has made no disbursements related to this financing by September 30, 2021.

29.2. Management compensation

	Parent company		Consolidated	
	01/01 to 09/30/2021	01/01 to 09/30/2020	01/01 to 09/30/2021	01/01 to 09/30/2020
Compensation	28	30	57	57
Payroll charges	4	4	7	6
Short-term benefits ⁽¹⁾	1	2	1	2
Share-based compensation plan	-	-	7	3
Other long-term incentives	-	1	-	1
Total	33	37	72	69

⁽¹⁾ Include: Medical and dental assistance, meal subsidy, and life insurance.

30. NON-CASH TRANSACTIONS

In conformity with CPC 03 (R2) / IAS 7 – Statement of Cash Flows, any investment and financing transactions not involving the use of cash or cash equivalents should not be included in the statement of cash flows.

The investment and financing activities not involving changes in cash and therefore are not recorded in any account in the Statement of Cash Flows, are shown as follows:

	Parent company		Consolidated	
	01/01 to 09/30/2021	01/01 to 09/30/2020	01/01 to 09/30/2021	01/01 to 09/30/2020
Dividends/Interest on capital resolved upon and not received	417	218	416	215
Dividends/Interest on capital resolved upon and not paid	(924)	(470)	(927)	(470)
Increase in investee's capital with payment of debentures	21	-	21	-
Total	(486)	(252)	(490)	(255)

31. ADDITIONAL INFORMATION

Covid-19 impacts

Together with its investees, ITAÚSA has undertaken efforts to minimize the impacts of the current Covid-19 pandemic on its operations and society, in addition to adopting a number of measures to protect the employees' health, wellbeing and safety.

ITAÚSA's Management has been constantly monitoring the economic and financial impacts of this pandemic that adversely impact its results and those of its investees.

There were no significant impacts on the interim financial statements of ITAÚSA and subsidiaries for the period of 2021. We highlight below some effects recorded by main investees:

- **ITAÚSA:** Aimed at supporting public health activities and contributing to the pandemic relief efforts, in 2020 ITAÚSA donated R\$50 to the "Todos pela Saúde" (All for Health) alliance.

- Itaú Unibanco:** (i) increase in loans and financing in 2020 and 2021, notably for very small, small and middle-market companies in the amount of R\$23,326 on September 30, 2021; (ii) extension of grace periods, terms and lower interest rates to individuals and very small and small companies; (iii) decrease of 2.6% in the period in requests for renegotiation and extension of terms for loan operations; (iv) provision for loan losses of R\$41.734 mainly driven by the risk and default levels caused by changes in the clients' financial prospects and significant worsening of macroeconomic variables. In September 2021, the coverage level of provisions for loan losses was at 184% from 255% in December 2020. Specifically for expected loss from loans with no indication of worsening so far (client default or rating downgrade), the provisioning fell by 13.6% in the period; (v) mark to market component of the securities portfolio was -1.3% in 1Q20, partially driven by rate fluctuations and high volatility in market prices at the onset of the pandemic, therefore influencing the measurement of items stated at fair value at its several levels. In the subsequent periods, the changes in mark-to-market component do not necessarily relate to the effects of the pandemic; (vi) instability in the variable income market leading to migration to liquid fixed-income securities giving rise to an increase in the Bank Deposit Certificate (CDB) portfolio, however, over 2021, changes in the portfolio were under way, with transactions not necessarily made as a result of the effects of the pandemic; (vii) increase in funding, with operations taken out in the total amount of R\$30,547; (viii) increase, in 2020, in the recognition of deferred taxes driven by a higher volume of deductible temporary differences recorded in the period, however, in 2021, there were no significant impacts; (ix) increase, in 2021, in Covid-19 related claim expenses in the amount of R\$309, mainly related to life and credit insurance. Furthermore, in 2020 Itaú Unibanco set up the "Todos pela Saúde" (All for Health) initiative, with the donation of R\$1 billion to fight the novel Coronavirus and its effects on Brazilian society. The "Todos pela Saúde" initiative is operated by way of four action axes: Informing, Protecting, Caring, and Resuming. In February 2021, the "Todos pela Saúde" initiative was formalized into an Institute, with all actions in progress being maintained. In April 2021, Itaú Unibanco worked together with competitors to combat hunger in the aftermath of the pandemic and economic crisis by contributing or the purchase and distribution of food staples.
- Alpargatas:** Alpargatas has been monitoring the impact of the crisis on its receivables, given the rise in the credit risk involved. Based on the risk assessment, the Alpargatas did not supplement the provision for expected losses, but rather, it reversed part of the provision recognized in 2020. In 2021, in view of the better prospects of the economic scenario as a result of the easing of the effects of the Covid-19 pandemic, the Company is adopting its usual portfolio management policy, by keeping just some extensions of securities. In 2021 the Company has been operating at its normal production capacity.
- Dexco:** During the period of 2021 all industrial units operating capacity was above the one recorded in the pre-Covid 19 period. Terms for trade receivables and payables to suppliers are back to normal levels and there were no extended tax payment terms, except for the extension of FGTS for employees in the amount of R\$10.

It is noteworthy mentioning that ITAÚSA and investees keep on monitoring and assessing the impacts of the pandemic on their results, as well as the effects on estimates and critical judgments involving their Financial Statements.

32. SUBSEQUENT EVENTS

32.1. Merger of XPart into XP approved

In continuity to the facts described in Note 14.2.5.1, on October 1, 2021, the XPART's and XP's General Stockholders' Meetings approved the merger of XPART into XP and the resulting dissolution of XPART ("Merger").

As a result of the Merger, ITAÚSA becomes the holder, directly and indirectly, of Class A shares issued by XP equivalent to 15.07% of XP's capital and 4.7% of its voting capital.

Also as of that date, ITAÚSA and IUPAR became part of XP's Stockholders' Agreement, and it is worth mentioning that both companies are entitled to appoint members to XP's Board of Directors and Audit Committee.

32.2. Payment of interest on capital – Jointly-controlled company Itaú Unibanco

On October 14, 2021, through a Material Fact, jointly-controlled subsidiary Itaú Unibanco announced the payment of interest on capital, in lieu of the monthly dividend of November and December, in the amount of R\$0.01765 per share, with a 15% withholding income tax, resulting in net interest of R\$0.015 per share, based on the final stockholding position on October 29, 2021 and November 30, 2021, respectively.

The financial settlement of this interest on capital will be carried out on December 1, 2021 and January 3, 2022, respectively.

Furthermore, jointly-controlled company Itaú Unibanco announced the payment of additional interest on capital, in the amount of R\$0.264551 per share, with a 15% withholding income tax, resulting in net interest of R\$0.224868 per share, based on the final stockholding position of November 19, 2021.

The financial settlement of this interest on capital will be carried out on April 30, 2022.

32.3. Issuance of debentures – Associate Aegea

On October 15, 2021, associate Aegea carried out its 9th issuance of simple non-convertible unsecured debentures, in the total amount of R\$800, in a single series, with maturity set for October 15, 2028.

32.4. Payment of dividends and interest on capital – Jointly-controlled company Alpargatas

On October 28, 2021, the Board of Directors of jointly-controlled company Alpargatas approved the payment of: (i) dividends in the amount of R\$137 corresponding to R\$0.22575036474 per common share and R\$0.24832540121 per preferred share; and (ii) interest on capital of R\$13 corresponding to R\$0.02145224223 per common share and R\$0.02359746646 per preferred share.

Stockholders registered on November 3, 2021 are entitled to receive such earnings, and the financial settlement will be carried out on November 19, 2021. Both amounts will be included in the mandatory annual dividend set to be approved at the 2022 Annual General Stockholders' Meeting.

32.5. Kick-off of operations – Águas do Rio 1 and Água do Rio 4

On November 1, 2021, through a Notice to the Market, associate Aegea announced that SPCs Águas do Rio 1 and Água do Rio 4, responsible for operations of the blocks 1 and 4 of the Concessions for the Regional Provision of Public Water Supply and Wastewater Treatment in the municipalities of Rio de Janeiro state, started operations by assuming, as of this date, the water supply, wastewater collection and treatment services of the areas served, after the assisted operation period.

These SPCs will serve a population of approximately 10 million people in 124 districts of the capital and other 26 municipalities of the Rio de Janeiro state. With the kick-off of operations, the SPCs will start the operational improvement and infrastructure works that will benefit the population assisted.

32.6. Binding Offer for sale of Osklen – Jointly-controlled company Alpargatas

On November 1, 2021, through a Material Fact, jointly-controlled company Alpargatas announced that it had received a binding offer ("Proposal") from Dass Nordeste Calçados e Artigos Esportivos S.A. for the purchase of total interest held by Alpargatas in Terras de Aventura Indústria de Artigos Esportivos S.A. ("Osklen") corresponding to 60% of capital.

The total proposal amount may reach R\$400 for 100% of Osken's Enterprise Value ("EV"), representing a EV/EBITDA LTM multiple of 16.4 times. The proposal comprises a fixed portion of R\$300, to be paid in three (3) installments, and a variable portion in the amount of up to R\$100, subject to the achievement of certain targets in 2022 and 2023 fiscal years. Payment will be made in up to four (4) years from the receipt of the proposal, with due monetary adjustment included.

The close of the deal is subject to the successful negotiation between the involved parties related to the terms of the final agreements and other conditions usual for operations of such nature, including the performance of an audit work.

The disposal of the interest held in Osken is in line with jointly-controlled company Alpargatas' strategic planning, which envisages its organic growth by expanding Havaianas to beyond core categories and its inorganic growth through new brands, products or digital solutions.

32.7. Payment of interest on capital – ITAÚSA

On November 8, 2021, ITAÚSA's Board of Directors approved the payment of interest on capital, in lieu of the quarterly dividends of the 3rd and 4th quarters, in the amount of R\$0.0235295 per share, with a 15% withholding income tax, resulting in net interest of R\$0.22 per share, based on the final stockholding position of November 30, 2021 and December 13, 2021, respectively.

The financial settlement of this interest on capital will be carried out on January 3, 2022 and April 1, 2022, respectively. Furthermore, the Board also approved the payment of additional interest on capital, in the amount of R\$0.15472 per share, with a 15% withholding income tax, resulting in net interest of R\$0.131512 per share, based on the final stockholding position of November 23, 2021, and financial settlement scheduled for up to April 29, 2022.

32.8. Spin-off of investment held in XP – Jointly-controlled company IUPAR

On November 8, 2021, ITAÚSA called an Extraordinary General Stockholders' Meeting, for December 8, 2021, to resolve on the merger of the assets to be spun off of IUPAR related to the investment held in XP, deducted the amount of the liability related to deferred taxes, corresponding to ITAÚSA equity interest in IUPAR's capital.

If approved, IUPAR's net assets to be spun off correspond to approximately R\$2.6 billion, and ITAÚSA's interest totals approximately R\$1.7 billion (on the base date of September 30, 2021).

* * *

Report on review of parent company and consolidated interim financial statements

To the Board of Directors and Stockholders
Itaúsa S.A.

Introduction

We have reviewed the accompanying balance sheet of Itaúsa S.A. ("Company") as at September 30, 2021 and the related statements of income and comprehensive income for the quarter and nine-month period then ended, and the statements of changes in equity and cash flows for the nine-month period then ended, as well as the accompanying consolidated balance sheet of Itaúsa S.A. and its subsidiaries ("Consolidated") as at September 30, 2021 and the related consolidated statements of income and comprehensive income for the quarter and nine-month period then ended, and the consolidated statements of changes in equity and cash flows for the nine-month period then ended, and a summary of significant accounting policies and other explanatory notes.

Management is responsible for the preparation and presentation of these parent company and consolidated interim financial statements in accordance with the accounting standard CPC 21, Interim Financial Reporting, of the Brazilian Accounting Pronouncements Committee (CPC), and International Accounting Standard (IAS) 34 - Interim Financial Reporting, of the International Accounting Standards Board (IASB). Our responsibility is to express a conclusion on these interim financial statements based on our review.

Scope of review

We conducted our review in accordance with Brazilian and International Standards on Reviews of Interim Financial Information (NBC TR 2410 - Review of Interim Financial Information Performed by the Independent Auditor of the Entity, and ISRE 2410 - Review of Interim Financial Information Performed by the Independent Auditor of the Entity, respectively). A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Brazilian and International Standards on Auditing and consequently did not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

Conclusion

Based on our review, nothing has come to our attention that causes us to believe that the accompanying interim financial statements referred to above are not prepared, in all material respects, in accordance with CPC 21 and IAS 34.

Other matters**Statements of value added**

The interim financial statements referred to above include the parent company and consolidated statements of value added for the nine-month period ended September 30, 2021. These statements are the responsibility of the Company's management and are presented as supplementary information. These statements have been subjected to review procedures performed together with the review of the interim financial statements for the purpose of concluding whether they are reconciled with the interim financial statements and accounting records, as applicable, and if their form and content are in accordance with the criteria defined in the accounting standard CPC 09 - "Statement of Value Added". Based on our review, nothing has come to our attention that causes us to believe that these statements of value added have not been properly prepared, in all material respects, in accordance with the criteria established in this accounting standard, and consistent with the parent company and consolidated interim financial statements taken as a whole.

São Paulo, November 8, 2021

PricewaterhouseCoopers
Auditores Independentes Ltda.
CRC 2SP000160/O-5

Emerson Laerte da Silva
Contador CRC 1SP171089/O-3

ITAÚSACNPJ 61.532.644/0001-15
A Publicly Listed Company

OPINION OF THE FISCAL COUNCIL

The members of Fiscal Council of ITAÚSA S.A. ("Itaúsa") examined the management report and the individual and consolidated financial statements for the quarter ending September 30, 2021, which were reviewed by the independent auditor, PricewaterhouseCoopers Auditores Independentes ("PwC").

The Fiscal Councilors have verified the exactness of the elements examined and considering the unqualified report issued by PwC, understand that these documents adequately reflect the equity situation, the financial position and the activities of Itaúsa in the period. São Paulo (SP), November 8, 2021. (signed) Tereza Cristina Grossi Togni – President; Eduardo Rogatto Luque, Guilherme Tadeu Pereira Júnior, Isaac Berensztein and Marco Túlio Leite Rodrigues – Councilors.

ALFREDO EGYDIO SETUBAL

Investor Relations Officer

**SUMMARIZED MINUTES OF THE MEETING
OF THE BOARD OF OFFICERS HELD ON NOVEMBER 8, 2021**

DATE, TIME AND PLACE: on November 8, 2021, at 1:00 p.m., held at the registered office the ITAÚSA S.A., located at Avenida Paulista, 1938, 5th floor, in the city and state of São Paulo.

CHAIR: Alfredo Egydio Setubal, CEO.

QUORUM: all members of the Executive Committee, with the presence of Managing Officers invited to participate in the meeting.

RESOLUTIONS ADOPTED: following due examination of the interim individual and consolidated account statements for the third quarter of 2021, which were favorably recommended by the Finance Commission, the Executive Committee, pursuant to item 7.7. of the Bylaws **resolved**, unanimously and in compliance with the provisions in sub-section V and VI of Article 25 of CVM Instruction 480/09, amended, **declare that:**

- (i) it has reviewed, discussed and agrees with the opinions expressed in the review report issued by PricewaterhouseCoopers Auditores Independentes, as independent auditors; and
- (ii) it has reviewed, discussed and agrees with the interim individual and consolidated account statements for the quarter ended on September 30, 2021.

CONCLUSION: there being no further matters to discuss, these minutes were read and approved by the Executive Committee. São Paulo (SP), November 8, 2021. (signed) Alfredo Egydio Setubal - CEO; Alfredo Egydio Arruda Villela Filho, Ricardo Egydio Setubal and Rodolfo Villela Marino - Vice Presidents.

ALFREDO EGYDIO SETUBAL
Investor Relations Officer